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World News

The series of the world's best to end to the world's best to end to the world's best to the world's best to the world's best to date be to date **US hails EC** compromise on Yugoslav republics

The European Community's compromise on the recognition of Yugoslav republics is unlikely to settle differences over the speed of the recogni-

tion process.
The US welcomed the EC's decision to postpone until Jan-uary 15 diplomatic recognition of Croatia and Slovenia as independent republics, saying this would allow more time to find a political settlement. However, Chancellor Helmut Kohl said Germany would press ahead immediately to grant the republics recogni-tion. Page 14; Editorial comment, Page 12; A curions role reversal, Page 13

German unity pledge Germany's ruling Christian Democratic Union agreed a manifesto which makes the forging of unity between the two halves of Germany the priority. Page 2

Polish PM gives up Polish prime minister Jan Olszewski, a former Solidarity lawyer, gave up his attempt to form a government, saying President Lech Walesa refused Page 2

Food convoys attacked Starving Ethiopians are attacking relief convoys, forcing delays in delivering food to the famine-hit eastern region, the main United Nations refu-gee organisation said.

Gadaffi's Lockerbie view Libyan leader Muammer Gadaffi said bad weather caused the 1988 airliner disaster at Lockerbie, Scotland, which killed 270 people - not a Libyan bomb as claimed by the US and Britain. He said the aircraft exploded on the ground after it ploughed

Nurses compensated Two British military nurses sacked after becoming preg-nant won a sex discrimination case against the government and were awarded a total of £25,000 (\$45,000) in compensa-tion by the London High Court. Page 8

through a petrol station.

New Zealand agreed not to demand the extradition of a French spy accused of helping bomb the Greenpeace ship Rainbow Warrior in 1985. The French Foreign Ministry said the affair was now closed.

Hawke under pressure Australian prime minister Bob Hawke came under more pressure to resign when an opinion poll showed a further sharp fall in his popularity among recession-weary voters.

Trinidad's new leader Patrick Manning, a 45-year-old geologist, became prime minis-ter of Trinidad and Tobago after an emphatic victory by his People's National Movement party in general elec-tions. Page 6

Split on Zionism repeal Israel welcomed repeal by the United Nations General Assembly of a 1975 resolution equating Zionism with racism, but a number of Arab countries protested at the move.

New territory Canada's federal government inuit people have agreed to create the semi-autonomous Nunavat Territory. It will comprise most of northern Canada and the Arctic islands.

Politicians in jail Several Greenland politicians spent the night in police cells in the capital, Nuuk, after their parliamentary Christmas party - the only occasion in the year when alcohol is allowed in the parliament building -

French group set to control Italian water

Leading French foods group BSN yesterday amounced that it was poised to take full con-trol of four Italian mineral water brands - a move that will make it Italy's biggest

pany, signals a new shake-up in the European mineral water industry. Page 15

is expected to start investiga-ting nearly DM2bn (\$1.2bn) worth of German state aid to help Opel, Volkswagen and Mercedes-Benz create car-making capacity in the country's five new eastern länder.

US-CHINA TRADE: China has been told that negotiations with the US over intellectual property rights protection must be concluded by January 16 or Washington is ready to impose sanctions. Page 5

MITSUBISHI OIL's plan to take a rescue stake in strug-gling Japanese oil refiner Fuji Kosan was clouded by a Tokyo Stock Exchange investigation into the trading of Fuji Kosan shares. Page 17

A&P supermarket chain of the US, which is 53 per cent owned by Germany's Tengelmann Group, reported third-quarter net profits down to \$3.92m from \$32m for the same period a year earlier. Page 17

Electronic Media Network is set to sign a deal with Kenya nership to run a subscriberonly satellite TV station from Nairobi, KTN said.

and trading group, suffered its third annual profits fall running as low demand and prices hit its steel and engineering interests. Net profits for the year to end September fell to DM520m (\$229m) from DM690m last time and DM825m in 1988-89. Page 15

NORWICH UNION, UK life assurance group, announced it was cutting payouts to policyholders by about 9 per cent. Other UK life companies can be expected to follow NU's

Lex, Page 14 PLATINUM plunged by \$7.75 a troy ounce in London to close at \$348.65. The fall was triggered by Japanese investors cutting their losses on Tokyo Commodity Exchange futures contracts. Page 22

er-than-expected economic more than forecast.

BRITISH GAS signed a deal at cost of \$630m.

President's popularity hits new low as economic outlook worsens brands

mineral water supplier.
The acquisition from Ifil, an Agnelli family holding com-

EUROPEAN COMMISSION

SG WARBURG, the British government's lead adviser in the BT sale, has been buying back partly paid BT shares to stabilise the price. Page 15

BRITAIN's public sector finances recorded a surpris-ingly low deficit last month of about £400m (\$728m), raising hopes that the government might be able to hold its 1991-92 borrowing requirement at the £10.500 forecast last month. Page 7; Lex,

AFRICAN TV: South Africa's Television Network on a part-

THYSSEN, German industrial

LASMO of the UK, which is bidding £1.2bn (\$2.2bn) for fellow oil and gas group Ultra-mar, bought 3.55 per cent of Ultramar's shares at £3 each. Results of the takeover offer will be disclosed later today.

lead when they announce bonuses next month. Page 15;

NEW ZEALAND scrapped plans to balance the budget in three years because of weakgrowth, lower tax returns and changed social costs. Finance minister Ruth Richardson said the 1991-91 budget deficit would be NZ\$2.7bn — NZ\$1bn

with Tunisia to develop at 30br cubic meter gas field off the south-eastern port of Sfax at

US says recession continuing

said yesterday, abandoning previous claims that the recov-ery had merely stalled. Its statement came after a

new poll showed that Mr George Bush's popularity has dropped to the lowest level of his presidency. It heightened expectations of a half percent age point cut in the Federal Reserve's discount rate, cur-rently 4.5 per cent. Mr Bush's rating has slipped

poll. This adds weight to other surveys showing a steep drop in public confidence in his han-dling of the economy and in the prospects for a rebound.

The official admission about the recession reflects the view among Mr Bush's advisers, including Mr Samuel Skinner, the new White House chief of

to 47 per cent, according to an ABC News-Washington Post

THE US economy is still in staff, that the president's popurecession, the White House larity has been damaged by a larity has been damaged by a failure to acknowledge the weakness of the economy and difficulties facing ordinary Americans. Yesterday Mr Marlin Fitz-water, White House press sec-

retary, said: "The people of this country know that the econ-omy is in trouble. It doesn't make any sense to try to play Mr Alan Greenspan, chair-man of the Federal Reserve, is believed to share this view and to doubt whether further cuts

revive the economy. He is scheduled to testify to Congress on the economy today.
The unrelenting bad news in the polls is increasing Republi-can pressure on the Fed to lower interest rates, and is raising the stakes ahead of Mr Bush's State of the Union

interest rates alone would

PAGE 6 ■US home starts fall in line with weaker trend SECTION !!

■ Currencies 34 ■ Wall Street market report Back Page

address to Congress next month, when he is expected to unveil an economic growth

package.

The Federal Open Market
Committee, the Fed's policymaking arm, met yesterday to
discuss a possible discount rate
cut. A cut would prompt a further reduction in bank prime lending rates, now 7.5 per cent. The administration had argued that a short, mild reces-

sion had bottomed out in the spring and that the economy had subsequently "stalled". General Motors, Chrysler and Ford - to accompany him on his trip to Asia starting at the

But recent statistics have end of the year. In Japan, Mr pointed to renewed contraction, Industrial output fell 0.4 per cent last month, a much sharper decline than expected. Employment fell by almost

The administration's economic advisers are sticking to their prediction that the econ-omy should turn round by next spring, but official gloom has

begun to colour all presidential actions and statements. Mr Bush's sensitivity to criti-cism that he has been too pre-occupied with foreign affairs prompted him to let Mr James Baker, US secretary of state, deliver a major policy address on the Soviet Union last week. Mr Bush has also invited the chief executives of Detroit's big three car manufacturers -

US secretary of state James Baker (centre) is greeted by Askar Akayev, president of

Mr Konstantin Masyk,

Ukraine's deputy prime minis

ter, yesterday confirmed Ukrai-nian plans to introduce cou-

pons in January to function as

Bush's negative numbers are rubbing off on the Republican

rubbing off on the Republican party. Democrats - by a margin of 43 to 36 per cent - are rated as better able to tackle economic problems.

"We take these (poll) numbers to heart and I can assure you that we'll be increasing

in the trade imbalance giving

Tokyo a choice of either increasing imports or restricting its exports to the US.

Post poll showed that seven in 10 respondents disapproved of

Mr Bush's handling of the

economy, and even among Republicans, six out of 10

expressed criticism.
The poll also showed that Mr

The ABC News-Washington

our efforts to take action on a number of fronts to turn the economy round", Mr Fitzwater said yesterday.

Banks upset by MCC's insolvency petitions in US and UK Bush intends to press for a cut

By Bronwen Maddox and Robert Peston in London

MAXWELL Communication Corporation, one of the two public companies once controlled by the late Mr Robert Maxwell, yesterday filed for administration in London as a further measure to protect it

from its creditors.

The use of the UK insolvency procedure follows MCC's petition to US courts on Monday under Chapter 11 of US bankruptcy law for protection from creditors for 180

days, pending reconstruction.

The filing for Chapter 11 protection brought a furious response from MCC's 43 banks, which are owed £1.3bn (£2.35bn) by MCC and are are trained to have their own.

(82.350n) by MCC and are are trying to have their own receiver appointed.

The High Court in London will decide on Friday whether to appoint accountants from Touche Ross as administra-tors, which is MCC's preference, or to choose Price Water-house as administrative receiver, as MCC's banks have

Waterhouse has been acting for the banks, which represent around 80 per cent of the com-pany's creditors, there would be a conflict of interest.

Mr Peter Laister, who took

over two weeks ago as MCC's chairman, said the company had filed for protection in both countries to provide the same timescale for restructuring.

The board's decision to peti-tion for Chapter 11 late on Monday night followed a meeting with the steering commit-tee of MCC's banks. Mr Laister said "we were not confident that we could get a standstill from the banks" to freeze

banks on foreign exchange contracts in the next three weeks. It had to pay Goldman Sachs \$29m before Christmas. A further sum of \$23.7m was

vide the funds if they were given security for the loan. Any provision of collateral would have put MCC's bonds Continued on Page 14

More reports, Page 16

Soviet Union wins reprieve on bank debt

By David Waller in Frankfurt and John Lloyd in Moscow

Commission freezes

bid for Wagons-Lits

WESTERN banks yesterday gave the Soviet Union a threemonth reprieve on bank debt repayments by agreeing to defer payments of principal.

The Soviet Union is to con-tinue paying interest to its bank creditors under the terms of the agreement reached in Frankfurt between Vneshecon-ombank, the Soviet foreign trade bank, and representatrate bank, and representa-tives of leading creditor banks. However, Vnesheconombank will defer payments of princi-pal on debts to private banks taken up before January 1 1991, and due for repayment between December 5 this year

and March 30 next year.

The agreement specifically excludes public issues and bond placements, and short-term debts and facilities, on which the Soviet Union will continue to pay principal as well as interest.

Bankers estimated the amount of principal being deferred at about \$5.4bn comprising some \$3.4bn due in December and \$2bn due in the first three months of next year. All the debt is thought to have been rolled over for a period of

THE European Commission

yesterday said it was suspend-ing the controversial takeover bid by Accor, the French cater-

ing and hotels group, for Wag-ons-Lits, the Franco-Belgian

travel company.

The commission said it had "serious doubts" about the deal's effect on competition in

motorway services and hotels.
Under EC merger rules, the
Commission has four months

to pronounce on Accor's bid for Wagon-Lits. The EC anti-trust director-

ate's concerns are focused on the dominance which the pro-

posed combine would have on

motorway restaurants and catering in France, in which Accor and Wagon-Lits are, respectively, first and second, and where other competitors

are much smaller. But the Commission will

also examine the deal's impli-cations in the hotel business.

The chief activities of Accor and Wagon-Lits are in France and Belgium, but the two com-

panies also operate in Germany and Spain. Accor owns

Uruguay Round nego-

tiations on anti-dump-

leaving Gatt director-

general Arthur Dunkel

until Fri day to find an

answer to problems

ing have stalled.

Total Soviet Union govern-ment and bank debt is thought

to top \$30bn.

Deutsche Bank, Germany's largest bank, which co-ordinated the talks, said Vnesheconombank's representatives had provided the committee of bankers with information on the Soviet Union's external debt position and "underlined the difficulties now facing the [new] sovereign states in meeting debt service obligations".

The committee of bankers will meet again no later than

March to review the progress of the agreement and to dis-cuss further steps. In Moscow, Vnesheconom-bank has passed from the control of the USSR state bank (Gosbank) to that of the cen-tral bank of Russia - in another indication of the takeover of central institutions by the Russian authorities.

The official registration of Vnesheconombank under the Russian central bank was due to take place yesterday.

Vnesheconombank has been transformed into a "commer cial" bank, with its shares beld by the central banks of the for-

the Motel 6 chain in the US

The Commission said it was suspending Accor's bid, which

is due to close tomorrow, from

taking legal effect. Share trad-ing could continue, but none of the rights attached to those

shares could be exercised, and Wagon-Lits' structure could

wagon-Lits structure could not be changed.
Wagon-Lits' share price yesterday fell by BFr410 to BFr8,500 after the Commission's investigation was announced. The bid for the

Franco-Belgian group was

launched two months ago at

Earlier this month, however, a Belgian court told Accor and

Société Génerale de Belgique,

its partner in the bid it would

have to raise their offer to

value the entire company at about BFr6.8bn (\$210m).

World Stock Markets,

Back Page, Section II

BFr8,650 a share.

Kirgizia, on his arrival at Manas airport yesterday Mr Vladimir Sterlikov, the and termed Mr Gaidar's match Russian price increases last night harshly criticised Mr Egor Gaidar, the Russian deputy prime minister, for his remarks on Saturday that the bank was "technically bank-

rupt".
Mr Sterlikov said foreign banks were still prepared to support Vnesheconombank,

parallel currency. Ukraine has a severe shortage of roubles, which makes it difficult for the republic to London brokers

By Richard Waters in London

fined

FIVE City of London broking firms were fined yesterday in a swathe of disciplinary action over the market-rigging scandal this autumn that shook the London Fox. the futures and

In one of the widest-ranging series of actions by London regulators, six individuals were singled out for criticism, three of whom also resigned from the board of Fox, which trades soft commodities such as cocoa and coffee.

Coming just 10 weeks after the scandal broke, the moves indicate the unprecedented urgency with which regulators have moved to deal with one of the most damaging episodes to hit London's derivatives

BFr12,500 a share, the price at which they had bought a 27 per cent stake in July 1990. Accor is appealing against the ruling. The higher price would be a share the price would be a share the price would be a share to be a sha ring to impose relatively mod-Continued on Page 14

options exchange.

markets in recent years. However, the Securities and Futures Authority, the regulatory body for the industry declined to use its powers to suspend or ban particular firms or individuals, prefer-

MARKETS STERLING

\$1,8225 London: \$1.8205 (1.8215) DM2.8725 (2.875) FFr9.8125 (9.8225 SFr2.5375 (2.54) Y234.25 (234) £ index 91.4 (91.5) COLD

New York Comex Feb \$ 359.1 (360.9) London: \$357.3 (359.65) N SEA OIL (Argus) Brent 15-day Jan \$18.175 (18.55)

DM1.5755 FFr5.3805 SFr1.393 Y128,48 QM1.578 (1.5785) FFr5.39 (5.3925) SFr1.394 (1.395) Y128,6 (128,45) Tokyo close:Y128.28 US lunchtime rates

4.233%

New York Lunchtime: DJ Ind. Av. 2.913.91 (-5.14) S&P Comp 383.86 (-0.60) 22,735.29 (-100.38)

STOCK INDICES

FT-A All-Share: 1.165.56 (=0.4%)

FT-SE Eurotrack 100: 1,056.74 (+5.59)

FT-SE 100: 2,432.9 (-7.9)

LONDON MONEY 3-month interbank: 10 % % (10 16 %) Liffe long gilt future: Mar 9633 (9633)

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scheduled for January 2, and

the coupons are viewed as a

sis. However, western econo

creation of what is, in effect, a

second rouble may worsen the already rampant inflation.

Army assurance, Page 2

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that have persisted for -London

Fed Funds: 476 % 3-mo Treasury Bills Long Bond: 10213

Chief price changes yesterday: Page 15

DOLLAR

New York

yield: 7.751%

imminent repayments, MCC's directors took three factors into consideration when deciding to seek protection from creditors.

• MCC faced substantial payments to two US investment

temporary solution to the crimists are concerned that the

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due to Salomon Brothers.

• It needed a cash injection of £50m from its 43 banks to fund its operations pe reconstruction. The banks

The same money left in a Building Society Ordinary Share Account would

requested.
MCC will argue that as Price

Soviet military assures Baker of neutrality

The Supreme Soviet, for

years relatively obedient to his

national and state issues, we

raise the question of his resig-

The White House said yes-

Washington to co-ordinate Soviet aid, in spite of French

proposed last week by Mr

his trip to the Soviet Union. But President François Mitter-

George Bush that it would be a waste of time.

White House spokesman, told reporters: "We think that this

co-ordination is necessary as we focus on Soviet needs. Pres-ident Mitterrand doesn't feel

that's necessary. We simply disagree with him."

Mr Marlin Fitzwater, the

The January conference was

aker as he was preparing for

opposition, Reuter reports.

nation".

call a spade a spade - a civil war is going on here." MR James Baker, US secretary of state, has been assured the Mr Baker continued his Soviet army will stay out of politics. However, he received rapid tour of the Soviet Union further evidence yesterday that with a trip to the Central Asian republic of Kirgizia yes-Soviet politicians cannot stay terday - as Mr Mikhail Gorbaaway from the Soviet army, as chev, the Soviet president another republican president declared himself commander in chief of the Soviet military on whom Mr Baker has already politely consigned to history, continues to fight for at least a few more weeks of power.

US officials told reporters that Mr Baker had been told by Marshall Yevgeny Shaposhnikov, Soviet defence minister, that the army would accept whatever was agreed by the

The Reuters news agency quoted an official as saying that "what we got was a pretty clear reflection of a military that is not going to intrude into politics

However, Mr Ayaz Mutalibov, the Azerbaijani president, yesterday followed Mr Leonid Kravchuk, the Ukrainian president, in declaring himself head of the military forces on his territory - after a vote in the Azerbaijan parliament.

However, the commander of the Caucasian military district, which covers Azerbaijan, made a plea yesterday for his forces to be withdrawn

Major General Anatoly Kuli-kov told the Krasnaya Zvezda newspaper that 450 troops and civilians had been killed in eth-nic wars in the region. We don't belong in the Transcaucasus any more. We have to

Gorbachev 'accepts end of union by January'

By Our Foreign Staff SOVIET President Mikhali Gorbachev has accepted that the fast-disintegrating union will cease to exist by the end

of this year, Russian President Boris Yeltsin said yesterday. After a meeting with Mr Gorbachev, Mr Yeltsin told the Russian Information Agency that the Soviet president had come to terms with the formation of a Commonwealth of Independent States to replace the Soviet Union.

Liquidation of Soviet structures "would be completed in December, so we can start to live a qualitatively new way without the former Soviet Union by January," he said.

The process marks the final stage of the transfer of central power from the Soviet Union to the Russian federation. Structures not appropriated by Russia will be abolished. Tass news agency quoted Mr

will, yesterday finally demanded his resignation. An appeal adopted by the lower house of the legislature said that "as the president has kept himself aloof from important Gorbachev as saying he would accept the commonwealth proclaimed on December 8 by Russia, Ukraine and Belorussia - although he still terday it still intended to host an international conference in believed the dismemberment of the Soviet Union would lead

to a worsening of problems.

Mr Yeltsin had met the
Soviet president to discuss the meeting of 10 heads of republies in Alma Ata on Saturday to sign an agreement extend ing the commonwealth to cover all but two of the Soviet

Earlier Mr Yeltsin told the Italian newspaper La Repub-blica that Mr Gorbachev would be useful only while power was being transferred to republican level, and that he would have to "take a decision" on Mr Gorbachev's future before the middle of



Arch conservative Viktor Alksnis, who heads the Soyuz group, addresses an empty Soviet parliament yesterday. The legislature has increasingly lost its authority as the power of the central government diminishes

Russia considers fuel clawback

By Andrew Hill in The Hague

RUSSIA could be left drastically short of dieset and crude oil this winter if it honours all export licences granted in the confusion following August's abortive coup. Mr Vladimir Lopukhin, Rus-

sian energy minister, indicated yesterday that a combination of corruption and poor communication had left the federation with licence commitments for this month which will exceed its dwindling out-

Mr Lopukhin, in The Hague for the signing of the European energy charter, suggested that much of the oil committed for export would have to be clawed back for domestic con-

He said export licences had been granted for 33.6m tonnes of crude oil in December, when

Forty-five countries and former Soviet republics yesterday signed the European energy charter, opening the way for a formal treaty which should help regenerate the economies of central and eastern Europe, writes Andrew Hill.

The declaration was also widely interpreted as a first step' towards international recognition for the autonomous Soviet states. Of the 12 republics, only Armenia and Azerbaijan were unable to sign yesterday.

the old Soviet Union's largest

energy producer - has been hamstrung by the disintegra-

tion of the central energy authorities and by neglect of the energy infrastructure

under centralised manage-

But Mr Lopukhin said Rus-

sia was already planning to

improve its energy links with Kazakhstan, another producer

NEWS IN BRIEF

majority coalition in parliament.

Polish PM drops bid

MR Jan Olszewski, Poland's prime minister, yesterday abandoned attempts to form a government, blaming opposition from President Lech Walesa. The move leaves the president free to return to options originally suggested six weeks ago when the search for a

government began. One of these envisaged combining the post of president and prime minister.

Mr Olszewski told MPs that Mr Walesa said he would not co-operate with a cabinet presented to him yesterday. The president only grudgingly nominated Mr Olszewski as prime minister

earlier this month when he won the support of a centre-right

Sweden's budget deficit for the current financial year will amount

to SKr50.6bn (£4.8bn), far worse than expected, writes Robert Taylor in Stockholm. This was announced yesterday by the state audit office, which also estimated the deficit for 1992-93 would

The central bank yesterday cut its interest rate to banks a

further 1 percentage point to 14 per cent, in response to the strong net SKr25.6bn inflow of capital into Sweden in the week

French economic growth is expected to pick up slightly to an annualised rate of 2 per cent in the first six months of 1992, according to the latest forecast from Insée, the state statistics body, writes William Dawkins in Paris.

Mr Pierre Bérégovoy, finance minister, said this was compati-ble with the assumption of a 2.2 per cent growth in gross domestic product for next year, on which the government

since the bank's 6 point increase in the rate to 17.5 per cent.

Optimism over French growth

Swedish deficit worse than forecast.

to form government

this month's production would be 36m tonnes. In diesel fuel the discrepancy is even greater, with production esti-mated at 5.6m tonnes and licences granted to export 14.1m tonnes.

The rogue contracts were granted between August and mid-November, when a Russian decree set out a more formal structure for granting The development of a sepa-

of oil and gas, and was making moves to break up its monop-oly oil and gas association into rate energy policy in Russia -

competing fully-integrated

One such company, Lukoil, was set up about three weeks ago. Between eight and 12 similar companies are planned within the next six months, some in partnership with other

Mr Lopukhin said the energy charter, designed to help the old Soviet Union exploit its resources, would ease the establishment of normal rela-tions between the republics, almost all of which signed or are expected to sign yester-day's declaration.

But he added that progress to a free market was bound to be slow at first. "It's like coming out of prison: you don't want to go to work immediately, you want to lie on the grass for a while."

EC to probe German aid for car makers By David Buchan

in Brussels

THE European Commission is today expected to launch an investigation into nearly DM2bn (£700m) worth of German state aid to help Opel, Volkswagen and Mercedes-Benz create new car-making capacity in the country's five new eastern laender.

Sir Leon Brittan, EC competition commissioner, will try to convince his Commission colleagues that the ald, to be passed through the Trenhand privatisation agency, deserves further scrutiny on two grounds. Firstly, it was not formally notified to Brussels, as required under EC rules governing state aid to the car sector. Secondly, the aid "does not appear to correspond to what would be the normal behaviour of a private investor

in the circumstances," an EC official said yesterday. However, the Commission could still allow the aid to go

could still allow the aid to go ahead, if it does not appear to distort trade within the EC.

Earlier this year Brussels gave approval, and even contributed, to heavy public funding of a new Ford-VW plant to make recreation vehicles in a depressed part of Portugal. It justified this decision by saying this was a sector of high. ing this was a sector of high growth in the car market. By contrast, EC officials say the investments in eastern Germany come at a time of depressed demand in the EC market for regular cars. Always on the scent of commercial irregularities, the Buropean Commission yester-day announced it had sniffed – and snuffed – out a number of restrictive practices in the marketing of luxury perfumes. As a result, Brussels said, Yves Saint Laurent Parfums, the French perfume company, had agreed to modify its distri-bution contracts, allowing disdom to set prices and trade among themselves.

The Commission concedes that makers of luxury per-fumes have a right to be selective about retail outlets, but that more competition was needed in the sector.

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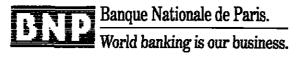
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The Company authorized by resolutions of its Board of Directors dated 26th November and 3rd December, 1991 and made an issue of SFr. 120,000,000 5% per cent. notes due 1995 with warrants on 12th December, 1991. On 2nd December, 1991, the initial subscription price per share in respect of such warrants was determined to be Yen 772 which was less than the current market price per share of Yen 975.40 on such day as determined in accordance with Clause 3(viii) of the Instrument dated 28th September, 1989 constituting the Warrants. The number of shares outstanding on 12th December, 1991 was 125,185,911. As a result, the following adjustment of the Subscription Price relating to the Warrants shall be made pursuant to Clause 3(vii) of the Instrument:

1. Subscription Price before adjustment: Yen 1,230.00 per share 2. Subscription Price after adjustment: Yen 1,203.70 per share 3. Effective Date of adjustment: 18th December, 1991 (Japan time)

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* EDNESDAY DECEMBER | B | 18

Carrington's Hague peace conference to resume. But the terms of the compromise are far from certain to help mediation efforts in the disintegrating Yugoslav federa-

a peace-keeping operation set up in Croatia, and for Lord

After 10 hours of often rancorous debate, the 12 said they would recognise those Yugoslav republics willing to:
• Accept UN, Helsinki Act, and Paris Charter commit-

THE compromise patched together by the European Community early yesterday to set minority rights. Guarantee ethnic and minority rights. Accept the inviolability of

all frontiers. Honour all commitments to disarmament and regional

Settle by agreement or arbi-

tration whatever framework replaces the old state. Accept the draft "convention" on Yugoslavia's future worked out by the Hague peace

All but the last of these conditions come from a sovereignty fitness checklist devised by France to deal with all new states emerging in Europe. The last is supposed somehow to ensure the republics return to the negotiating table at the Hague (or possibly Lisbon, when Portugal takes over the

in January).
There was little difficulty in agreeing the "motherhood list"

as a Dutch official termed it; but every difficulty in restraining Bonn from break ing BC ranks and recognising Croatia and Slovenia this Although EC constitutional

lawyers attached to the Hague conference are supposed to decide which independence-seeking republics qualify for recognition, Germany may well keep Chancellor Helmut Kohl's promise to recognise Croatia and Slovenia before Christmas, and implement this decision automatically on Jan-

Senior Slovene officials say Mr Hans-Dietrich Genscher, Germany's foreign minister,

EC presidency from the Dutch in January).

There was little difficulty in told them Bonn will recognise blueprint for Yugoslavia's vina and Macedonia. In January).

There was little difficulty in tomorrow. For the rest of the Serbia's rejection of this loose impressed. Since the EC, there is nothing automatic about January 15's decision. It is easy to pick holes in this fudge. The criteria are simulta-

neously inadequate and overreaching. Mr Hans van den Brock, the Dutch foreign minister, conceded that a standard international criterion for recognition, that a government be in effective control of its territory, could be a problem in Croatia, where Serbian irregulars and the Serb-dominated federal army hold enclaves they are fighting to extend. At the same time, while Serbia and Croatia may be

required legally to respect minority rights, there is nothing in international law which says they must accept the EC's

confederation was one reason the conference broke down.

At issue is not whether the EC takes sides. The 12's attempts to single out Serbia for sanctions, because of its expansionism, in practice does this already. As a UK official put it, the dispute was about "a judgment over the timing of recognition".

Bonn's 11 partners (with the tepid exception of Denmark), the Security Council, and -belatedly - the US, all urged restraint on Germany. Lord Carrington, who has chaired the conference with ruthless pragmatism, said premature recognition could sink the peace effort and spill the fight-ing over into Bosnia-HercegoMr Genscher was not impressed. Since the summer Germany has irritated its part-ners with threats of unilateral recognition. Dutch and other officials have argued that this attitude fueled Croat determination to fight rather than negotiate, and allowed the Serbian leadership to fan irreden-

tist flames, by reminding Serbs that the Nazis backed the wartime fascist state in Croatia. Asked whether yesterday's compromise would damage both Yugoslavia and the EC. Mr Van den Broek said "some fear recognition will exacer-bate the situation; others take a different view. But we have a full month from now." In more ways than one, he might have added. For it will be both full

CDU sets out policy to forge a new Germany

GERMANY'S ruling Christian European force. Democratic Union (CDU). senior partner in the governing coalition, succeeded yesterday in papering over divisions on a new manifesto for the 1990s.

Its policy now makes the forging of genuine unity between the two halves of Germany the priority - with a clear implication that this means restraint in the west to pay for the east. It also calls

for a more dynamic and force-ful German foreign policy. Eastern deputies were outvoted when they called for an investigation of all CDU members of the Bundestag - west-ern as well as eastern - to eck for links with the former

East German secret police. The so-called Dresden Manifesto was unanimously approved on Monday night and is intended to provide the party with a broad enough pro-gramme to accommodate all – from Catholic west to Protes-

tant east. On foreign policy it committed the party to creating a united states of Europe and calls for an end to the constitutional ban on using German troops "out of area", arguing for their use both in UN peacekeeping and peacemaking exercises, and in any future ciling an extremely liberal abortion law in the east with a highly restrictive law in the west will have to be left to the party's MPs to resolve.

It does not call into question the borders of the united Germany, but suggests that Germany has a special responsibility for Germans living in other countries. It also calls for the creation of a "Euro-region" for example Silesia, Bohemia and Saxony - to promote special regional co-operation where Germans live on either sides of national borders.

On internal policy the stress is on investment in the east, at the probable expense of greater social security in the west.
As for the "sins of the past" the party wants both retribu-tion and forgiveness for those who may have collaborated

with the Stasi. Anyone guilty of bending the law should be banned from public office, it says. But "at the end of the necessary clarifications, reconciliation and social harmony must prevail".

A last-minute vote at the party congress shelved any debate on the divisive issue of abortion, but lingering suspi-cions between east and west remain. The problem of reconciling an extremely liberal

IG Metall pressure over E German restructuring

By Leslie Colltt in Berlin

GERMANY'S militant IG Metall engineering union, has demanded that the government and the Treuhand privatisation agency stop opposing the creation of a holding company to restructure ailing east German

Mr Horst Wagner, head of the Berlin-Brandenburg region for IG Metall, warned that if Bonn did not quickly drop its opposition there would be no industrial companies left to restructure in east Berlin and surrounding Brandenburg state. The loss of jobs was already dramatic and had exceeded all the "worst fears",

he said. Berlin-Brandenburg had an effective unemploy-ment rate of 60 per cent, or 923,000, which was three times the official jobless figure.

Mrs Birgit Breuel, the Treuhand president, was adamant last week that it would be a mistake to set up a state-supported holding company to restructure east German com-panies. Such a step would creand employees while separat-ing the companies from the market. She signalled that the closure of unviable east German companies would be stepped up in coming weeks.

Capital gripped by fear and anger

Mr Dobrosav Veizovic, Serbia's deputy foreign minister,
sald: "The EC has not given up
its intention of committing a
unilateral act to break up
Yugoslavia." The Socialist-controlled Serbian parliament yestenday went into closed-door emergency session.
Ms Smilja Avramov, Serbia's

legal adviser, told Belgrade Radio: "The EC last night com-

OUTRAGE and fear yesterday enveloped Belgrade, the Serbian and federal capital, after the Community decision to offer to recognise the six Yugoslav republics as independent states.

Mr Dobrosav Veizovic, Serbia's deputy foreign minister, said: "The EC has not given up its intention of committing a unilateral act to break up mitted aggression on Yugoslavia." Intention on Yugoslavia with its decision... [it] means the endangered existence of a sovereign and internationally recognised country - Yugoslavia." The Serb-controlled state presidency appeared to reject the EC decision by saying it would "persist in defending the inalienable rights of nations and the dignity of Yugoslavia". dignity of Yugoslavia".

While official Serbia lashed

out at the EC, Belgrade's inhabitants seemed auxious and confused. Thick fog in the city centre underscored the sense of hopelessness and the widespread fear that the war

will spread to Serbia.
Said Bojan, a 30-year-old lawyer: The EC decision has pushed all of Yugoslavia, peaceful, democratic solution." In the view of Mr Dragoliub

Micumovic, head of the opposition Democratic Party: "The EC decision seeks the quickest including Croatia and Slovenia, further into the abyss. Although the Community solution. It's a dangerous half-compromise, because now managed to preserve its unity, it leaves Serbia with little there is a race against time: What will happen first? The blue helmets or the recognichoice except war to protect the Serbs outside of the repubtion of Croatia and Slovenia?

Olga, a 24-year-old student, said: "I have had enough of tia and Bosnia-Hercegovina. Mr Radovan Karadzic, leader this politicians' war. I don't of Bosnie's Serbs, said: 'The dictation of the EC will defi-nitely lead to the escalation of just scared everyone I know will flee the country, or be mobilised and then killed."



By Judy Dempsey in Zagreb

THE people of Zagreb, Croatia's capital, yesterday showed little enthusiasm for the EC decision to recognise the republic's independence on January 15 if it meets certain

> Perhaps the bitter weather, the months of war, and the loss of thousands of lives, had numbed their feelings. But it was also the sense that recognition would not end the fight-ing, nor help heal the deep antagonisms now felt by

Croats and Serbs living in the republic.
"Of course we will be recog-

nised in January. We have met all the conditions. We have excellent rights for the Serbs here," said Dalia, a young student. "Once we have the recog-nition, we can buy arms to beat back the Serbian aggressors and the army. That is the only way to stop this war. Europe should now help us."

Another student, Tomislav,

who left the federal army four

months ago, is waiting to be called up to the Croatian army.
"I will join. I have no choice. Recognition or not, the war will continue. I am very pessi-mistic," he said.

And what is the prospect of living in peace with the 560,000-strong Serb community? "The Serbs who live in the cities do not support Serbia, or the army," said Dra-zan Susic, a 24-year-old engi-neer. "But there are many radical Serbs living in the villages

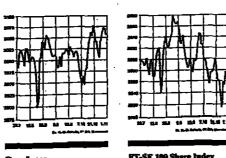
who will continue fighting. Personally, we will never be able to trust each other again." Maja Stasic, a 35-year-old dentist, could hardly refrain from crying when she was asked about what recognition meant for her.

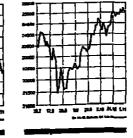
"There has been massacres of Croats by Serbs, and of Serbs by Croats. This has been a terrible war. How can we construct our lives together again, if and when the war-ends?"



Home from the war. A Croat soldier is welcomed at Zagreb railway station by his young son









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The FT-SE 100 Share Index is recognized internationally as the leading benchmark of price developments on the London Stock Exchange. Calculated every minute on each trading day by the London-based Financial Times, the index represents some 70% of the total value of the U.K. equity market.

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Since 1968, the Nikkei Index has been the leading indicator of price movements on the Japanese stock market. Based on the prices of all shares traded on the First Section of the Tokyo Stock Exchange, it is compiled by the Nihou Keizai Shimbun, Japan's leading business and financial daily newspaper.

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GERMANY'S LEADING DAILY AND **BUSINESS NEWSPAPER**

Indian banking system 'should be autonomous'

Dr Manmohan Singh: silent

however, on how to consolidate

the autonomy of banks against interference from politicians or

civil servants. The majority on the committee favoured the

continuing appointment of offi-

cials to represent the govern-ment on the board of banks. A

yet to pronounce on the report, it is expected to accept the

bulk of its recommendations and the need for urgent action. Warning of balance sheets

have an adverse impact on

depositor and investor confi-

The committee sees the heart of the banks' problems as

lying in the government's pre-

in its channelling of credit to

The report says that 63.5 per

cent of bank deposits are pre-empted for lending to the pub-

lic sector or to fund the gov-

ernment deficit through statutory liquidity ratios and other reserve requirements. The

report says this proportion must come down from this

priority sectors.

NEWS IN BRIEF

Time running out for

Mideast negotiators

expected the next round would take place in late January.

Ethiopia yesterday appealed for 1.28m tonnes of emergency food relief in 1992 for 7.4m starving people, Reuter reports from Addis

Mr Simon Mechale, Relief and Rehabilitation Commission

(RRC) commissioner, told representatives of United Nations agen-cies and western donor countries the crop yield in 1991 was too

low to meet the country's needs.

Mr Simon blamed civil strife, tribal conflicts, drought, pests and widespread seed shortages for the poor performance.

China's decision to set up an organisation to promote further

The Association for Relations across the Taiwan Straits was

opened in Beijing on Monday. It marks a change in China's policy towards Taiwan, and means that the two sides will now have a semi-official channel through which to discuss trade, communications and transport links, as well as common problems such as piracy and smuggling in the Taiwan Strait.

A senior Japanese official travelled to Burma yesterday to try to

persuade its military junta, which suppressed student protests last week, to heed international opinion, Reuter reports from

The three-day visit by Mr Kunihiko Saito, deputy foreign minister, is Tokyo's first high-level official contact with the military government in Rangoon in recent years.

Libyan leader Muammer Gadaffi said bad weather caused the

1988 Lockerbie airliner disaster which killed 270 people - not a

Libyan bomb as charged by the US and Britain, who are demand-

ing that Tripoli hand over two agents they accuse of planting the explosive. Reuter reports from Rome.

Taiwan welcomes China move

Ethiopia appeals for aid

Japanese plea to Burma

Gadaffi blames the weather

Bangkok.

ISRAELI, Palestinian and Jordanian negotiators met again

yesterday but time was running out for them to reach agreement

on how to set up talks on Palestinian autonomy, Reuter reports

on privatisation

By David Housego in New Delhi

INDIAN banks should no longer be required to channel credit in line with government determined priorities, according to an official report published yesterday that recommends sweeping changes in

India's banking system.

The report, which describes the state-owned Indian banking system as "over-regulated and over-administered," says that increased autonomy over credit allocation and management is the key to improving

The report, commissioned by Dr Manmohan Singh, the privatisation which was delib-erately omitted from the terms of reference of the committee that prepared it. Warning of the risk of bank

failures unless urgent meaommends a capital restructur-ing to achieve internationally accepted capital ratios. It also argues for some of the stateowned banks to merge to achieve a top layer of three or four Indian banks of interna-

The report, which should give renewed impetus to the government's flagging liberalisation programme, recom-mends that the government should be more generous in allowing foreign banks to open

It recommends the abolition of requirements that compafunds from the capital markets should first get government approval. "The issuer should be free to decide on the nature of the issue, its terms, and its pricing," says the committee.

It recommends that the capi-tal markets "should be gradually opened up to foreign port-folio investment." At present foreigners are only allowed to purchase Indian stock indirectly through offshore funds.

The report was commissioned by Dr Singh as a way of preparing public opinion for big changes in the state-owned banking system. The recommendations of the committee, headed by Mr M. Narasimham, a former central bank governor, are in line with a recent World Bank report on the financial sector - itself seen as forerunner to a World Bank

The committee was divided,

from Washington.



By Terry Hall in Wellington

MS Ruth Richardson, New Zealand's finance minister, than-expected budget forecasts for the next three years, largely as a result of lower tax receipts brought on by the deep recession and the government's retreat on social cuts announced in the July budget.

She said the government had abandoned its plan to balance the budget in three years. This was due to weaker-than-expected economic growth, lower tax returns, changes in social costs, which would add NZ\$450m (\$250m) a year to the deficit in the next two years, and extra costs in implement-ing structural reform in the public sector.

Widespread protests and a dramatic slide in the opinion polls have forced the govern-ment to pull back from a major redesign of the social security system notably in superannua the budget.

Ms Richardson said the budget deficit for 1991-92 would be NZ\$1bn more than forecast at NZ\$2.7bn, or 3.82 per cent of

dissenting note by two mem-bers argues that full autonomy The 1992-93 deficit was projected at NZ\$2.3bn, or 3 per cent of GDP. For 1993-94, when the will only be guaranteed by the government not appointing officials to the boards of banks government had previously and by the abolition of the banking division in the Minis-try of Finance. said the budget would in sur-plus, it now forecasts a deficit of NZ\$2.25bn or 2.8 per cent of Though the government has

> The depth of the recession was illustrated yesterday by Reserve Bank forecasts show-ing that the economic climate was much worse than it had

burdened by bad debt, the report says: "The deterioration in the financial health of the It said it was surprised by the sharp fall in economic system has reached a point where unless remedial mea-sures are taken soon, it could activity during the year, and was revising downwards its estimates from the 1.5 per cent growth predicted in August. further erode the real value of and return on the savings entrusted to them and even However, it said the recession was now at its worst.

The bank forecast that economic growth would grow by 1.8 per cent in the 1992-93 financial year due to strong export growth.

But unemployment would grow to 13.1 per cent, and those with jobs would face real cuts

Reprieve for Rainbow suspect

By Terry Hall in Wellington

yesterday it would not seek the extradite suspected Rainbow Warrior saboteur Mr Gerald Andries from Switzerland, a move seen as reflecting fears of political and trade repercussions from France. The decision haits a court

case in Auckland that was seeking Mr Andries' extradition. He was arrested by Swiss police last month on a Mr Yossi Ben Aharon, head of an Israeli delegation in separate talks with Syria, said this round of negotiations, now in its second week, would probably end this week.

Mr Benjamin Netanyahu, the Israeli deputy minister, said he warrant issued by New Zealand police over the bombing of the Greenpeace ship Rainbow Warrior in Auckland Harbour in July 1988. A photographer, Mr Fernando Periera, was killed in the incident.

Four full days of direct talks in Washington have produced little progress and on Monday the negotiations, pitting Israel against Syria, Lebanon and a joint Palestinian-Jordanian delega-Two French agents, Mr Alan Marfart and Miss Dominique Prieur, were sentenced to 10 years' jail after admitting manslaughter. But they served only a fraction of that time tion, seemed on the verge of breakdown.

The main sticking point is the disagreement between Israel and the Palestinians over the status of the Palestinian delegates, who want to negotiate self-rule for the West Bank and Gaza Strip independently of their Jordanian partners. after being transferred to French Polynesia when New Zealand bowed to French

> In April French Prime Minister Michel Rocard visited New Zealand to apologise for the incident and pay over a cheque for reparations. Mr Jim Bolger, the New Zealand prime minister, said then he hoped the matter was over.

Mr Doug Graham, the justice minister, said yesterday it was important that the international rule of law be links with Taipei was given a cautious welcome by the Taiwan authorities yesterday. Mr Ma Ying-Jeou, vice chairman of Taiwan's official Mainland Affairs Council, said China had displayed a new pragmatism in China-Taiwan relations, Luisetta Mudie reports from Taipei.

The Association for Pelations agrees the Taiwan Straits was respected. However Mr David Lange, who as prime minister in 1988 was castigated by Mr Bolger for his handling of the issue, said the decision was a "difficult pill to swallow." Greenpeace said it was considering attempting a private extradition so that Mr

Andries could stand trial.

NZ budget Pretoria discloses trade links with Africa outlook

By Philip Gawith in Johannesburg

South government has released details of its trade relations with the rest of Africa, disclosing business links with nearly every country on the continent despite the sanctions campaign against Pretorla.

The figures are the first released since 1985 when publication of trade figures with individual countries was stopped because of the sanctions campaign.

The figures show that South Africa did more trade in 1990 with Botswana, Lesotho and Swaziland (members, with South Africa, of the region's Customs Union) and the nominally independent TBVC states (Transkei, Bophutatswana, Venda and Ciskei) than it did with the other 49 countries on the continent with which it

Of these other countries, Zimbabwe is by far the largest trading partner, accounting for

M-Net, the South African pay television channel, has announced that it is entering into a partnership agreement with Kenya Television Network (KTN) in the first important investment deal between the two countries since President F.W. de Klerk's groundbreaking visit to Kenya in June, Philip

An M-Net spokesman said they were intending to take a 50 per cent stake in KTN, in partnership with a Kenyan businessman, for an undisclosed sum. KTN is at present an independent television service, but it will be changing format next year to offer a mix of Lesotho, making it the third largest sub-scription television service outside the US.

open and pay television.

The investment is a clear sign of South

erous critic on the continent.

The figures, released

recently by the Department of Foreign Affairs, show a bal-ance of trade overwhelmingly in South Africa's favour. Last

year saw imports worth

31 per cent of South Africa's trade with the rest of the contilast year, while exports to the nent. Zimbabwe remains argusame countries totalled ably South Africa's most vocif-R4.07bp.

Another feature of the data is that it confirms what has come common knowledge, namely that members - such as Zambia, Zimbabwe and Mozambique – of the South African Development Co-ordi-

nation Conference (SADCC). formed in part to lessen reli-ance on South Africa, are as dependent as ever. After Zimbabwe, Zambia is

Africa's improving relations with its conti-

nental neighbours. The spokesman com-mented: "Without the improvement in rela-tions I don't think it would have been

possible to have done this venture." Last

year bilateral trade between South Africa and Kenya was only R21m. Mr Pik Botha, foreign minister, predicted a 10-fold

M-Net, which is controlled by a consortium

of South Africa's major publishing houses, has enjoyed phenomenal success since it began broadcasting in late 1986. It now has over 630,000 subscribers in South Africa and

South Africa's largest trading partner on the continent, fol-lowed by Mozambique, Zaire and Malawi, all SADCC countries.
Only ten countries exported

more to South Africa than vice versa. The five biggest exporters to South Africa were Zimbabwe, Malawi, Ivory Coast, Mozambique and Zaire. The five biggest importers were Zimbabwe, Zambia, Zaire,

Mozambique and Malawi.
South Africa's total foreign trade in 1990 was R60.5bn, so the R4.7bn with Africa was a modest share. However, this excludes trade with the BLS and TBVC states, reliably understood to have been greater than Robn last year.

Although securing payment is a considerable problem in trade on the continent, South African traders must neverthe less be confident that with political barriers falling away, they are ideally situated to take a greater share of the

South African exports to Africa grew by 40 per cent in 1989 and by 22 per cent last

Exports better than expected despite stagnant world trade

Thailand shrugs off world recession ' with 7.9% growth

BETTER-than-expected export growth this year has helped the That economy expand by 7.9 per cent in spite of recession in the leading economies and almost stagmant world trade, the Bank of Thailand said yesterday.

Bank officials, amouncing the government's latest figures at an annual press conference, arranged estimated as in the conference of the conference

expressed satisfaction with the way Thailand's export-oriented economy has withstood difficult external conditions. They said they expected the country's growth rate to

continue at about 8 per cent next year because of predicted recoveries in the world economy and global trade, stronger prices for rice and other Thai agricultural exports, and gradual improvements in the country's competitiveness.
Important on going policies

designed to cut costs in Thailand include liberalisation in foreign exchange dealings, other activities in the financial sector and tax reform. The government is planning to follow recent cuts on import duties on machinery, vehicles and computers with further reductions on raw materials imports and personal and corporate income tax. Value added tax is replacing business tax on January 1.

Inflation and the trade deficit in goods and services, the two issues causing the greatest concern earlier in the year, appear to be easing off. Some uncertainty about the global environment and the implications of the Thai coup in February has slowed down investment.

"Tackling inflation has been

successful achievement this year," said Mr Vijit Supinit, Bank of Thailand governor. based on figures for the first 11 months, suggest the consumer price index, previously expected to rise 7.5 per cent this year, has declined from last year's 6 per cent to 5.7 per

The current account deficit, A estimated at Baht207bn (\$8.2bn) amounts to 8.7 per cent of gross domestic product, a slight improvement over the 8.9 per cent registered last year. It has been achieved in the face of a decline in earnings from tourism and Thai workers in the Middle East. An estimated 21.2 per cent rise in the value of alowdown in import growth to 17.8 per cent combined with the government's traditional caution in avoiding budget deficits and reining in bank credit expansion.

Economists agree that the deficit is still manageable because Thailand's foreign exchange reserves are enough

imports.
Some are concerned that because the country is not saving enough, the current account deficit will continue at its present comparatively high level and could cause problems in the next four or five years Yesterday, central bank officials expressed optimism that the deficit would continue to decline as a proportion of GDP and that more savings could be mobilised through various tax and money market reforms that are scheduled to be introduced in the coming

Victims of the 1984 Union Carhide gas leak in Bhopal in which 4,000 people died, campaign near Parliament House in New Delhi yesterday demanding that the government of Prime Minister P.V. Narasimha Rao provide better financial and living conditions. As deaths caused by the leak have continued to mount, frequent changes of government in India have politicised the issue, further compilicating court actions and compensation claims. Six years ago, the government drew up a scheme for cash disbursements to various categories of Bhopal victims and their families. But continuous litigation left them hereff of my political government in their families. continuous litigation left them bereft of any relief except for nominal interim compensation.

Welcome for repeal of Israel moves on exchange rates **UN stance on Zionism**

By Hugh Carnegy in Jerusalem

ISRAEL yesterday warmly welcomed repeal by the United Nations General Assembly of a 1975 resolution equating Zion-ism with racism. But US hopes that it would help Middle East peace talks flopped as both sides continued to trade accusations over the issue.

Mr Yitzhak Shamir, the prime minister, telephoned President George Bush to thank him for initiating the removal of what he called a "historic distortion".

President Chaim Herzog, Israel's UN ambassador at the time the resolution was passed, said the landslide vote wiped clean a "shameful stain" on the UN. But officials were angry that a number of Arab

which voted to retain the resolution, including Syria, Jordan and Lebanon, with which it

has opened peace talks.

They said these countries remained unwilling to acknowledge Israel's right to exist. Mr David Levy, foreign minister, said the vote would not affect Israel's refusal to allow the UN a role in peace talks. Syria and the Palestinians, who are also negotiating with Israel, both said the repeal of the resolution was irrelevant. "Israeli repression of the Palestinian people and their denial of their legitimate national rights, foremost that of self-determination, is racist

in essence," said Mr Faisal Husseini, the prominent Pales-

ISRAEL yesterday revised its

By Hugh Carnegy in Jerusalem

system of exchange rate management, signalling the amount it will allow the shekel to float downwards over a year in a bid to eliminate damaging bouts of devaluation speculation and improve conditions for the foreign trade sector. The measures followed a sharp cut in interest rates implemented at the beginning

The actions represent a con-certed effort by the Bank of Israel and the Finance Ministry to combat disappointing growth rates - especially nega-tive export growth this year - and fast-rising unemploy-

The new currency system is intended to minimise exchange rate uncertainty over the next

ment fuelled by mass Soviet Jewish immigration.

periodic bursts of devaluation speculation that have plagued the economy over the past two years, disrupting currency and

foreign trade flows.
Instead of irregular shifts in the shekel's base, or median rate, the Bank of Israel said it would allow the base rate to move down by up to 12 per cent over the next year, roughly the difference between nflation in Israel and its main

trading partners.

The rate of the shift would be guided by market pressures on a day-to-day basis, although the Bank of Israel began by adjusting the median rate downwards by three per cent

There was little immediate change in the shekel rate because the currency is allowed to fluctuate up by 5 and per cent above or below the median rate and was already within the newly-set band. The shekel traded at about 2.31 to the US dollar.

Other measures taken included reductions in exchange rate subsidies for exporters and plans to eliminate travel tax, commission on foreign currency purchas and surcharges on imported services by the end of 1992. This week's actions repre-

sent the first significant impact of the policies of Mr Jacob Frenkel, the Bank of Israel Governor who moved from a senior post at the International Monetary Fund in August. He roundly defeated devaluation speculators by hiking interest rates over the autumn and refusing to budge the shekel, which has helped to squeeze inflation at the same

Cracks begin to form in China's iron rice bowl

Fewer children and less state welfare mean big problems for care of the elderly, writes Yvonne Preston ance schemes are also urgently cut back on their retired workers'

HINA'S population is ageing fast. Old people make up 8.6 per cent of its 1.1bn people but by 2025 this will more than double to 19.6 per cent or 280m.

ignores the 80 per cent of people liv-ing in the countryside is beginning to dawn on the Chinese government. Traditionally the burden of care for

lies. A recent survey showed 63 per cent of urban elderly living with either children or grandchildren. In rural areas the end of the com-

birth control policies are quickly changing China's demographic pro-file. In a pattern more familiar to the developed west than developing Asian

ist non-commercial pension insurance schemes" - Cui Naifu, the minister of civil affairs, recently called them. Urban workers accustomed to rely on their employers until they die may soon be expected to contribute a substantial slice of a low wage to retirement funds. Pilot schemes are already

new world.

The cost of urban workers' pensions, if nothing changes, will approach 90 per cent of state enter-prises' wage bill by the 2020s. The old style welfare system was never a universal social welfare sys-

money workers had welfare, housing, medical provision and old age pen-sions. State enterprises are now called on to concentrate on making profits.

Creating a contributory rural pension scheme is more difficult because a certain income level is necessary before any contributions are possible. At around 800 yuan (\$200) it excludes many rural Chinese

So far headway has been made only in the economically developed areas, where many peasant farmers have-grown rich in the last ten years. Even here, as the summer flood toll made

Various pilot schemes are under way, including regional foundations covering employees in the state and private sector, private schemes requiring part employee-part employer contributions, and the encouragement of individual investment in the People's Insurance Com-

far has no competition.

Sanctions 'kill 80,000 children' for men and 55 for women. What this means to a country with Iraq said yesterday that 80,000 children had died because of only rudimentary facilities for the old countries, fewer and fewer productive The notion that the state will profraq said yesterday that sulful children had died because of shortages caused by UN sanctions imposed over its invasion of Kuwait, Reuter reports from Cairo. Mr Nabil Nejim al-Takriti, Baghdad's emissary to the 21-member Arab league, made the claim and urged member states to send Iraq medicine. The envoy said Iraq had run out of key drugs including cancer treatments. and a primitive pension system which workers are expected to provide for vide is becoming as out of date in socialist China as it was in Mrs Thatcher's Britain, but it may not more and more old people. The urgent need is to develop contributory pension schemes - "socialprove easy to persuade the urban workers of the benefits of their brave

the elderly has fallen on their fami-

munes and collectivised farming has left the elderly with no alternative but to live with the extended family under way. or, if they have no one, in bleak state

needed. The magnitude of the rural problem is clear enough with 73m Growing life expectancy and strict aged over 60, according to last year's census. Usual retirement ages are 60

Until now they have paid nominal contributions to draw lifetime pensions from their state employers. Known as the system of the "iron rice bowl", it is sustainable for state enterprises making money, but untenable for the loss makers and the heavily indebted which are being forced to

tem as non-socialist countries under-stand it. Beginning in 1949 it has been based on payment in kind. Instead of

clear, people are reluctant to buy insurance cover. They prefer the old insurance of many children to care for them in old age.

pany for old age cover.

The privatisation of welfare promises a bonanza for the PIC, which so

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ress has been made. Although Chinese trade offi-ment of trademark rights.

With Africa US sets deadline | US official warns on financial services threat to Gatt Round The Treasure official tion on trade in services. All areas under negotiation. The US, a top exporter of financial services, has been financial services. The use of our position. The US, a top exporter of financial services, has been financial services. The use of those could be finantial services. to end copyright talks with China By Nancy Durne in Washington and Agencies MRS Carla Hills, US trade representative, has set January to Africa and Africa a

to impose sanctions if Beijing fails to comply with US demands. Meanwhile, Mr Joseph Massey, assistant US trade representative, will go again to China for a last

attempt to settle the dispute. In Reijing, China said the threat of punitive tariffs on Chinese goods was "discrimi-nation" and warned Washing-ton such measures would not compel it to take action to protect US patents and copyrights. Such foreign pressure did not work with China, and trade disputes should be solved through dialogue, China's offi-

cial Outlook magazine said. The official New China News Agency quoted the magazine as saying China still hoped to continue talks with the US.

But failure to achieve settlement before the deadline will

mean US retaliation against \$750m (2416m) worth of Chi-nese trade. A preliminary "hit list" of possible sanctions includes clothing, textiles, beer, ores, pharmaceuticals, footwear, jewellery, hardware, electronic instruments and

The Bush Administration's stance towards China has been hardened at the insistence of Congress. It could grow stiffer still as the Democratic presi-dential candidates have joined in criticism of the President's cordial relations with Chinese officials

Mrs Hills began an investigation into China's "deficient protection of US intellectual property" on May 26, 1991. under a statute called Special 301. The law requires her to list offenders and retaliate if no agreement is reached in six months. She is allowed to extend the negotiations by three months if enough prog-

China pending a report on its human rights record. Reuter reports from Brussels. EC foreign ministers, who discussed the issue on Monday, asked their political committee to draw up a

detailed report. Pending the report..."the 12 (EC member states) and the Commission will refrain from taking any new initiatives concerning co-operation projects," a statement said

External Relations Commissioner Frans Andriessen, who visited China earlier human rights position has improved, but still gives cause for concern.

cials have made several promises to conform to US demands, Mrs Hills said they have not been sufficiently specific. For example, Beijing agreed to join the Berne Convention on copyright and the Geneva Phonogram Agreement but would not commit itself to a signing date. The six months of negotiations ended on November 26. Mrs Hills extended the talks to draft a list of possible sanc-tions. After public hearings on January 6 and 7, she will select the sanctions.

Mrs Hills said the Chinese have been informed of US "willingness to continue negotiations until we determine which Chinese products will be subject to increased tariffs. Chinese negotiators are aware that prohibitive tariffs will be put in place shortly after Janu-ary 16 if no agreement is reached."

The US complaint centres specifically on China's copyright law and the "particularly poor protection provided to computer programmes and sound recordings"; failure to provide copyright protection for US works not first pub-lished in China; "deficient" patent laws and protection of trade secrets, and lax enforce-

British Gas in \$630m deal to develop Tunisian field

BRITISH GAS yesterday signed an agreement with Tunisia to develop the 30hn cu metre Miskar gas field, 100 kms off the south-eastern port of Sfax,

at a cost of \$630m (£350m). Production is expected to start in three years and rise to an annual figure of 1.6bn cu metres of commercial gas. The development of Miskar Will multiply by five Tunisia's present production of gas.

It will enable the authorities to meet future needs and allow a gradual switch from oil to gas, in a country where envi-ronmental considerations are important, not least because tourism remains its main for-

eign income earner.

The development of the field coincides with work to double capacity of the Transmed pipe-

capacity of the Hadshite proline carrying gas from Algeria
to Italy, at a cost of \$700m.
The British Gas deal also
coincides with the launch of
Tunisia's Eighth Economic
Development Plan and comes as the authorities seek to speed reforms aimed at liberalising the economy. The tax system has been simplified and the

imports of goods competing directly with equivalent domestically made items are to

be lifted, as are price controls on producers of many items. These reforms are being supported by a \$250m economic support loan from the World Bank and Ecu40m (£28m) from a newly established EC Struc-tural Adjustment Support Fund to help economic reforms in Mediterranean countries.

A number of Tunisian employers have protested at the moves but the government has been emboldened by the better performance of the econ-

After a poor start, receipts from tourism picked up and ended the year at \$725m, only one-fifth down on last year. Excellent rainfall and an 8.5 per cent growth in the exports of manufactured goods raised GDP 3.5 per cent and cut the balance of payments deficit by TD100m (£60.8m).

week of the Uruguay Round, hoping delicately-wrought compromises can beat the many obstacles to its completion, Nancy Dunne and George

gressional delegation and most
US trade officials are converging on Geneva in this final
services. Mr Olin Wethington, assistant secretary for international affairs at the Treasury, said he was "quite pessimis-tie" about achieving an accord on the financial services sector, part of a broader negotia-

tion on trade in services.

Mrs Carla Hills, US trade
representative, said she might stop in Geneva on her way to the US-EC ministerial meeting on Saturday. She continued "to plan on success, not to speculate on failure."

On Friday, Mr Arthur Dunkel, Gatt director-general, is to present draft final accords in

Mrs Hills said parts of the text might be changed but not so as to mean reopening the talks. This week is likely to be the Round's last chance. "It's very difficult to continue this process indefinitely," Mrs Hills said. It would not be lack of time which blocked agreement, but nations' inability to

summon the will to surmount the "hurdles". One of those could be financial services. Mr Wethington said it was hard to conceive that Mr Dunkel's final text would "have the support of everyone because the differences are too vast. It will certainly not have our support if

it does not contain major ele-

The US, a top exporter of financial services, has been fighting for access to financial markets, but has met resistance from countries such as Singapore, Thailand and india. The US is a "problem" country itself, in that foreign banks cannot do many kinds of business across state boundaries.

Wanted: anti-dumping deal by the end of the week

Gatt's Dunkel must find formula on which Uruguay Round's fate may depend, writes William Dullforce

TRUGUAY Round nego-**GATT** tiations on anti-dump-ing have ground to a halt, leaving Mr Arthur Dunkel, director-general of the General Agreement on Tariffs and Trade (Gatt), and his aides with the task of formulating by Friday compromises on matters that have defied govern-ments for the past five years. The issue is particularly delicate because of its importance for Japan and also because it ranges a broad alliance of industrialised and developing

countries against the US and the European Community. The interests of Japan, the world's third-biggest economy, have hitherto been overshadowed by the torrid dispute over farm subsidies between the EC and the US which still jeopardses the completion of the trade talks.

Resolution of the EC-US dispute will open the way for an agreement on agriculture that will be extremely painful for Tokyo because it will certainly tipulate that the Japanese rice market be opened to imports. The Japanese government needs to be able to put some solid benefits from the Round into the domestic political scale, in order to temper the expected backlash over rice. One of Japan's principal negotiating objectives has been

to secure clearer rules for

international trade that would be less open to abuse. Gatt's anti-dumping code, under which importing countries penalise exporters who dump goods on their markets, is one facet prone to misuse. The code allows govern-

ments to slap extra duties on the products of foreign compa-nies sold on their markets at prices lower than those at which they are sold at home or at prices which are lower than the cost of producing the

Dumping, it is agreed, represents unfair competition but the 1980s saw a surge in the use of anti-dumping legisla-tion, notably by the EC and the US, frequently on questionable

grounds and with the fairly obvious intention of protecting domestic producers.

In Europe action against imports of consumer electron-ics, such as typewriters and video recorders, has been in the limelight but, worldwide, governments have been aiming at an ever wider range of targets, including European and South American steel, Asian sweaters. Venezuelan and Mexican cement and Norwegian salmon. At the end of June 209 anti-dumping measures were in effect in the US, 143 in the EC and 71 in Canada, according to notifications to the Gatt secretariat.

Moreover, governments' appetite for anti-dumping is growing fast. Developing countries are passing their own laws. Last month even Japan appropried that it was launching its first ever anti-dumping probe into imports of ferro-sili-co-manganese from China, Nor-way and South Africa.

The situation has became

grotesque in the context of a Gatt system intended to promote international trade. It was generally accepted five years ago that the anti-dump-ing code needed to be tight-ened up and that controversial national laws against dumping should be changed to comply with a credible international

Australia US Canada EC Mexico Total* 72 26 27 *Total includes claims from Other countries **First helf only Source, GATT:FTC

NEW ANTI-DUMPING CASES INITIATED BY MAJOR GATT TRADING PARTNERS

Washington and Brussels have been reached on techsaid they would agree to revi-sion of the code in return for inclusion of provisions that would allow them to take action against exporters who circumvent legitimate antidumping charges by assem-bling products from imported components in the importing country or by assembling in a third country.

Japan and, with even greater vehemence, other Asian exporters such as Hong Kong and Singapore have said they could agree to reasonable rules against circumvention once they see firm discipline applied to anti-dumping action. Neither side feels that its conditions have been met. Tentative understandings

niques that would force gov-ernments to be more stringent in the criteria they apply to determine whether an exporter is dumping and whether domestic producers are suffer-ing injury. Procedures could be simplified and quickened diminishing harassment of traders. But a draft working paper from Mr Dunkel at the end of November still listed a dozen open issues.

Some issues appear to be completely blocked. Japan insists that it is common and legitimate husiness practice for companies investing in new products to sell them at prices below costs in an initial marketing phase. The US has refused a compromise under

which, if an exporter persisted with low prices into a second or third year, dumping might be considered to have occurred and anti-dumping duties could be charged retro-actively.

The big importers want rules against three forms of circum-vention: the assembly of imported plants in the importing country, assembly in a third country and "country hopping" in which a globally operating company accused o dumping starts to supply an import market from a factory in a third country.

According to the Japanes the Americans have hardened weeks by claiming that antidumping duties on assembled products can be automatically applied to imports of components from third countries that go into the product. Charges levelled against, say, a Toshiba computer would also be slapped on components of the computer supplied by firms in Korea or Malaysia without separate investigations being conducted to prove dumping.

Feelings are running high on anti-dumping and the Japanese have strong support. Thirty countries last month singled out revision of anti-dumping rules as one of the areas in which the fate of the Uruguay Round would be decided.

Mexicans resist

in Mexico City

part of the proposed North American Free Trade Agreement, in the face of what appears to be growing US pressure to do just that.

Mr Jaime Serra Puche, Mexico's trade minister, said that Mexico would not violate its constitution concerning oil and that there would be no modifications to laws governcommercialisation.

between Presidents George Bush and Carlos Salinas, US oil sector.

Mrs Carla Hills, US trade representative, said the Bush administration would seek to open up the Mexican oil sector as much as possible in the free trade negotiations. The US trade representative said that while the administration respected the Mexican constitntion, this did not preclude liberalisation of oil in those areas not covered by the con-

Article 27 of Mexico's constitution states that Mexico's hydrocarbon resources belong to the nation.

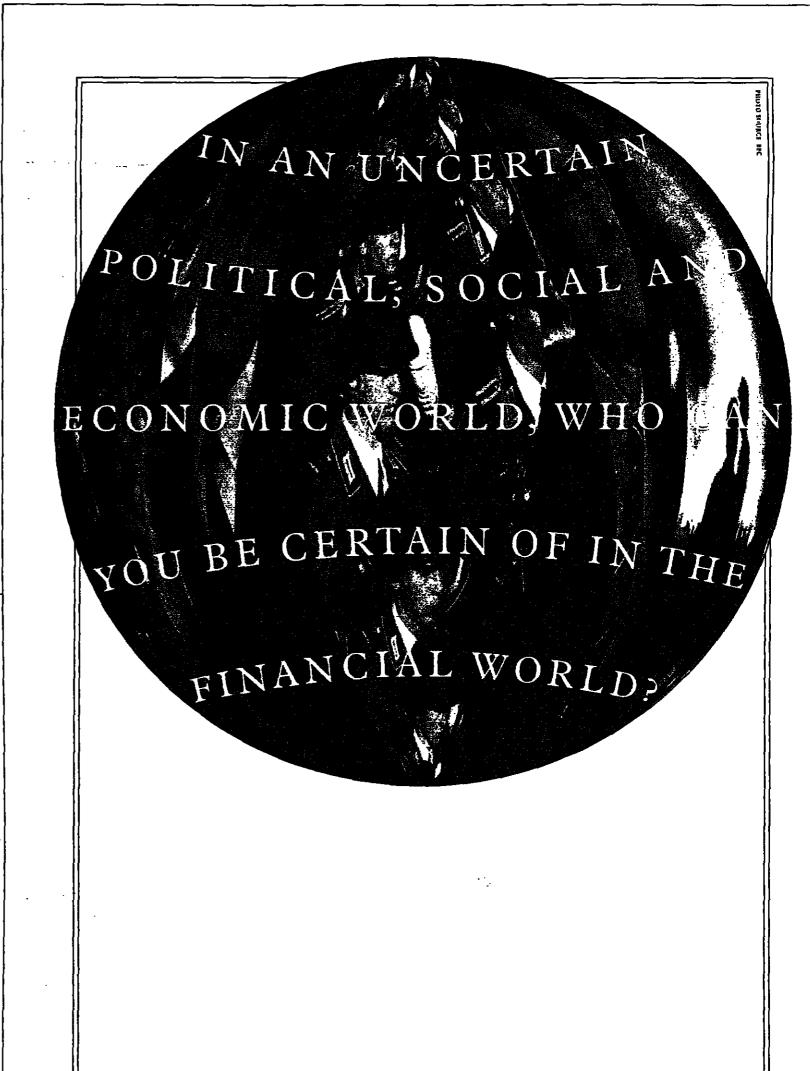
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US on oil By Damian Fraser

THE Mexican government has again denied it will open up oil to foreign investment as

At the weekend meeting

officials were quoted as saying that, if Mexico wanted a treaty soon, concessions would have to be made by the Mexican government, including in the



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AMERICAN NEWS

Kerrey bid runs into child labour charges

By George Graham in Washington

ONE day after he was acclaimed as the winner in a nationally televised debate between the six main Democratic presidential candidates, Senator Bob Kerrey has run into embarrassment over charges that the restaurant chain he partly owns repeatedly broke child labour laws.

Grandmother's Inc, the restaurant chain that the Nebraska senator founded with his brother-in-law and of which he owns 35 per cent, has been cited by the US Labor Depart-ment and fined \$64,000 (£35,000) for 116 violations of child labour protection laws.

The alleged violations mostly involve employing chil-dren under 16 years old after legal hours: 7pm during the school year or 9pm during holi-

Senator Kerrey's success with the Grandmother's Skillet restaurants made him a mil-

the basis of his experience he has often championed small business against excessive reg-While Mr Kerrey has no

taurants, the news of the fine could take some of the gloss off his pleasure at being generally declared the winner of Sun-day's raucous debate between the principal Democratic candidates for the presidency.

The debate had given a lift

to the Kerrey campaign, which began with high expectations but had falled to gain momen-

US housing starts in line with weaker trend

By Michael Prowse in Washington

The Commerce Department said starts fell 2.1 per cent last month to a seasonally adjusted annual rate of 1.06m

The decline follows other signs of renewed economic contraction, including a 0.4 per cent drop in industrial production and a sharp fall in employment last month.

The housing market has been sending contradictory signals in recent months. In October starts jumped 7.1 per cent, raising hopes that the market was recovering, having moved sideways for several months. This view was reinforced by small increases in home

Last month's figures, how-

ever, suggest the housing market has little forward momen-

lionaire before he entered politics by winning the governor-ship of Nebraska in 1982. On

active involvement in the cur-rent management of the res-

A misjudged joke about les-bians, too, had hurt him, alien-ating first homosexuals, who

A DECLINE in housing starts yesterday provided fresh evi-dence of US economic weaktum, despite successive cuts in interest rates. Although well above the trough hit in January, starts have risen little since July and were 6 per cent lower last month than in

Starts fell 16 per cent in the first 11 months of the year, compared with the same period

Building permits - a guide to future construction trends also relinquished earlier gains, falling 3 per cent last month, after rising 4.7 per cent in October.

The weakness in starts last month was concentrated in apartment buildings for two or more families. Starts for detached houses rose margin-

Starts were weak in most regions but the sharpest falls occurred in the mid-west and Agreement gives semi-autonomous region to Inuit people

Canada carves out a new territory

By Robert Gibbens in Montreal

CANADA'S government and leaders of the inuit people have agreed on the country's largest-ever aboriginal land claim settlement in creating the semi-autonomous Nunavut Territory.

most of northern Canada and the Arctic islands, including known oil and gas and mineral resource areas. The Inuit will be given substantial powers over economic development in a 2m sq km area equal to a fifth of Canada's land mass. The area has been carved

Trinidad

Robinson

By Canute James in

ousts

Port of Spain

The territory will comprise

federal out of the existing Northwest economic opportunities guar-firmed oil and gas pools.

ders of the Territories. The NWT's remain-anteed.

Nunavut is now mainly ing area will be renamed.

The Inuit will have direct ownership of 350,000 sq km and control the mineral rights on 36.000 so km. They will be paid more than \$500m (£277.7m) by Ottawa over 14 years in exchange for giving up claims on most of the new territory, including the main offshore oil

and gas exploration areas. The Inuit have mostly co-op-erated in Arctic resource development over the past 25 years. This time, they want jobs and

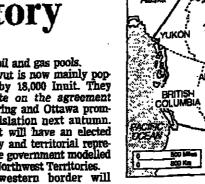
The pact means that most of Nunavut will remain federal crown land, and the inuit will receive part of any future resource royalties. Three mines operate in Nunavut - one gold and two base metals.

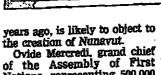
The area excludes the Beaufort Sea above the Mackenzle Delta in the north-west, where most of the oil and gas exploration has taken place. However, it includes Baffin Island and Lancaster Sound,

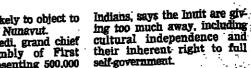
ulated by 18,000 Inuit. They will vote on the agreement next spring and Ottawa promises legislation next autumn.

on the Northwest Territories. The western border will touch Great Bear Lake and territory disputed by the Dene Indians. This group, which succeeded in blocking the Mackenzie Valley pipeline from the north-west to Alberta nearly 20

Nunavut is now mainly pop Nunavut will have an elected assembly and territorial representative government modelled







of the Assembly of First Nations, representing 500,000 Sendero turns Lima slum into Maoist zone

Poverty and despair provide urban breeding ground for guerrillas, writes Sally Bowen

Raucana, six miles to the aest of metropolitan Lima, they deliver their own babies and administer their own. often, rough justice. There is no state presence eave a milino state presence, save a mili-tary encampment to maintain order. The settlers in this microcosm of urban living for Peru's poor have dug their own wells, installed the posts and cables for electricity and built communal soup kitchens to

MR Patrick Manning, a 45-year-old geologist, was sworn in yesterday as prime minister of Trinidad and Tobago, fol-lowing an emphatic victory by his People's National Move-ment (PNM) party in general elections on Monday. The PNM, which had gov-erned for 30 years until defeated in 1985, took 21 of the 36 seats at stake and will be See seats at stake and will be opposed in parliament by the United National Congress, led by Mr Basdeo Panday, a former foreign minister, which took 12. The National Alliance for Reconstruction of Mr Arthur Robinson, outgoing prime minister, managed to retain only two seats - Mr Robinson's own and another

The vote represented a relection of Mr Robinson's handling of the oil-based economy. The NAR imposed an austerity programme four years ago to deal with contraction in the economy caused by a soft oil market. Currency devaluations, a reduction of government expenditure, wage cuts in the state sector and removal of a cost of living allowance for government workers seemed to have croded sup-port. Mr Manning, energy minister in the former PNM administration, is unlikely to make big economic policy N THE shanty-town of quick withdrawals became the

gramme applied by the govern-ment of President Alberto Fujimori, half of Peru's 22m people now live in "extreme poverty",

But there is one sinister difference about Raucana. It is founded and organised by mili-tants of the fundamentalist Maoist guerrilla group, Send-ero Luminoso (Shining Path). State intelligence headquarters contains a scale model of the community, pinpointing loca-tions of leaders' houses. For 11 years, Sendero has

based itself in Peru's rugged and inhospitable mountains. Fanning out from Ayacucho, where former philosophy pro-fessor Mr Abimael Guzman founded the movement, it has forged close contacts of mutual interest with drugs traffickers in the coca-growing Huallaga and Apurimac valleys and pen-etrated almost every area of the Andes and jungle.

Forays into coastal cities were traditionally short and brutal. As the state's intelligence machine improved in the late '80s, it became dangerous for terrorists to stay in the capital more than a few days. Selective assessinations and

But Sendero has always thrived where there is hunger and despair. With the tough economic adjustment pro-

Fujimori: pursuing tough adjustment programme

according to the United

The principal bulwark against the Sendero expansion in Lima is popular organisation. In every shanty-town, women club together to buy in bulk and cook expensive com-munal meals; parents' clubs distribute food donated by

international organisations; and long-running government programmes such as the daily "Glass of Milk" for schoolchildren help blunt the edge of hun-

Sendero has increasingly tar-

geted these popular organisa-tions. Community leaders have

been assassinated and food warehouses dynamited. Local eaders and parish priests regularly receive death threats.
"Sendero has always had a great interest in Lima," says Mr Gustavo Gorriti, leading author on Sendero. "That intensified around 1989 with greater infilitration of unions. Now they are attempting to take over popular organisa-

tions - they co-opt, control, coerce and threaten." But the Raucana strategy is "hoth new and brilliantly con-ceived", according to one counter-insurgency expert. Mr Gorriti calls it "an interesting laboratory where Sendero can try out their capacity for con-trolling and co-ordinating

larger groups of people". None of Raucana's 1,000-odd settlers openly admits to being a Sendero sympathiser. Most disclaim any interest in a political system widely perceived by Peruvians as discredited. Mr Felix Condor, Raucana's

27-year-old secretary-general, is more emphatic. "We don't per-mit political parties here," he says. "The only party is the people and the only way ahead is through iron discipline".

Both the rhetoric and organi-

sation betray Raucana's affiliation, however. Discipline fol-lows classic Sendero lines as practised for years in Andean communities in Peru's "red zoners". The "thousand ears and eyes" of the party are ever watchful. Miscreants are denounced, tried in "popular courts" and publicly pumished.

The UN estimates that half Peru's 22m people live in extreme poverty

In Raucana, this means demo-cratically administered lashes, with each of the seven sectors participating. The offender is then paraded round the settlement with a placard detailing

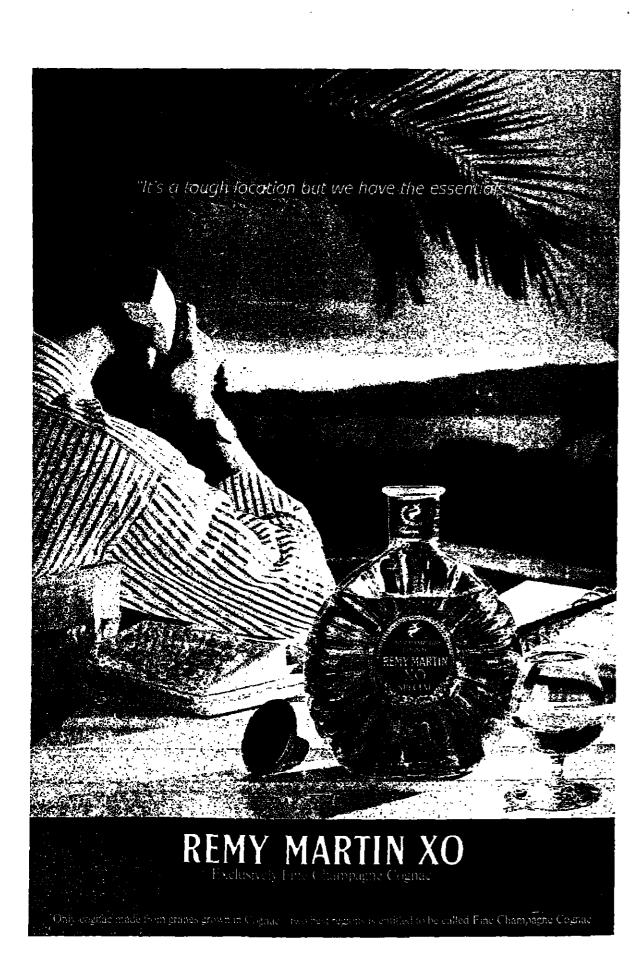
Mr Condor claims that such methods have in effect eliminated crime from Raucana: "We've got rid of prostitutes, homosexuals, drug-dealers and petty thieves," he claims. "Through our self-criticism sessions we attempt to correct anything we find that is bad."
In little more than two years,

the settlement has advanced quickly. The seven sectors each have a neatly laid-out square with a 60 ft well, a communal restaurant and public toilets. There is no rubbish, no graffiti. Unemployed men make mud bricks from a small outside the walled community

contribute to feeding the women and children who stay at home "to guard our land". Defence of the land - a for-mer stud farm legally owned by a wealthy Italian immigrant - has powerfully cemented Raucana's populacemented hatcana's popula-tion. Two police attempts to dislodge squatters resulted in injuries, one "glorious martyr" and victory for Raucana. "We've mostly done military service," explained Mr Condor, "so we used army methods". Settlers made molotov cocktails and dug trenches to impede the approach of armoured cars. Watchtowers give the community a beleaguered air.

Now the common enemy is the army of occupation. Camped in the former stables, some 250 soldiers theoretically keep the peace. Government-in-spired "civic action" schemes. basically periodic handouts of food donations by the army, are scorned by Raucana's militants - though most settlers will take what they can get "And it's certainly a better strategy than house-to-house searches and arbitrary deten-tions," says one human rights

worker. Raucana underlines the craving of poor Peruvians for the order, organisations and basic state has dismally falled to provide. The challenge for the Peruvian government is to satsubversives do.



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17 December, 1991 By: Citibank, N.A. (CSSI Dept) London Principal Paying Agent

CITIBANC



GOVERNMENT OF INDIA FOURTH ROUND OF BIDDING EXPLORATION FOR OIL AND NATURAL GAS

EXTENSION OF BID DEAD

The Government of India announces for the information of all companies that the last date for submission of bids for the 4th Round of Exploration for Oil and Gas in India is extended from 29th February 1992, as previously announced, to Wednesday 15th April 1992.

Bids should be submitted, in sealed envelopes superscribed «CONFIDENTIAL» «4th ROUND of BIDS» not later than 3.00 pm (Indian Standard Time) on 15th April 1992, addressed to:

Mr. Naresh Dayai Joint Secretary (Exploration) Ministry of Petroleum & Natural Gas Covernment of India Shastri Bhavan, 2nd Floor Dr. Rajendra Prasad Marg. New Delhi - 110001 - India

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FRANCIAL COMPANY

Lenders

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FT staff aut strike action By Lisa Wood. Latt. Latt. Staff

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By Richard Tomkins, Transport Correspondent



MESDAY DECEMBER 18 1991

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WOVERNMENT OF INDIA FOURTH ROUND OF BIDDING EXPLORATION FOR OIL MIND MATURAL GAS SION OF BID DEADLN

Lenders unveil scheme to help home owners

problems but who are still

employed and so cannot bene-fit from payment of their mort-gage interest by the Depart-ment of Social Security (DSS). They will then stay in their

homes by paying rent instead

of mortgage interest. Both schemes are targetted at low

income borrowers who are still

industrial action, excluding

strike action.
Mr Alan Pike, father of the
NUJ chapel (office branch) told

the meeting: "We do not believe that there is anywhere

near enough on offer at the

moment from management to

The Financial Times management said that it did not

want to be in conflict with its staff. It wanted to hold discus-

sions over the next four weeks with both the individuals and

their representatives on the

The nine individuals wanted

By David Barchard and Philip Stephens

BRITAIN'S top two mortgage lenders yesterday moved to defuse a growing confrontation with the government over the rising number of repossessed homes by unveiling schemes to allow some customers who cannot service their mortgages to stay in their homes.

The moves came as the big

lenders braced themselves for today's second meeting with the government in less than a week to discuss the reposses-sions crisis which ministers regard as a threat to Tory pros-pects in an election. Halifax, the largest UK mort-

gage lender with 17 per cent of the market last year, said it had pledged £200m in low cost funds to help mortgage rescue schemes by housing associa-tions and local authorities. Halifax will make its funds available at under eight per cent interest to housing associ-ations who will buy up homes and rent them to their former

owners.

In a separate move, Abbey National, the second largest lender, said it will spend from on buying up properties from customers facing payment

By Lisa Wood, Labour Staff

JOURNALISTS at the

Financial Times yesterday

voted to authorise strike action

over plans by management to consider nine members of the staff for ill-health retirement.

of the National Union of Jour-nalists (NUJ), are protesting at

ment last week that the nine, long-term sufferers of repeti-

tive strain injury (RSI), would probably be retired on health grounds. The RSI and the

union have complained that the offer of disability pensions, ranging up to two thirds of current salary, is compulsory. Industrial action was held off

last night after a mass meeting of about 200 journalists agreed

to their representatives hold-ing further talks with the man-

agement. Journalists had voted by 173 to 67 to take strike action and 217 to 22 to take

The journalists, all members

FT staff authorise

strike action on RSI

borrowing

Economics Correspondent

in work and so are not eligible for the proposed direct pay-ment by the DSS. In the House of Commons the housing crisis provoked clashes between Mr John Major and opposition leaders in spite of the prime minister's insistence that the government was helping to stem the tide of repossessions.

on markets.

The Central Statistical
Office (CSO) reported that the
November PSBR totalled
2412m. The figure, which is

rium on repossessions.

In a reference to today's talks with the lenders the prime minister said he expected "sensible" lenders to play their part in assisting to those faring representation. last year.

Britain therefore recorded a deficit of £9.2bn in the first

The Treasury moved swiftly to dispel any belief that last month's smaller than expected

ernment income from tobacco duty was some £500m higher than anticipated as traders had taken goods out of bond in anticipation of price increases. At the same time, net departmental outlays for the EC were some £500m lower than expected, reflecting a technical adjustment to the ebb and flow of contributions

figures hinted at some improvement in parts of the public sector's finances. In particular, a year-on-year turnround in local authority finances from a £75m borrow ing requirement in November 1990 to a £454m surplus last month suggested that this part of the PSRR may be recovering from the "front end loading" of borrowing by local authori

UK deficit raises hopes on levels of

BRITAIN'S public sector finances recorded a surpris-ingly low deficit of around 2400m last month, raising hopes that the government might be able to hold its 1991-92 borrowing require-ment at the £10.5bn level forecast in last month's Autumn

But yesterday's news that November's public sector bor-November's public sector borrowing requirement (PSBR)
was sharply lower than the
£2bn anticipated by financial
markets largely reflected special factures, such as a higher
than expected inflow out
tobacco taxes and lower outgoings for European Community expenditure. As a result,
the figures had little impact
on markets,

repossessions.

Facing charges from Mr Neil Kinnock, the Labour leader, that his policies were responsible for the crisis, Mr Major appeared to acknowledge that some lenders may reject the government's call for a moratorium on repossessions. not seasonally adjusted, fol-lowed a public sector debt repayment or surplus of £2bn in October and compared with a £1.3bn PSBR in November

eight months of the current financial year compared with £4.3bn PSBR in the same period of 1990-91.

deficit represented an underly-ing improvement in the nation's finances. Officials explained that gov-

to the community.

Analysts said last month's

a choice of options said Mr Pike. These would include being allowed to stay on the newspaper longer to see if they recovered and an improved financial package for those who might elect to leave.

terms although it stressed that scope for improvement was bound to be limited.

By Peter Norman.

privatise the first of 15 trust ports yesterday threatened to turn into an embarrassing political debacle. Unsuccessful bidders for the port of Tees & Hartlepool in north east England reacted furiously to Monday night's amouncement that the port-would be sold to Teesside Hold-ings, a consortium led by Pow-ell Duffryn, the distribution

PORT PRIVATISATION

THE government's attempt to

and engineering group.

They demanded to know why the consortium had triumphed not only over a higher bidder but also over the management-employee buy-out team, the strongly favoured

Further confusion emerged as Tees & Hartlepool Port Authority, which conducted the sale, seemed unable to agree with the Department of Transport whether a final deci-sion on the sale had been taken.
The port authority's legal

still not made their decision but the transport department said it was subject only to for mal parliamentary approval of an order providing for the gov-ernment to claw back a portion erment to claw back a portion of any future property profits. Meanwhile Mr Stuart Bell, Labour MP for Middlesbrough, called for an emergency Commons debate on the sale; six Cleveland MPs demanded a meeting with Mr Malcolm Rithind, the transport secretary in an attempt to overturn it; Maritime Transport Services, the highest (but unsuccessful) bidder called for a meeting with Peat Marwick, the sale's auditors; and Mr Patrick McLoughlin, the transport minister responsible for shipping, agreed to meet a delega-tion of protestors drawn from

ture as part of its effort to take capital out of ships and to develop land-based services. the port's middle management. The row has been triggered Its involvement in Teesside Holdings prompted an 8p rise in the share price yesterday to by the government's decision to approve the sale of Tees &

Bridge over troubled water: the landmark Transport Bridge looms over the port whose sale prompted angry reactions Hartlepool to Teesside Hold- 285p. The venture will contribings, a three-way venture between Powell Duffryn, the private Humberside Holdings

turnover. Teesside Holdings' bid of and 3i, the venture capital group.
Powell Duffryn, which has its roots in the South Wales coal mines, sees the port ven-

ute to its storage and shipping division, which accounts for about 15 per cent of group about £150m.

£180m was only the second highest for the port. The highest bid, believed to be for £210m, came from Maritime Transport Services, operator of the Thamesport container terminal on the Isle of Grain, Kent. The two other bidders -Ocean Group and the manage-

Sell-off threatens to backfire on government

ment-employee buy-out team - or slightly disparate on other are believed to have come in at

The government had indicated that preference would be given to management-em-ployee buy-out teams when privatising the trust ports, and several other ports have launched privatisation plans on this basis.

The Department of Transport said yesterday that preference for a buy-out team would only prevail if bids were equal

The Tees & Hartlepool Port Authority said the Teeside Holdings bid was "the most consistent with the authority's privatisation objectives." But Mr Stuart Bell MP has alleged that Powell Duffryn associated companies in Immingham and Grimsby avoided the need to make redundancy payments

during the abolition of the dock labour scheme by going

into liquidation.



neck and neck with the Tories, Mr Jack Cunningham, the par-ty's campaigns' co-ordinator, told a conference of prospec-

tive candidates yesterday.

Warning that the coming election outcome in London was "vital" to the party's chances nationally, he said a new opinion poll showed the two parties were now level on 44 points each. The survey, conducted for

the Labour-dominated Associa-tion of London Authorities from a sample of 2,000 voters in November, compared favourably for the party with an Octo-ber poll giving the Tories 46 points against Labour's 40.

BRITAIN'S opposition Labour that their private polling party has made up a 15 percentage point poll deficit in London since the 1987 general election and is now running that their private polling showed Labour still trailing, with electors' still expressing distrust of the so-called "loony build on those developments with frontbench spokesment." left" fringe that widely influenced public perceptions of the party in the 1980s.

The Conservative party claims it is ahead in the capital, citing a Gallup poll last month which showed the Tories to be 4 per cent ahead in London. The war of words comes as the parties are now sharply stepping up their cam-paigning in London - a key battleground in next year's

At Labour's Walworth road headquarters, meanwhile, it is privately accepted that additional mitiatives will be needed to raise Labour's current representation of 24 of the 84 Greater London area constitu-It also contrasts strongly encies to the 50 thought neceswith Tory claims this week sary to be sure of an overall

targetting transport, environ-mental policies, public services

and housing as areas where voters are warming to Labour. In a rallying address to the meeting, Mr Neil Kinnock, the party leader, also paid close attention to the recent controversy over evictions from homes by mortgage lenders. He attacked the government's efforts to "patch together" : response with building societies today as a tragic shambles.

Next month, senior party officials are planning meetings aimed at fleshing out the detail of a plan to create an elected Greater London Authority to take strategic decisions for the capital. The proposals are due to be launched in February.

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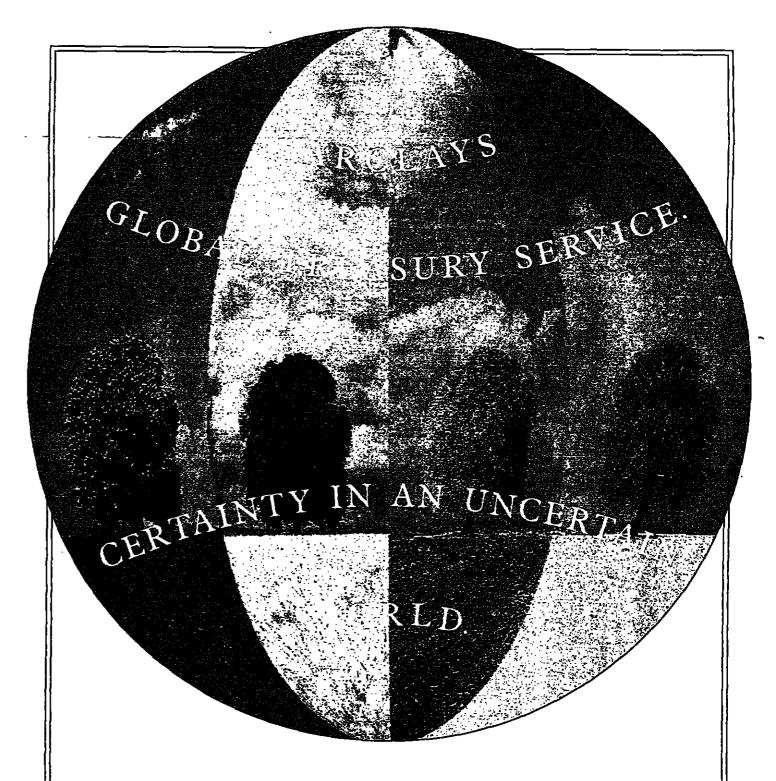
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Military women win pregnancy test case

By Our Labour Staff THE GOVERNMENT agreed in the High Court yesterday to pay £25,000 compensation to two military nurses dismissed

after becoming pregnant.

Mr Tom King, defence secretary, agreed that the women were unlawfully sacked and, for the first time, conceded that service personnel have the right to take employment grievances to industrial tribu-nais like any civilian.

The Equal Opportunities Commission, which backed the women's case, said the govern-ment's concession meant "potentially hundreds, if not thousands," of pregnant women dismissed from the armed services could now bring similar compensation

A former sergeant with Princess Mary's RAF norsing service, receives £15,000, and a former corporal in Queen Alexander Royal Army Nursing Corps, £10,000.

The awards came at the end of a sex discrimination claim after counsel for the defence secretary conceded both women were unlawfully dismissed for being pregnant under an employment policy, now abandoned, which was in breach of the 1975 Sex Discrimination Act and the EC

Equal Treatment Directive.

Mr Archie Hamilton, the announced in Parliament on Monday that new maternity leave procedures were now

being introduced for women.

A Ministry of Defence spokesman said after the case: Applications for compensation from ex-servicewomen who were compulsorily discharged between August 1978 and August 1990 will be con-

sidered on their merits."
In August 1990, the Govern-ment abandoned its old policy of dismissing pregnant women and brought in its interim measure of allowing limited unpaid maternity leave which was in force until yesterday, when paid leave was intro-

The spokesman said servicewomen would not be able to claim compensation for being denied paid maternity leave between August 1990 and yes-

UK split over EC funds for mining rejuvenation

By Alison Smith in London and David Gardner in Brusse

A SPLIT by the cabinet over the government's handling of 1109m in EC funds which is blocking the release of the money intended to help coalfield communities was revealed yesterday by Mr Gordon Brown, Labour's trade spokes-

He published a leaked draft letter from Mr Michael Heseltine, the environment secretary, which says the arrangements for dealing with the money are "no longer tena-

The letter also warns that the arrangements jeopardise not only the money aimed at regenerating former mining areas, but also future regional development cash totalling some £380m a year of European funds to be given to regions in England, Scotland and Wales. Mr Bruce Millan, the com-

missioner for regional policy, said last week that the total EC funds for the UK, excluding Northern Ireland in 1992. amounting perhaps to £700m-£800m "could all be in jeopardy" over the additionality

THE GOVERNMENT yes-

terday rejected an accusation by the EC Commission that it had failed to carry out proper

environmental impact assess-

ments before going ahead with seven major construction pro-

Mr Michael Heseltine, envi-

ronment secretary, sent a let-ter to Mr Carlo Ripa di Meana,

EC environment commissioner,

saying Britain intends to press ahead with the projects which

include the Channel tunnel rail link and the East Thames river

By doing so the UK risks

being taken before the Euro-pean Court. Mr Ripa di Meana had written to the British gov-

At present, the UK governincludes the regional development fund money in setting public expenditure pro-

By John Hunt, Environment Correspondent



to the local authorities directly involved. It therefore falls foul of the EC's rules which say the money must clearly be over and above what the domestic government would spend.

Mr Heseltine is to meet Mr
David Mellor, the Treasury chief secretary, today to dis-cuss EC receipts, with the intention of agreeing a con-

Government rejects Brussels

criticism on building projects

ernment asking that work be

stopped on the seven schemes

before irreparable environmen-

tal damage was done.

In an official reply yesterday

Mr Heseltine argued Britain was not in breach of any EC

environmental directives as its

planning system fully took into

account an assessment of the impact any project might have

If he is not happy with this Mr Ripa di Meana could issue a

reasoned opinion on the case which is the first step in taking the UK to the European Court.

Several of the proposed

schemes involve destruction of areas of special scientific inter-

est or natural beauty. The

the Commission. The department of the environment said it was in close touch with the Commission on the matter, which was under review. It hoped that a satisfactory out-

noped that a sansactory out-come could be agreed.

Ministers have argued that Mr Millan is behaving unrea-sonably in delaying the money.

The draft, which Mr Brown said formed the basis of a memorandum from the three cabinet ministers to Mr Nor-man Lamont, the chancellor of the exchequer, suggested that the most complete solution would be to remove these European funds from the public expenditure planning total. It says the regional development fund money should be politically beneficial to the government, but comments: "instead it has become a con-stant source of friction and

EC and from local authorities and MPs. We cannot afford such an "own goal" in areas which are politically important Mr Brown demanded "an immediate climbdown" from the government and "an end to their spiteful campaign against Britain's mining communities in every region can be guaran-teed long-delayed millions".

southern approach to the east

Thames river crossing would

pass through 8000-year-old Oxleas Wood. The objection to

the Channel link was that

there was no environmental

impact assessment on the King's Cross passenger termi-

The others are: the M3 sec-tion near Winchester which

would run across Twyford Down; a BP site near Falkirk Scotland; an incinerator at

South Warwick hospital; a road

link between Hampton Wick, east London, and the M11

motorway; a soft drinks manu-

facturing plant - a joint ven-ture between Coca-Cola and

Schweppes - at Northampton.

nal in north London.

recrimination both from the

Du Pont plans withdrawn

Du Pont, the US chemical engineering giant, has withdrawn plans to construct a toxic waste incinerator for the whole of Ireland in Londonderry. Management said the scheme was not viable in the current economic climate and, while the plan for a national incinerator has been shelved, the company would be proceeding with proposals for a smaller incinerator at its Maydown plant to burn its own waste.

Transmanche seeks ruling

tium of construction compa-nies building the Channel tunnel will today ask the Court of Appeal to quash last month's High Court ruling which effec-tively prevented it stopping work on the project in a dis-pute over costs. The five Brit-ish and five French building groups will be appealing gainst the ruling last month



Steel industry fails to win tax incentives

Mr John Major, the prime minister, has dashed hopes within the steel construction industry of special tax incentives for export work or for lifting the burden of value added tax (VAT). In a letter this week responding to a number of requests from the British Constructional Steelwork Association, Mr Major said he could not hold out any hope of new VAT relief for the industry, because of European Community obligations under the Sixth VAT Directive. The association represents 80 per cent of the UK steel construc-tion industry, which is the big-gest in Europe.

dispute over the cost of fitting out the tunnel.

Transmanche Link, the consor-

environment More than 3,000 UK companies have been invited by the Con-federation of British Industry to join a voluntary initiative intended to promote better environmental standards throughout industry. The environmental business forum, first announced at the CBI's



carmaker, is massing thousands of cars at its Sunderland plant in north east England ready for a New Year assault on the depressed British market after a year which saw demand for all new cars in the UK fall by a fifth and Nissau

which dismissed their case against an injunction sought by Eurotunnel the Channel tunnel operator, to prevent the contractors halting work in a

BA cabin crew call meeting

British Airways said it did not expect its flights to be dis-rupted this morning in spite of plans for mass meetings by Bassa, a union representing cabin crew. The meetings, over management plans to change working patterns, are due to be working patterns, are due to be held in airports throughout the country, including Heathrow and Gatwick, between 8am and 10am. BA said only 2,070 of its 10,000 cabin crew had voted in favour of the meetings being favour of the meetings being

CBI promotes

annual conference last month, is to begin work in January. Companies who join will be expected to demonstrate their cated he would appeal. support for improving the

Production of beer falls

environment by im

UK beer production in October was 3.4m barrels, an increase of 2.5 per cent on the same month last year, but despite indications of stocking up for Christmas, the underlying market trend remained depressed, said the Brewers

Spending cuts are postponed

Western Isles council, which lost £23m in the collapse of BCCI, has voted to postpone decisions on cutting its spend-ing and raising its poll tax to make good the losses. Late on Monday night a special committee of inquiry ordered the immediate dismissal of Mr George Macleod, chief executive, and Mr Donald Macleod director of finance, holding them primarily responsible for Macleod, 49, who along with

been suspended from duty on full pay since September, indi-

UK, the independent company controlled by Mr

Nissan Motor takes advice

Nissan Motor, the Jananese car maker, said it was taking legal advice over the move by Mis-san UK, its privately-owned UK vehicle importer/distributor, to block a series of payments to it totalling around £10m for vehicles already delivered from Japan. Nissan UK confirmed that it had won a court order in Switzerland preventing banks from making the pay-ments on letters of credit for cars which have already been delivered to it.

£250m scheme for midlands

Rosehaugh, the financially troubled property group, has lodged with Birningham City Council an application to hulld a £250m development of shops, offices and leisure facilities on a site of 15 acres next to the Centre and National Indoor Arena. The development

FOR ALL

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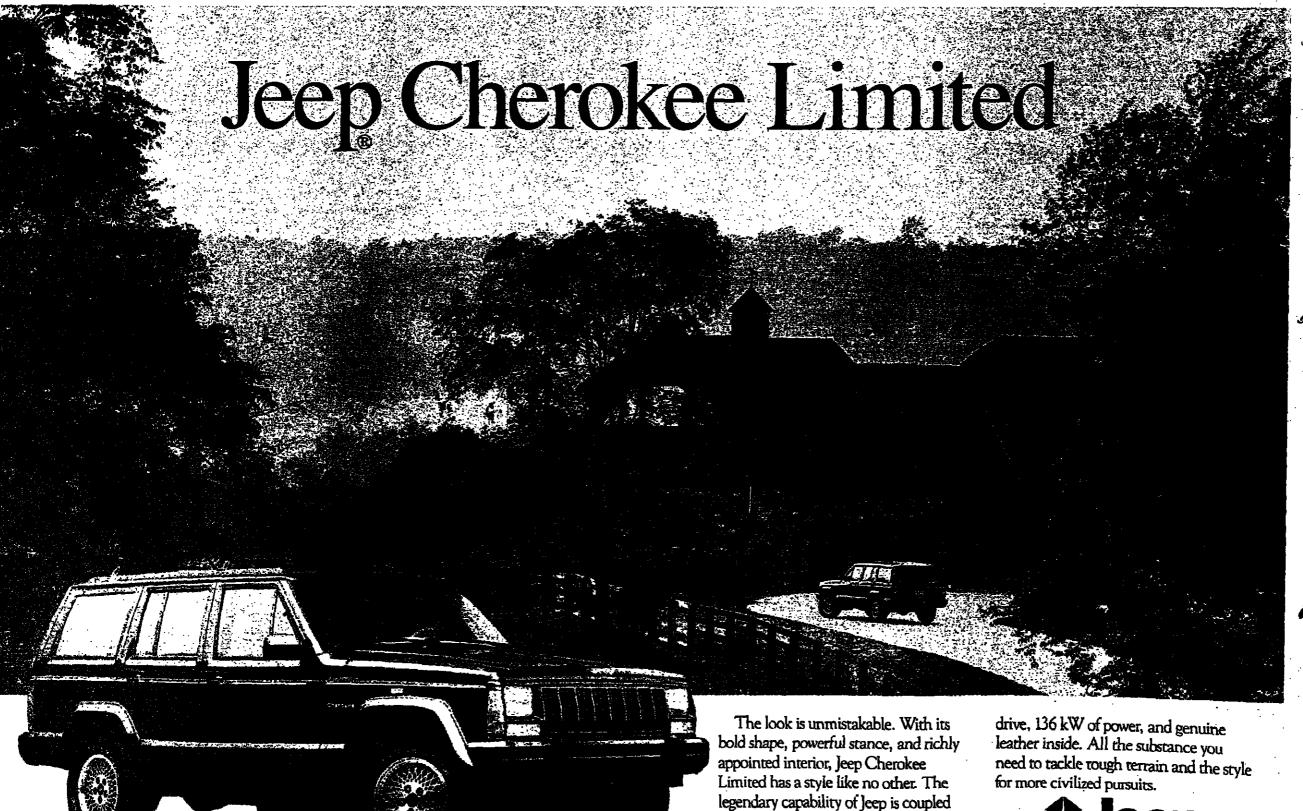
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House of Lords (Lord Keith of Kinkel, Lord Ackner, Lord Goff of Chieveley, Lord Jauncey of Tulkchettle, and Lord Browne Wilkinson):

December 12 1991 TARIFF receipts allowance for netroleum revenue tax purses applies to the total conderation received by a particpater in an oil field for use of its assets or facilities by another field during the chargeable period, and not to separate receipts for each. asset or facility made avail-

able to the user. The House of Lords so held when dismissing an appeal by BP Oil Development Ltd from a Court of Appeal decision upholding the Inland Revenue's method of calculating tariff receipts allowance for petroleum revenue tax (PRT)

LORD KEITH said that BP owned the Forties oil field in the North Sea about 100 miles east of the Scottish coast. The assets of that field included a pipeline which ran from the field to the coast at Cruden Bay and then across

country to the Kerse of Kin-Some 70 miles north of the Forties field lay the Brae Field owned by the Marathon Oil group. A pipeline owned by Marathon ran from that field to Forties, where it was connected to BP's pipeline to Scot-

On August 15, 1985, BP agreed to transport and process pipeline liquids from Mar-

athon's Brae Field. The facilities to be provided by BP fell into three parts: (i)Transportation of pipeline liquids from Forties to the Kerse of Kinneil; their separation into crude oil and raw gas; temporary storage; and deliv-

ery to a shipping terminal. The consideration payable for those operations was 50 pence per

(ii) Processing raw gas to produce dry gas, propane, butane and C5 condensate; temporary storage; and delivery to Grangemouth Dock or other delivery points. The consideration those gas operations was

£14.50 per tonne of raw gas. (iii)Further processing of dry gas and propane (known as "sweetening"), at 10 pence per barrel of the original pipeline

Section 6(1) of the Oil Taxation Act 1983 provided that in computing assessable profit or allowable loss accruing to a participator from an oil field in any chargeable period ending after June 30 1982, the positive amounts (price received for oil won) included his "tariff receipts" attributable to that

By subsection (2) the tariff receipts were the aggregate of the amount of consideration received by the participator in respect of "(a) the use of a qualifying asset; or (b) the provision of services or other busi-

ness facilities".

The pipeline by which the Brae Field oil and gas were transported to the Kerse of Kinneil, and the storage and processing facilities used in connection with that oil and gas, were qualifying assets (see section 8(1)).

So payments received by BP from Marathon were tariff receipts, to be included in BP's positive amounts in respect of the Forties Field.

By section 9(1) tariff receipts allowance was deductible for tax purposes from "an amount of qualifying tariff receipts" aived by a participator in an oil field ("the principal field") from a user field.

By section 9(6)(a) "qualifying tariff receipts" meant receipts attributable to "the use of any asset for extracting, transporting, initially treating or initially storing oil won otherwise than from the principal field", or to the provision of "services or other business facilities" in

connection with that use. By section 9(6)(b) any reference to "qualifying tariff receipts" received from a user field was a reference to receipts from a participator in the user field "in respect of the use of an asset" for extracting etc, or the provision of services or facilities in connection with that use.

Paragraph 1(2) of Schedule 3 to the Act provided that in relation to a user field, reference to the oil to which any qualifying tariff receipts related, was a reference to the oil won from that user field, extracted, transported, initially treated or initially stored "by

means of the asset". It was common ground that all the sums received by BP from Marathon during the relevant periods in respect of use of facilities, were qualifying tariff receipts within the meaning of section 9(6).

During the six months up to

December 31 1983, the total consideration for all three facilities provided by BP to Marathon came to £8.6m

Applying a statutory for-mula, the Revenue assessed BP to PRT on the basis of a total consideration of £8.6m, resulting in chargeable receipts of

BP appealed to the special commissioner against the assessment to PRT, claiming it was entitled to separate tariff receipts allowance in respect of ch of the qualifying ass which it made available for use by the Brae Field.

On BP's basis, the charge-able amount would be £3.9m rejected BP's contention. BP appealed. Mr Justice Vinelott reversed the special commis-sioner. The Court of Appeal reversed Mr Justice Vinelott. BP now appealed.

The argument for BP

depended on reading "asset" in section 9(5)(a) and (b), and in paragraph 1(2) of Schedule 3, as restricted to the singular, and not as including the piural as it would normally do under

the Interpretation Act. it was contended that each particular amount of qualifying tariff receipts derived from use of a particular asset for any of the specified purposes, ie extracting, transporting, initially treating or initially storing oil won from the user field, was entitled to a separate tariff

receipts allowance.

It was said anomolies would arise from a contrary construc-

One of the supposed anomalies was that if a contract for use of a particular asset used the whole of the tariff receipts allowance, the participator would be liable to PRT exceeding the total amount of tariff receipts under a second contract for use of a different

It was said that would frustrate the Act's purpose of encouraging participators in established oilfields to make facilities available to new and

more outlying fields.
On a true construction of the relevant provisions of the Act it was plain that its intention was to make only one tariff receipts allowance available to a participator in a principal field in respect of use of its assets for the specified pur-

In the first place, section 6 required the whole of the tariff receipts to be included in a participator's positive amounts for the purpose of computing his assessable profit or allow-

Section 9(1) referred to the "amount of qualifying tariff receipts" from a user field to be taken into account.

That must be the whole amount of the qualifying tariff receipts, not particular parts of them derived from use of a par-

Schedule 3 dealt with the method of determining the cash equivalent of the tariff receipts allowance. It was apparent that different assets were likely to be used in carrying out each of the four specified operations ("extracted, transported, initially treated, initially stored").

So quite apart from the Interpretation Act, it was apparent that "asset" was to be read as impliedly including "or assets", thus indicating that the qualifying tariff receipts might be referable not to one asset only, but to a group of

The amount of qualifying tariff receipts to be reduced under section 9(1) was the whole of the qualifying tariff receipts - not particular dis-crete amounts of qualifying tariff receipts derived from the

use of particular assets.
The Inland Reve Inland Revenue's method of calculating the cash equivalent of the tariff receipts allowance was correct.

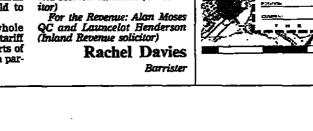
There was no ambiguity in the provisions to warrant construing them to give fuller effect to what BP claimed was the purpose of tariff receipts allowance, namely encouraging participators in established fields to make their facilities available to new fields.

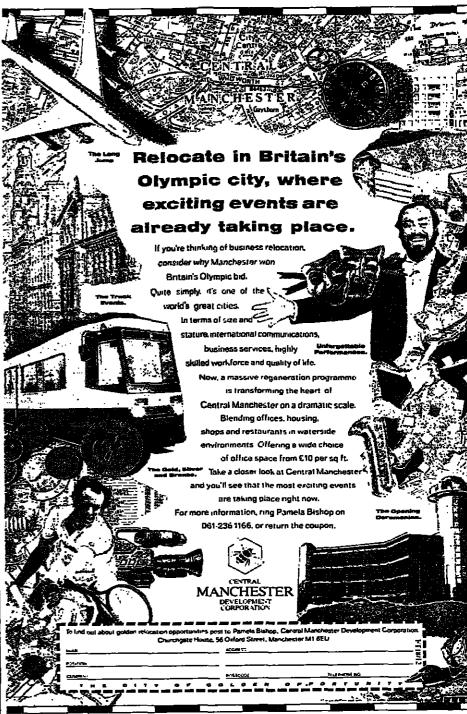
Butthe question at issue

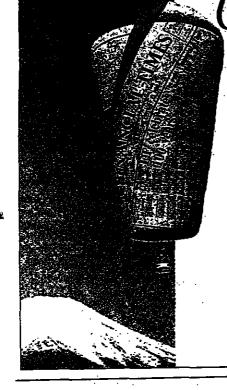
related to the allowance Parlia-ment had actually thought fit to grant. That could be ascertained with reasonable certainty from the language used in the Act.

The appeal was dismissed. Lord Ackner, Lord Goff and Browne-Wilkinson Lord agreed. Lord Jauncey gave a concurring judgment.

and Marion Simmons (BP solic-







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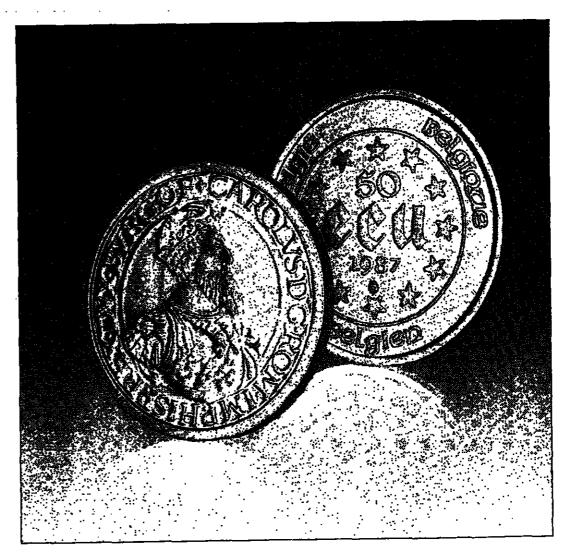
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MANAGEMENT

Company doctor offers prescription

By James Buxton

ir Lewis Robertson's opinion on what causes Corporate disasters is succinct: feeble management. For Sir Lewis, the 69-year-old Scottish company doctor, other reasons won't wash. The workforce? Not an

appreciable cause of trouble. Recession? Tends to expose companies that already have weaknesses. Bad luck? Good managers ought to be prepared for it. Sir Lewis last week

presented his analysis of corporate failure at a lecture in Glasgow. He is now on his seventh corporate rescue in a decade, that of the hotels group Stakis where he had to sack the chief executive Andros Stakis, son of the His other rescues of

medium-sized quoted companies include Borthwicks, the meat wholesalet, also with a family involvement; Lilley, the Scottish construction company which almost collapsed in 1986 and Havelock Europa the shopfitting company which lurched badly in 1989, causing institutions to insist that

Robertson move in. First in his list of corporate defects came: • Financial controls: had to be changed in all but one of his rescues because they were

either too weak, or ridiculously over-detailed, or. if adequate, had become discredited because the board was not paying a blind bit of Weak finance director: to be effective he must be his

own man, stand firm against too much corner cutting and quench too much optimism. Growth in size but not in competence: the men who successfully ran one foundry may be out of their depth running 10. or handling a conglomerate of separate

• Ill-judged acquisitions: "it really and truly isn't possible to overdo the due diligence of studying a company before it is acquired". The next mos common error is to sink back and fondly imagine that nothing can go wrong and that the new owners have effective

Attention to markets, products and innovation:

pushed hard by its regulators,

who represent both. It is not a comfortable position.

England and Wales was priva-tised two years ago, there was

widespread concern that the

onerous regulation imposed -necessary because the service

is essentially a monopoly

yet to be fulfilled, there have

been a series of skirmishes

two main regulators, Ian Byatt of Ofwat and Lord Crickhowell

of the National Rivers Author-

ity (NRA). The situation

privatised monopoly providing

an essential service and its reg-

ulators was never going to be

easy, and the issue of regula-

tion is set to dominate the

industry's politics for the fore-

environmental improvement

programme in addition to that already recognised as neces-

sary at the time of privatisa-

The open-ended additional

costs involved were widely

regarded as unacceptable by

water chiefs, and they had the

tacit support of Byatt. He was

primarily concerned to keep

down charges that were already set to increase well ahead of inflation in order to

fund the industry's huge £30bn

capital investment programme. The NRA was effective, how-

ever, in raising public aware-

ness about water pollution and

the need to improve river qual-

ity. Its most speciacular suc-cess was securing a £1m fine

against Shell for pollution of

the Mersey. There have been a

clutch of other prosecutions,

including some against the for-

mer water authorities.

The relationship between a

remains unpredictable.

would repel investors.

When the industry in

frequently lacking: often a company keeps hoping that its traditional customers are merely flirting with a new supplier or technology and will come back: "they never

 Loose financing: such as snatching at short-term borrowing opportunities. multiplying banking relationships for no good reason, and careless acceptance of covenants (like those on interest cover). When the chips are down, multi-bank relationships expose companies to the

• Lender softness: in good times the banks don't take enough trouble to examine the borrower in depth, or to find out what other borrowings may later turn out to stand alongside them and which rely on the same

demands of the least

 Shirking decisions: it is striking how thorough, even inventive, weak management can be in devising excuses for postponing unpalatable decisions.

Combined chairman and chief executive: it is far better to separate the functions and go for balance and complementarity. Weak board: boards and their composition "are far

more important than I believed when I was a bright-eyed and bushy-tailed young chief executive".

• Family relationships: "Four of my seven rescues have reflected either the internal problems of owning or formerly owning families, or the difficulty of finding the right way of achieving the transition from family to professional management".

Shareholder inattention: "the larger institutional shareholders bear a responsibility which they too often do not bestir themselves to discharge." Shareholders

should be more interventionist. A corporate rescuer must have enough experience to recognise the underlying patterns, enough credibility to attract support, and good advisers, said Sir Lewis. He will also need "a strong will and unshakeable self-confidence".

ay AbuZayyad represents the new face of IBM. As general manager of IBM's newlyformed data storage products business group, he is in the forefront of the computer giant's plans to transform itself into a "commonwealth" of increasingly independent busi-

data storage technology.

group is on a fast track. It is leading IBM's charge toward decentralised management for two reasons. Data storage is an easily defined segment of the computer systems market, with technologies that span a wide range of products – from miniature disk drives for portable personal computers to high ble personal computers to high capacity data storage units for mainframes. More important, however, is the independent spirit of this West Coast group. The disk drive operation has long had a strong-minded. entrepreneurial bent", says Jack Kuehler, IBM president, who himself began his IBM career at the company's disk drive development and manu-facturing facility in San Jose.

"They are less willing to accept top down management" than other parts of the com-pany, Kuehler says, acknowl-edging that not all of IBM's corporate executives at its distant Armonk, New York, headquarters have appreciated the independent spirit of the Californian group in the past.

Recently, for example, the

ness units. Earlier this month, Abu-Zayyad was handed world-wide responsibility for IBM's \$11bn (£6.1bn) disk drive, tape and optical data storage product

into a company that can compete with any other disk drive maker. That will entail speeding up product development and expanding market opportunities, as well as ensuring that Big Blue remains ahead in

The IBM storage products group is a microcosm of the changes that have been set in motion throughout the giant

its third-party OEM (original equipment manufacturer) sales. As well as supplying each of IBM's computer product groups with disk drives, the group last year rang up about \$200m in non-IBM sales. With his new found freedom, AbuZayyad aims to expand aggressively these "outside" sales to \$1bn by 1993, or one third of IBM's total projected

Louise Kehoe examines IBM's plan to transform its world-wide operations Off into the Big Blue yonder

business.

He is charged with shaping this technology development and manufacturing division

computer company.

The data storage products

data storage products group has led IBM's efforts to expand

WITHIN IBM they talk jokingly of middle management as "lion food"; a refer ence to a hypothetical lion which hid near an IBM office and got away with eating a manager a day for a year because nobody noticed what

> The changes chairman John Akers put in place two weeks ago are designed to ensure that from now on the joke falls flat: in future, IBM executives will be expected to behave as entrepreneurs, and will be held accountable for their suc-

it was doing, writes Alan

cesses and failures.
The reorganisation is aimed at breaking down the hierarchy of one of the world's most monolithic companies; it involves few structural changes but fundamentally alters the responsibilities of most of the corporation's exec-utives. It will be a cultural transformation which cannot be implemented overnight in an organisation of 350,000 peo-

Its provisions, furthermore, do not apply equally across the the organisation. Europe, for example, is reckoned to be in advance of the US. Italy, in particular, is said to be a model for the way the com-pany should operated world-

Renato Riverso, newly appointed head of IBM Europe, says: "We are in the driving seat". The changes will there-

recognised the need to give its technology development

the scope for individual initia-tive has traditionally been

much narrower in other parts

been slower to embrace prior

moves toward devolving deci-

sion-making. Within the stor-

age products division, how-

ever, AbuZayyad has created

specialist groups - each responsible for a different

aspect of data storage technol-

ogy and product development. They are "a group of technol-ogy specialists eager to demon-

strate that they can also

become businessmen", he says.

products business unit clearly illustrates the changing rela-

The formation of the storage

Other segments of IBM have

of the company.

fore be less noticeable in Europe than in the US. Essentially the idea is to

divide the company horizontally as well as vertically to create a "commonwealth" of semi-autonomous business units. These will be of two kinds; products business units like the existing "lines of business" with responsibilities for development and manufacture, and sales and marketing basiness units focused on specific

ness cover products like Enterprise (mainframe) systems, mid-range computers and per-sonal computers. Data storage products, featured in the accompanying article, is a new line of business which is a model for the development of IBM's product business units. Product business units will have considerable autonomy to decide what kind of prod

ucts to develop and make; they will also have their own mar-keting staff to sell their prod-ucts outside IBM. Sales and marketing business units may, but do not have to, take product from the product business unit. They can buy from any supplier to meet their customers' require-ments. Furthermore, they cannot return unsold goods to an IBM production unit. They will take responsibility for

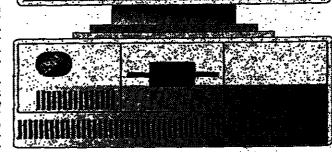
their own inventory.

The intention is that eventually each business unit will

tionships among IBM's product groups, but it also highlights e potential for conflicts. Product group managers will now be required to make their own decisions on issues such as product development and manufacturing priorities and pricing. No longer will develop-ment of a new disk drive be delayed if one of IBM's computer product groups is run-ning behind schedule. "If they are not ready then I will sell to somebody else first," says Abu-

Another element of the IBM reorganisation that could be the cause of resentment is the realignment of management responsibility for many of the company's plants outside the US. AbuZayyad and his team in San Jose are now responsi-

markets.
The existing lines of busi-



so be publicly accountable for mercial performance. The plan is grand but can

the fabric of the company take the strain? IBM's real problem remains how to convert lion food into hungry tigers.

ble, for example, for data storage product factories and development facilities in Britain, Japan, Germany, Thai-land and Argentina.

AbuZayyad is confident that he will continue to have good relations with country managers. They are also our custom

ers," he points out.
IBM's marketing and sales organisations will "buy" products from the development and manufacturing units. Like the product groups, the sales organisations will be measured in terms of their financial per-

Country managers will also have greater say in future in how they market IBM prod-ucts. These marketing and service groups will now focus on market segments based on

"their own judgments of oppor-tunities", IBM says. "We are embarking upon creating a very different IBM company," says John Akers, IBM's chairman. IBM's corporate executives intend to with draw from the operational

aspects of management as rap-idly as possible, he emphasises. "We are going to require of management and individuals increased entrepreneurial activity and decision making and accountability. Some people (within IBM) will not take to this," Akers acknowledges.
"In parts of the business

where we do not have the prer-equisite skills," IBM is "aggres-sively considering" hiring outsiders for senior management posts. That would be another big change for Big Blue.

BUSINESS AND THE ENVIRONMENT

John Akers (top) and Jack

In the past, however, IBM's

mainframe computer systems

group has frowned upon sales

IBM and to the world that we are ready to do business as a

company serving IBM systems

platforms and also those out-

side IBM," says AbuZayyad. That may well involve selling

disk drives to IBM competitors,

he acknowledges.
This readiness to seize new

opportunities, even if it means

"rocking the boat", is hardly typical of IBM managers. In

the past, IBM's culture has

encouraged uniformity; hence the myth that IBMers always wear dark suits and white

Although IBM has long

Now we have declared to

to competitors.

In the last of a series on the UK water industry, HE WATER industry feels vulnerable to Richard Evans assesses the impact of the criticism from customregulators on this 'privatised monopoly' ing charges, under pressure from Europe to achieve higher environmental standards, and

An uneasy relationship

REGULATION IN

Although these fears have organisation, and it has been keeping a lower public profile.

Mike Carney, secretary of the Water Services Associabetween the industry and its tion, which represents the 10 privatised companies, has warned that further environmental improvements would be increasingly costly, with more and more expenditure required to obtain less and less benefit. "It is essential that any proposals for further improvement should be subject to the most rigorous medical, scien-tific, risk and cost assessments

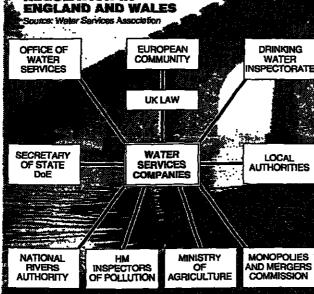
seeable future. The one safe bet is that regulation will not before decisions are taken." Pressure is being maintained only remain tough, but is set to on the industry to achieve environmental improvements, however, and the NRA last In the first year after flotation, most of the industry's week published a disturbing report on river quality in England and Wales which showed there had been "a real criticism and anxieties were directed at NRA chairman, Lord Crickhowell, the tough, politically astute former Conand significant deterioration" servative cabinet minister who in recent years. pushed hard for an accelerated

Tough new clean-up measures have been proposed, and legally binding standards for water quality are to be intro-

Nevertheless, it has become increasingly clear over the past year that Byatt holds the key to the industry's future. It is no exaggeration to say that the recommendations of Ofwat and the developing relations between the companies and the economic regulator will decide between success and failure for the industry and affect its relationship with its customers and shareholders.

Byatt, a former Treasury economic adviser skilled in the ways of Whitehall, has a difficult task. He has to balance his obligations to protect customers' interests with his responsibilities to ensure that the companies have sufficient capital to function properly and that investors get a "reasonable"

The NRA has been having rate of return. The basic problem Ofwat, its own problems in recent and the government, faces is months, with the surprise reswho pays for rising standards. ignation in the summer of The NRA does not have to con-John Bowman as chief executive because of "serious shortcern itself with the financial comings" in the running of the state of the companies; it just



has to insist that certain work is done. Who pays for the work is a matter for Ofwat.

Ofwat has been given considerable powers by the Water Act that foreshadowed privatisation, but the absence of any firm criteria for deciding who pays what and when has produced inevitable conflicts. Ofwat's role, essentially, is to find ways to apportion costs which are acceptable to customers and sustainable for the

fter a quiet first year, Byatt has been adopting a more aggressiv stance in recent months, exploring the limits of his influence and testing the mettle of industry leaders.

He has drenched the industry with demands for information and warnings about excessive profits in his role as protector of the consumer. His reputation as a no-nonsense negotiator and defender of the consumer has been steadily

reinforced by the series of pointed "suggestions", and he is now regarded as the most interventionist of all the priva-

tised industry regulators.

Ofwat made it clear over many months that it considered the companies' profitability since privatisation to have been excessive. It called for "voluntary" cuts in next year's planned increase in charges, and nearly all the companies agreed, although only by small

The game of bluff and count-er-bluff ended in a draw, but Byatt's zeal and robust han-dling of his brief aroused strong feelings within the industry. Many leaders argued it was wrong to seek to change the rules so soon after privatisation when the industry operated in a medium and long term environment.

North West Water was particularly angry at the pressure, but blamed politicians rather than Byatt. Bob Thian, chief carefully set up by the govern-ment and convert it into control of the rate of return earned by utilities, a system deliberately rejected at the

Roy Watts, chairman of Thames Water, the largest of the 10 privatised companies, says: 'The concern of the industry is that, without justification and after much too short a period, the regulator is heading in the direction of a role uncommonly like the government role of yesterday both in substance and timescale.

'It is much too early to change the principles on which the industry was floated. We need to get back to basics. Recognising the fundamental long term nature of the business there must be responsible maximum freedom to manage, a comprehensive and searching long term review. . . and severe penalties for failure to perform. We're in danger of

tinkering with the engine before we've driven the car." Byatt has also put forward recommendations for increased competition, and he has pro posed stricter rules on financ ing diversification away from the core businesses so that out side ventures do not endanger water supply and sewage treatment by pre-empting scarce

He is also insisting that he should be notified informally of any big or potentially controversial moves into unregu lated businesses in advance Most controversially, he has given his views on the future financial structure of the industry and the cost of capi-tal. His proposals that the industry does not need to make such high returns and should borrow more and scale down its dividends conflict sharply with the industry's assess

cussions over the next two years will decide the structure of the next big review of charges due in 1995, which will cover the following five years. Although apprehensive, the companies are anxious not to be too confrontational. It would not be sensible politics to make an enemy of the regulator, particularly in an indus-try which faces image and public relations problems. There is an admission that Mr Byatt has political and public opinion on his side in his efforts to protect the consumer.

The outcome of extended dis-

Previous articles on the UK water industry appeared on

political pressures could corrupt the regulatory regime Multinational effort against a disease that knows no borders

John Barham on a new initiative to rid South America of Chagas

incurable and deadly disease that is slowly killing millions of people in South America. Because it affects mainly poor, rural and illiterate people who lack political clout, it has never been a high priority for governments. That, however, is changing. At a conference in Montevideo last month, scientists, donors and health officials from seven countries where Chagas is rife planned the first co-ordinated onslaught against the disease in a ten-year campaign due to

start in mid-1992 at a cost of between \$300m-\$400m. Corporate support will be an important part of the strategy. Business participation in environmental projects and in safeguarding industrial processes is well-established. But private sector involvement in public health campaigns is still in its

infancy. Scientists say they want more than corporate funding and donations of equipment. They are asking for help in organising what promises to be a logistically complex opera-

tion covering a huge region.
A regional approach is important because the insects that spread Chagas do not recognise borders. Chagas is caused by a parasite spread by blood-sucking triatomine insects. About 16m-18m people have the disease, most of whom will take years to die. Every year about 300,000 people are infected by the bugs that infest Argentina, Bolivia, Brazil, Chile, Peru, Paraguay and Uruguay. Dr Chris Schofield, a British

cientist who helped organise the Montevideo meeting, says: "Scientists are fed up at seeing their work go nowhere because governments have not organised properly, so we got together to organise a campaign ourselves." He reckons that eliminating

Chagas will yield savings in health costs, productivity gains and other benefits of \$1.2bn annually. Meanwhile, the problem is growing as migrants bring Chagas to cities and spread the illness through blood transfusions. Chagas has even appeared in North American and European blood banks.

National campaigns to eradicate triatomine insects have

languished, even though effec-



Latin America's rural poor are most at risk from Chagas

tive (and environmentallysound) insecticides have been available for 20 years. In Brazil, the worst-affected

country, a campaign that began in 1983 eliminated the bug from 80 per cent of its endemic area in five years. But it began creeping back after Brazil scaled down its effort in 1988 for budgetary reasons.
As well as co-ordinating the attack on Chagas, scientists hope the involvement of seven nations will maintain continuity. If one country's pro-gramme falters, financial sup-port and political pressure from the scientific community

and neighbouring countries would ensure momentum.

Most funding should come from governments in Europe and the US, as well as the seven Latin American countries. Corporate funding and support will also be important. Companies will be approached for cash contributions, donation of equipment and supplies. They will also be asked to second staff and provide management skills. Organisers say they need private sector skills, such as stock

control, logistics and financial management. For example, British Airways has been asked to help organise an information management system to co-ordinate data between the seven countries.

Organisers are also pressing governments to allow privatecompanies and banks to use existing debt conversion schemes to increase funding for the campaign. This approach, in which foreign debt trading at a heavy discount is redcemed for its full face value in local currency, has been widely used to

finance environmental projects throughout Latin America Hard-nosed business methods could also avoid waste and inefficiency. Chemical companies are alleged to bribe officials to win sales and recoup the bribe by inflating prices and diluting insecticide concentrations. Scientists believe a well-organised central body would be immune to corrup-tion, would win discounts and

ensure correct concentrations. Groups like ICI, Bayer, Sumitomo and Roussel are interested in helping, not least because potential insecticide sales could exceed \$4m.\$6m a sales could exceed sam som a year. Furthermore, public health campaigns have considerable public relations appeal. Merck, the US drug group, developed one of its veterinary medicines into a cure for Africa. medicines into a cure for African river blindness and then donated the drug Mectizan to a
West African health campaign.
Dr John Horton, worldwide

products director at Smith-Beecham, the Angle-American drug company, says the Chagas cam-paign could also include par-allel health efforts. SB has little to offer the Chagas campaign, but it does sell drugs to kill intestinal worms endemic in Chagas-infested regions. The pay-off would come from increased sales and a public

relations coup.

Despite the scientists' enthusiasm, cautious backing from companies and rising awareness in the seven governments. much work lies ahead. The much work hes anead. The campaign is already riven by internal bickering, strategy is still being plotted and fundraising has yet to begin. Mean. while, 800 people catch Chagas

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TRUDAPEST

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CONCERTS

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Lohengrin and Königskinder

Played to the hilt: Anja Silja and Helena Doese in 'Lohengrin'

It was just like the old days, when every new production at the Frankfurt Opera ended in uproar. Elsa sits front of stage, dreaming of the new Führer. Telramund rants from the despatch-box of the old Reichstag, facing ranks of pliant Prussian officers. Heinrich, an impotent figurehead in morning coat and top hat, is a Rindenburg-lookalike. A glowing red triangular projection represents the green combol of retirent sales.

swan, symbol of national salva-tion. Lohengrin — modelled on the anti-hero of Heinrich Mann's novel Der Untertan - is a conceited political upstart

is a conceited political upstart who arrives in a student cap.

It sounds like one of those disastrously wayward productions with which the Germans try to come to terms with their Nazl past. But the biggest surprise about Nikolaus Lehnhoff's new Frankfurt staging of Lohengrin is that it has nothing to do with navel-watching and everything to do with live and everything to do with living music theatre. We may be far removed from the world of 19th century Romanticism, but we are unnervingly close to the martial undertones of Wag-ner's score. And because Lehnhoff (and his designer Gottfried Pilz) are clever enough to too close to history, the work preserves its allegorical mystery. This is an opera about the exercise of force and individual responsibility, about ideals and reality, rational and irrational power - themes which emerge with astonishing clarity in this fascinating, brilliantly-exe-

cuted performance. Lehnhoff's biggest conceit is to pin-prick the opera's setpiece ceremonial, draping it in comic-ironic terms. Telramund fumbles with half-moon specs and speech notes as he approaches the despatch box. Lohengrin – a clubbable fellow among hand-shaking superiors but disdainful of fawning females – executes a series of arty swivels and turns during his Act one duel. A trickle of chic party-goers flick coins at Telramund in a show of mock sympathy at the start of Act two. Conversation in the bridal chamber is punctuated Sempri-

ni style by Lohengrin's doodling at the grand piano.

Lohengrin takes all this in its stride. Lehnhoff's theatrical

This season's programme includes a rare German revival

of Humperdinck's Königskinder (King's Children). Premiered at the Met in 1910, Königskinder has never matched the popularity of Hänsel und Gretei. The

music goes through a Wagne-rian medley in Act one, takes

opera in Act two and ends with a poetic *Liebestod*. The melodic inspiration is fitful, but the work still commands a devoted

band of admirers. It was staged

at Wexford with some success in 1986, and David Pountney is

about to give it a dose of his

Wiesbaden's Königskinder is of the old-fashioned variety. It takes the story at face value

and has the ageing subscription audience cooling at the work's fairy-tale charm. Alois Michael Heigl's production, designed by Götz Loepelmann and Reinhard Wust, sets the other-worldly first act around a paddling pool.

paddling-pool, where the Goose-girl meets her equally naive Prince and the Witch

practises voodoo. Act two, in

which Prince and Goose-girl

are re-united in the real world

of greed and malice, resembles a feeble Christmas panto. The

final act includes an eloquent

snow scene, as the lovers die of hunger and poison.

work than this. The produc-tion's one bright idea was to

give a fully-fledged stage role

to the violinist who plays the Angel of Death music: dressed

in white tie and tails, Gabriela

Künzler had a haunting, statu-esque presence and played

faultlessly. Other assets included Heidrun Kordes' pure, blonde Goose-girl and the Min-

strel of Espen Fegran, a rich-toned baritone of the Hermann

Prey school. Gunnar

Gudbjörnsson's Prince had a

small, light tenor. Natalie

Reese was the braying Witch.

The strings and horns of the

Wiesbaden orchestra, con-

ducted by Wolfgang Müller,

made the most of their forest

There must be more to the

ENO treatment.

its stride. Lennhours theatrical craftsmanship is a big advantage: it shows in his minute choreography of the Frankfurt chorus, his precise control of lighting and imagery, and grading of dramatic contours. The biggest casualty is Lohengrin himself, who is reduced to a chora. The biggest control is reduced to a cipher. The biggest gainer is Ortrud, who becomes a study in psychological manipulation contrite and subservient one moment, tyrannically confrontational the next. As in his tational the next. As in his Glyndebourne Jenufa, Lehnhoff brings out the best in Anja Silja, whose Ortrud, a furcoated femme fatale, transformed the stage even in her long periods of silence.

The rest of the cast played their roles to the hilt: as Telramund. Siegmund Nimsgern

mund, Siegmund Nimsgern offered one of his better perfor-mances, while Manfred Schenk's Heinrich and Andrzej Dobber's Herald were nobly sung. Helena Doese was a pretty and passionate Elsa, with a juicy soprano that carries well. Thomas Sunnegardh sang the title role with a pointed head-voice curiously appropriate to the percenality. he was portraying. Steven Sloane conducted fluently, but stumbled over the large choral

It is difficult to think of two cities so near each other as Frankfurt and Wiesbaden, and yet such poles apart. Frankfurt has the banks, the skyscrapers and sex shops. Wiesbaden is all spacious boulevards and sedate facades. The contrast is equally strong in musical life. Frankfurt, with its glass-andconcrete opera house overlooking a notorious rendez-vous for drug addicts, has always associated itself with the avant-garde. The State Theatre in Wiesbaden is a majestic late 19th century Fellmer and Helmer design, with a colonnaded entrance at one end, a park at the other and a spectacular restaurant-ballroom at the side. The company's produc-

tion style seems equally rooted

TELEVISION

When progress is not what it seems . . .

spent half an hour on BBC2 recently in a programme called So This Is Progress... questioning the received wisdom that successive changes in all aspects of life from dentistry to holiday entitlement represent "progress". The teeth of those who died on the Mary Rose were not worse than our teeth today, as most of us might assume, but better. Three hundred years ago ordinary people could settle cases of slander and libel in a cheap local church court; today only the very rich can afford such cases. The property rurad surface of a cost incompany. properly cured surface of a cast iron trying pan used to get better and better (for some of us it still does) whereas today's "non stick" surfaces deteriorate. It was a fascinating and deeply satisfying programme, and the extraordinary thing about it, in 1991, was that it was not part of a series but a one-off. We would be richer for more single programmes of this sort, whether 30 minutes or four hours long, with powerful ideas to convey, and the more iconoclastic the better. Thank goodness BBC2 can still find time for such work.

The absurdity of Lord Rees-Mogg's pia-The absurdity of Lord Rees-Mogg's piano-leg-draping-committee, the Broadcasting Standards Council, becomes ever more clear. This month they report on 30 complaints. Mrs Jones of Harrogate, for instance, complained about a scene in Will which had been shown by ITV between 9.15 and 11.05 pm. The BSC reports: "The Council's Complaints Committee viewed a recording of the Committee viewed a recording of the film, an adaptation of the Tom Sharpe film, an adaptation of the Tom Sharpe novel about a polytechnic lecturer... to cause him embarrassment the hostess tied him to Angelica, an 'anatomically correct' blow-up doll. The scene showed Wilt desperately attempting to free himself from Angelica. In the Committee's view the scene, in the farcical style of Tom Sharpe, was unlikely to have caused much offence among those watching". Can you imagine the BSC sitting there on a Monday morning in their half-mong plasses playing at this their half-moon glasses glaring at this stuff? Like 27 others, mostly of a similar nature, this complaint was not upheld.

nature, this complaint was not upheld. But what of the three that were?

The first was against Radio 4 for a Victor Lewis Smith piece in Loose Ends. The BBC acknowledged that the item went beyond the bounds of the acceptable, and "steps had been taken to ensure that there would be no repetition of the incident". What they actually did was ban Lewis Smith straight after the programme and long before after the programme and long before the BSC hove into view. So what has the activity of the BSC (financed, incidentally, out of your pocket and mine) achieved? The second was also against Radio 4 for broadcasting the commonest four-letter swear word on Kaleidoscope. This was a live programme, the presenter apologised on air for the contrib-utor's use of the word, and it was cut from the repeat. Now the BSC says the complaint from Mrs Kirkpatrick of Exeter has been "upheld". So what?

The final complaint upheld was against Sky TV for broadcasting an advertisement for an 18-certificate film at 5.30 pm. Sky apologised to the com-plainant, Ms Dawson of Essex, noted that the screening of the trailer had been an error, and announced that after a review of commercial booking procedures a loophole in the system had been closed. Again, what was achieved which

and repetitive. The disappearance of Ronald Reagan and Margaret Thatcher from the world stage must have been a blow, of course (the cigar-chomping Mafia godmother was a superb confection) but good cartoonists have always achieved a high level of comedy with whatever political material has been available. Programme 1 of this new series crept into the ratings at No.27, since when it has disappeared entirely from the Top 30, Hardly surprising.

Now that Radio Times is, supposedly, independent of the programme makers at the BBC and standing on its own feet, it is time it started telling the truth about cinema movies and BBC dramas. Today the BBC is screening a repeat of one of its own television dra-



Spitting Image: President Bush and John Major; Mrs Thatcher and Ronald Reagan are sorely missed

would not have been achieved by Ms Dawson writing straight to Sky? There is one thing to be said in favour of the BSC: it appears to be ineffectual. If it were scrapped it might be replaced by something much more obstructive. Perhaps the best course is to tolerate it as a harmless steamcock and ignore it; so no more reports here.

Unless they can get the original producers to come back it scarcely seems worth going on with Spitting Image, it has become so embarrassingly unfunny. It is surely not a question of going on too long as some have suggested: like cartoons in newspapers this form ought to be endlessly adaptable and renewable. In the beginning the puppets seemed brilliantly clever and the scripts rather woeful. Then they worked hard at the writing and made it much funnier, the songs too. and the programme became a weekly must. Now it feels uninventive, dreary

mas: Heading Home, but Radio Times is not only billing it with the white-on-black "Film" logo used for real movies, it is also omitting any indication that this is a repeat. Probably most readers will assume it is being shown for the first time. This sort of dishonesty arose originally in the days when BBC personnel were able to lean on the Radio Times and (usually) get their own way with billings. BBC staff know that viewers like to watch cinema movies — geners like to watch cinema movies – generally they have bigger budgets and are less nannyish about sex – so they made every effort to luli us into believing that their television dramas were really movies. Radio Times should now exert its independence, stop this misleading malarkey, reserve the "Film" logo for real films (those which have run successfully in cinemas) and announce honestly when repeats of old BBC programmes are being shown.

Before they began doing "live obitu-

aries" on Without Walls one was ready to extend the benefit of the doubt and assume it might turn out to be a merry and enlightening prank. But in the event it has proved, sure enough, rather ghoulish. It always seemed likely that the auto-obit of the earnest Glenda Jackson would be yawn-makingly tedious, which of course it was, but Spike Milligan's was sad. It was a good idea to hear from that benighted Irishman who was under the impression that Milligan's jokes have been mostly about bottoms and suchlike, even in The Goon Show (perhaps he had never heard The Goon Show, though he looked old enough) since this made you think about how fresh, weird, and nonlavatorial Milligan's work has actually been. Yet the man himself looked so desperately ill and unhappy that it seemed callous to require him to participate at all.

In Britain today Benny Hill is denied freedom of expression, although if he had a peak time programme he would nad a peak time programme he would doubtless be wiping the floor with every other funny man. In 106 other countries, as Friday's Omnibus on BBC1 will explain, he is hugely successful. Indeed, outside Eritain he is seen as one of the world's great comedians. Yet we are told that here he is "out of favour" because "his style is branded sexist". Does this mean that British viewers now reject his sort of cornedy — slapnow reject his sort of comedy - slap stick, doggerel, and heterosexual frolics
- which has been so popular in Britain
for centuries? Of course not. It means

that three or four men in key positions in programme scheduling have toed the line laid down by the totalitarian femi-nists who are so disproportionately represented in the world of the mass

What it would probably turn out to mean, if ever you could get right to the bottom of it (whoops!) is that those men would not gag Hill if left to their own devices, but have been suborned by their feminist wives who get embar-rassed at Islington cocktail parties when asked by other feminists to jus-tify their husbands' actions. Perhaps they could learn the line about not agreeing with what you say but defending to the death your right to say it. This seems to be one of the first examples in Britain of "Political Correctness" throttling freedom of expression and it is shabby and shameful, incidentally. tally, as long time readers of this col umn may recall, Hill's comedy has never much appealed to me.

Christopher Dunkley

Poulenc

RADIO 3 & ROYAL FESTIVAL HALL

Poulenc's 1950 Stabat mater for soprano, mixed choir and orchestra provided Monday's all-French programme by the BBC Symphony Orchestra and Chorus with a notably impres-sive second half. This is one of the most substantial and heart-felt of all Poulenc's works: it looks back to Bach, across to Stravinsky, and ahead to his own opera Dialogues des Carmélites, while being at the same time stamped in every bar with its own unmistakable individuality of purpose.

Poulenc remains an enigma His methods can be disconcerting the same brevity of inter-nal sections, the same unexpected swish of luscious harmonic progressions and meltingly lyrical turns of phrase characterise his light and serious compositions equally. With the bleakness of its minor-key choral verses tempered by the soft, sinuous line of the solo soprano, the idiom of the Stabat mater puts one in mind of Ronald Crichton's memorably unkind put-down of this composer (in Carmélites vein) as a "boudoir Mussorgsky".

Yet it is the indefinable rightness of scale and proportion in each section that one constantly registered in Mon-Andrew Clark day's performance, and the

Company (071-928 8800) THEATRE

Tonight and tomorrow, the Olivier

is showing The Resistible Rise

parable about Hitler, starring

adaptation of The Wind in the

Willows, directed by Nicholas

Hytner. The Lyttelton repertory includes Alan Bennett's new play

The Madness of George III starring

Alan Bennett's acclaimed

Antony Sher. Fri, Sat and Mon:

of Arturo Ui, Brecht's grim comic

National Theatre

accumulation over the whole sequence of a peculiarly per-sonal kind of gravity - also the way in which, in spite of incursions of lushness, Poul-enc's religious vision utterly eschews sentimentality. The final "glory of paradise" is by no means triumphantly proclaimed; the gently swaying. grief-stricken mood of the close proves deeply affecting.

The conductor, Davis, showed himself a strong, sensitive advocate of Poulenc. The various expressive pulls of the music were kept in an acutely well-judged balance. Compared with the scratchy choral singing on the early-1960s French EMI recording, the execution here was admirably secure and unblemished; occasionally, though, one might have welcomed a touch of French forwardness, even edge, in clarifying projection of bass and tenor lines. In Régine Crespin that same EMI record possesses a solo soprano of incomparable majesty and beauty of tone. Amanda Roocroft's youthfully gleaming, full-toned high phrases left their own distinctive mark; lower down the sound was sometimes curiously murky.

Christmas Eve

COLISEUM

Rimsky-Korsakov's fairy-tale comedy was first seen at the English National Opera three years ago, and now David Pountney's production has been energetically revived by David Sulkin, It does make a good family show for Christmas: the music is well worth discovering; and among the principals are a particular pleasure to hear.

Drawn from Gogol, the story was used for a Tchaikovsky opera too, Vakula the Smith. The scene is a Ukrainian village, represented here with any amount of winsomely jokey resource in Sue Blane's designs. Vakula loves the teasing Oksana, and his efforts to win her involve him with the local Witch, the Devil and eventually the Tsarina herself. Rimsky's version emphasises the homely magic: striking colour-effects in the orchestra (expertly conducted by Michael Lloyd), strictly folk-based music for the singers. The latter has its limitations so far as individual character-drawing goes - Rimsky was no Mus-sorgsky - but it is generally tangy, often rousing and sometimes surprisingly poignant.

A fine example of that is Max Loppert | Oksana's yearning last-act

song, "ethnic" but highly chromatic, with a lovely solo-strings accompaniment. With it the new Oksana, the young Australian Cheryl Barker, crowned a fetching portrayal which developed from modern knowingness to enthusiastic surrender. Her bemused swain is the young Canadian Richard Margison, who wields not only a bluff, disarming manner but a hugely robust tenor voice large, full, warm, natural, tireless and with exemplary diction. He is a splendid find; other roles will have to show what subtleties he may be capable of, but here he offers everything needed and much

As often before in comic opera, Pountney goes for frenetic cartoons. Anne-Marie Owens' Witch is ripe enough to make a solid mark (and she lends the invisible Tsarina an anthoritative voice took so is John Connell's Chub, Oksana's crusty, lecherous father. Andrew Greenan sounds formidable as the "medicine man" Patsyuk - though that description in the cast-list doesn't sound quite right: a translation-problem? Pountney's own translation

of the libretto sings tolerably well, with some awkward bits.

Terry Jenkins' Devil and the lesser old lechers, Gordon San-dison as the Mayor and Alasdair Elliott as the Priest, sing and cavort briskly, but a more human production would give them better opportunities in the scene where they all wind up hiding in the giant bath (a Gogolian twist on bedroom Russian singer-actors could make more genuine comedy of it: coming just before the like a longueur. Pountney's version of the long divertisse ment at the Tsarina's court -which would probably be tedious in anything like the original conception - is crowded with hit-or-miss ideas, but lively enough to be disarming.

The chorus, like the dancers and the jester/prop-changers, are called upon to do all sorts of strenuous things, and do them with a will. They attacked the grand setpieces Rimsky allotted to them with stirring fervour. All in all, the whole show is so determinedly colourful that it would need a very severe spirit to take a

David Murray

INTERNATIONAL TODAY'S EVENTS

BERLIN

Schauspielhaus 20.00 Alan Miller conducts the Berlin Symphony Orchestra in Barber's Adagio for strings, Tchaikovsky's Fourth Symphony and Mozart's Clarinet Concerto, with Michael Simm. Tomorrow: Wurttemberg Chamber Orchestra (East Berlin 2272 281) ilharmonie Kammermusiksaa 20.00 Bernard Haitink conducts the Berlin Philharmonic Orchestra in music by Mozart, Dvorak and Haydn, repeated tomorrow and Fri (West Berlin 2614 383) Deutsche Oper 20.00 Christoph Prick conducts Elektra, with a cast led by Janis Martin and Leonie Rysanek. Tomorrow: Hansel and Gretel (West Berlin 3410 249)

BOLOGNA

Teatro Communate 21.00 Violin recital by Uto Ughi. Tomorrow in Sala Europa: Lyon Opera Ballet Fri and Sat in Chiesa di S. Domeico: Valery Gergiev conducts Stravinsky and Mozart (529999)

BUDAPEST

CONCERTS Zoltan Kocsis is conductor and

piano soloist in a concert tonight with the Budapest Strings at the Academy of Music. At the Budapest Convention Centre, Karl Anton Hungarian Radio and Television Chorus and Budapest Symphony Orchestra in works by Bach. Tomorrow at the Academy of Music, there is a Vivaldi concert by the Concentus Hungaricus. On Sat, Andras Ligeti conducts the Hungarian State Symphony Orchestra to mark the 150th anniversary of Dvorak's birth.

Tonight at 17.00, the State Opera performs Die Melstersinger von Nurnberg, Tomorrow; Don Pasquale, Fri: Anna Karenina ballet. Sun: Les contes d'Hoffmann The Erkel Theatre has Hungarian-language performances of Hansel and Gretel tonight, Fri and Sun, with Johann Strauss' operetta Der Zigeunerbaron

 Pre-booking for concerts at the National Philharmonic Booking Office (Vorosmarty ter 1) and for opera at the Central Theatre Booking Office (Andrassy ut 18). also at theatre box offices.

■ GOTHENBURG

Konserthus 19.30 Nicholas Cleobury conducts the Gothenburg Symphony Orchestra in a programme of operatic arias sung by the German mezzo-soprano Doris Soffel (167000)

HAMBURG

Staatsoper 19.00 Fabio Lulsi conducts Otello, with Viadimir Atlantov in the title role, Franz Grundheber as lago and Gabriela

Benackova as Desdemona, also Sun. Tomorrow, Fri, Sat: German-language version of Bernstein's musical On The Town. Sun and Mon in the Musikhalle: Christoph Prick conducts Strauss' Sinfonia Domestica and Beethoven's Fifth Piano Concerto, with Tzimon Barto (351555) Deutsches Schauspielhaus 19.30 Shakespeare's Romeo and Juliet, directed by Michael Bogdanov. Sat and Sun: J P Donleavy's play The Ginger Man. Next Mon, Wed, Thurs: Hamlet (248713)

Nigel Hawthorne (tonight and tomorrow), and Edward Bond's 1973 play The Sea (Fri, Sat and ■ LONDON Mon). The Cottesioe has Lorca's Blood Wedding and a classical Indian play, The Little Clay Cart Covent Garden 19.00 Jeffrev Tate conducts a revival of Johannes (071-928 2252) Scheaf's 1987 production of Le Royal Shakespeare Company nozze di Figaro, with Lucio Gallo The repertory at the Barbican Theatre currently includes Much in the title role, Thomas Allen as Ado About Nothing directed by Bill Alexander (tonight and the Count, Marie McLaughlin as Susanna, Felicity Lott as the Countess and Anne Sofle von Otter tomorrow), and David Edgar's as Cherubino Runs till Feb 12, stage adaptation of Robert Louis Stevenson's classic tale The with next performance on Fri. Tomorrow: Mozart's Mitridate Strange Case of Dr Jeckyll and (071-240 1066) Mr Hyde (Fri and Sat). The Pit has Coliseum 19.30 Adam Fischer Sam Mendes' production of Troilus conducts Richard Jones' ENO and Cressida and Peter Whelan's production of Die Fledermaus, with new play about the conflict of fame a cast led by Vivian Tierney, wealth and ideals. The Bright and Bold Design (071-538 8891)

For information about West Donald Maxwell and Lesley Garrett, also Sat, Tomorrow: Le nozze di Figaro (071-836 3161) End shows, phone Theatreline from Royal Festival Hall 19.30 Wolfgang anywhere in the UK: Plays 0836 Sawallisch conducts the London 430959 Musicals 0836 430960 Comedies 0836 430961 Thrillers Philharmonic in Brahms' First

Symphony and Second Piano

Queen Elizabeth Hall 19.45

Singers in Handel's Messiah.

(071-928 8800)

Concerto, with Maurizio Pollini

Nicholas Kraemer conducts the

London Bach Orchestra and Holst

0836 430962 ■ PARIS

Palais Garnier 19.30 Opera Ballet in Rudolt Nureyey's production of Romeo and Juliet, Runs till Dec with next performances

Opera Bastille 19:30 Friedemann Layer conducts Bob Wilson's production of Die Zauberflote, with a cast led by Hans Sotin. Hans-Peter Blochwitz and Cynthia Haymon, repeated on Fri and Mon. Tomorrow, Sat and Tues: Boris Godunov (4001 1616) Salle Pleyel 20.30 David Zinman conducts the Orchestre de Paris in music by Rimsky-Korsakov, Lourie and Richard Strauss, with

tomorrow, Fri and Sat (4017 3535)

■ PRAGUE Tonight's Prague Symphony

Gubaidulina's Offertorium

Repeated tomorrow (4563 0796)

Hall is conducted by Petr Altrichter. and includes Dvorak's Suite in A and Elgar's Cello Concerto, with Gustav Rivinius (u Prasne brany 2, tel 232 5858). Tomorrow and Fri, Gerd Albrecht conducts the Czech Philharmonic Orchestra and Prague Philharmonic Chorus in Mozert's Requiem and Dvorak's Te Deum. (231 9164). This week's opera repertory includes Don Giovanni tomorrow at the Estates Theatre, Martinu's The Miracle of Our Lady tomorrow at the Smetana Theatre, and Smetana's The Secret on Sat at the National Theatre. For pre-booking and information about other events, contact city centre ticket agencies (Bohemia, Na Prikope 16, 228738, or Melantrich, Wenceslas Square 38, 228714) and theatre box offices.

■ STRASBOURG

Palais de la Musique 20.30 Jerzy Semkov conducts the Strasbourg

Philharmonic Orchestra in Mozart's Divertimento K136 and Piano Pires, plus Beethoven's Sixth Symphony, Repeated tomorrow Theatre Municipal 20.00 Ballet du

Rhin in a new production of choreographies by Claude Brumachon, Oscar Araiz and Jorma Uotinen. Daily till next Mon (8875 4823)

E ZURICH Opernhaus 20.00 Two ballets by

Die Zauberflote with a cast including Deon van der Walt and Hermann Prey. Fri: Le nozze di Figaro. Sat: Eliahu Inbal conducts first night of Tony Palmer's production of La forza del destino, with a cast led by Mara Zampieri, Francisco Araiza, Giorgio Zancanaro and Simon Estes. Sun: Lohengrin with Grace Bumbry

Bernd Roger Bienert, Tomorrow:

as Ortrud (262 0909) Tonhalle 19.30 Christoph Eschenbach conducts the Tonhalie Orchestra in Ravel's G major Piano Concerto, Gershwin's Rhapsody in Blue, Tchaikovsky's First Piano Concerto, with plane soloist Tzimon Eschenbach also joins Barto and

orchestral soloists in Bartok's Sonata for two planes and percussion, Repeated on Fri (201 Fraumunster 19.30 Michela Petri

is flute soloist in a concert with the Swiss Chamber Orchestra (221 2283].

Fri and Sat: Zurich Chamber Orchestra and Concert Chorus in a programme of Christmas music by Bach and Corelli (252 1737)

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A French Euro-blockage

EDITH CRESSON, the French prime minister is probably hoping it will be third time lucky. After the rejection of her plan for a MTTI-style industry ministry and her failure to stop Japan's NEC buying a 5 per cent stake in Bull, the state owned computer maker, she is now sponsoring a sketchy plan to create a sprawling, public sector, high-tech conglomerate. The aim is to generate "critical mass". It may well turn into a

critical mess, instead.

The combine would pool the activities of state-owned groups in nuclear power, bio-technology, electronics, computers and telecommunications. The capital equipment and consumer goods businesses would move on different economic cycles, so offering the conglomerate financial stability. The profitable France Telecom could support Buil and Thomson's loss-making consumer electronics division. Such a national rationalisation of electronics and engineering would not itself be novel. In the past decade the British electronics industry

has consolidated around the

General Electric Company. In Germany, Siemens and Daim-

ler Benz have reinforced their

leadership in engineering and electronics. The consolidation plan is partly the latest twist in Mrs Cresson's struggle over industrial policy with Mr Pierre Bér-egovoy, the finance minister, who controls the industrial portfolios. But there is also a European dimension. The French returned from Maastricht smarting over the watering-down of clauses on industrial policy. This combine would be a message to Mrs Cresson's critics that her belief in an activist industrial policy

Driving force

The driving force behind the plan is the obsession among French policy-makers with Germany's industrial structure. The French public banks. Credit Lyonnais and Banque Nationale de Paris, are playing a quasi-Germanic role in industrial restructuring, through their stakes in Usinor Sacilor, the steel producer, and Air France. Now the government has come up with a plan for a do-it-yourself Siemens.

EC partners should be wary of the glint in Mrs Cresson's eye. In part the plan is an attempt to escape BC constraints on state aids by diverting the profits of France Tele-com and the nuclear industry away from the exchequer into loss-making electronics groups.
Any such move should be stamped upon by the EC.

Industrial logic

The industrial logic of a group spanning bio-technology and nuclear power is hard to fathom. Siemens was built patiently from its base in the electrical industry. Its strengths, which follow from steady organic growth, cannot weaknesses, notably a slowmoving bureaucracy, can be. Above all, this return to

"national championism" will not resolve the strategic dilem-mas facing Bull and Thomson. The merger of two weak companies, particularly ones operating in highly competitive, global industries like semi-conductors and consumer electronics, would merely create a larger weak company. Thes companies need access to resources, technology and new ducts. They would gain neither by being lumped together. The way ahead for Thomson

and Bull lies in international alliances. In semi-conductors. computers and consumer electronics that means doing deals with Japanese groups. Indeed, it is not clear that the Cresson plan would even find favour with the leaders of the businesses involved, who are more aware of the need for an inter-national outlook than their political masters. Thomson is already linked to JVC, the Matsushita affiliate, and Bull to NEC. Unfortunately, any devel-opment of this approach would run into Mrs Cresson's irratio-nal opposition to the Japanese.

The danger is that the proposed grouping could form the foundation for a "fortress France". It could stand in the way of further restructuring of alling industries within Europe and hinder the international alliances that any electronics group needs to survive. It would not be an industrial dynamo for France, but a serious obstacle to European

Hong Kong

THE important changes in the life of Hong Kong are unlikely to occur overnight on June 30 1997, when it ceases to be a British colony and becomes instead a special administra-tive region of China. They are taking place now as each of its institutions is adjusted — or, like Jardine Matheson, seeks to position itself — for the transfer. The manner of resolution of the issues raised gives grounds for concern about Hong Kong's well-being in

these years of transition. This year has seen the agree ment between Britain and China on the building of Hong Kong's new airport. The end result of a protracted dispute reflected realistic recognition that Beling had to have a mle in matters which straddled the hand-over - though the British prime minister said on a visit to China made to seal the deal that there was "no question of the Chinese government seeking any veto, condominium or joint administration" before 1997.

Then came the first elections to the Legislative Council, which will have a rising number of elected seats under agreements made with China which, however, views Legco as an advisory body with no relevance until 1997. This month saw the first expression of partial democracy: a Legco vote condemning an agreement between Britain and China on the composition of the Court of Final Appeal, which is to replace the Privy Council as Hong Kong's ultimate judicial body.

Dangerous divergence

The arguments over the court reveal the huge gulf between Britain, which was seeking to ensure specialist competence and therefore some judges from outside Hong Kong, and China which viewed the issue as one of sovereignty and wanted no outside interfer ence. (The compromise, still to be approved by Legco, allows for at most one out of five sitting judges to be from overseas). The gulf in itself under-lines the difficulties of reaching amicable solutions on Hong Kong's future.

But the issue also reveals a dangerous divergence in the governance of Hong Kong. On the one hand, democratic processes have been set in train and have raised expectations. On the other, the important decisions about the territory's future are made by London and Beijing. Not only do the two sides meet in the Joint Liaison Group, but as a result of the airport agreement they

Democratic processes In theory, the interests of

now have twice-yearly meet-

ings at foreign secretary level.

Hong Kong are incorporated into Britain's position by the governor, who is appointed in London. But the reality is that over the coming years, the interests of the British government and of the people of Hong Kong may well not coincide. Britain, after all, had never troubled to encourage democratic processes in Hong Kong until the time came near for it to leave. The reality is also that the important issues the next thorny one may be over the handover of military facilities in Hong Kong — will continue to be decided between Britain and China.

Hong Kong therefore needs an effective advocate. Its gover-nor should forcefully and publicly represent its interests and views - as expressed through the democratic processes - so that they influence discussions between London and Beijing. It is widely thought that there will be one more British-appointed governor after Sir David Wilson, who is a diplo-mat and Sinologist. The appointment should be made soon, and the appointee should be a more political animal, able

to be tough with both sides. A new governor would not solve the entire problem. Everybody in Hong Kong is manoeuvring for 1997, whether it is an individual seeking a foreign passport or a company like Jardine seeking a different stock market listing. That can-not be prevented. Legoo will still be a body with high expec-tations of itself, but for which the future sovereign power sees a very limited role. But a more open style of government, ensuring that issues are publicly debated, would prevent the kind of bitterness which arose in the airport dispute. The alternative will be unhappiness on all three sides

and a rocky transfer which will

do no one any credit.

resident George Bush begins a long-planned trip to east Asia later this month with two goals. He wants to correct the impression that US foreign policy is tilted toward Europe; and he intends to convince his hosts that the US will remain a visible Pacific

The theme of "America in Asia" may not be an easy sell in Japan, Australia, South Korea and Singapore when Mr Bush sets out on December 30. Calls for more presidential atten-tion to domestic affairs forced Mr Bush to postpone his Asian tour in early November, sending ripples of unease through the region. In the run-up to next year's presidential election - and after ceremonies to mark the 50th anniversary of the Jap-anese attack on Pearl Harbour on December 7 - the air is thick with mildly zenophobic "America First" rhetoric among Democrats and Republicans aliké.

Most Asian governments feel that a continued strong US presence, and a close understanding in Washington of the region's problems, are essential for its future security. They are watchful for any sign that US commit-

ment might be wavering.

The US has pushed one regional issue to the top of the international agenda. North Korea's efforts to develop nuclear weapons - evidence suggests that they are far further advanced than western intelligence had previously thought possible – were described recently by Mr Dick Cheney, US defence secretary, as the "number one threat to security" in the region. He postponed proposed troop cuts in South Korea.

But it is not only North Korea that arouses unease. While the rest of the world is adjusting to the end of the cold war, many Asian countries nurse animosities and mistrust among themselves, stemming from imperial occupations and wars both recent and long ago. "We're never sure exactly who the enemy is," says one experienced Asian diplomat. The fear is that the end of the clear-cut superpower divide will create a vacuum in which such tensions could grow. This has prompted calls from Asian

academics and some governments for creation of a multilateral forum in which regional security issues could be aired – but there is no consensus on how this should be done.

Proposals for an Asian version of

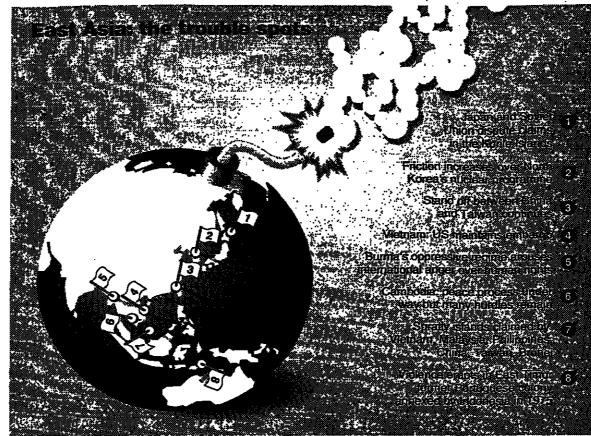
the Conference on Security and Co-operation in Europe are viewed as premature: there has even been resistance among the Association of South-East Asian Nations (Asean) to discussing security at annual ministe-rial meetings with main trading partners - the US, the European Commu-nity, Japan, South Korea, Canada, Australia and New Zealand.

Mr Chung Min Lee, a South Korean university professor, says: "The need for a realistic regional security institution will be enhanced in the years ahead as economic and technological competition both within the region and with other blocs such as the EC may well be intensified. But he concedes that "the vast expanse which Asia represents poses immense challeriges in the creation of a region-wide security mechanism."*
Why is it so difficult? Mr Taro

Nakayama, until recently Japan's foreign minister, said in a speech this year that the region did not have a clear-cut east-west dichotomy. "The alliances are mostly bilateral; the conflict of interest among nations is complex: their threat perceptions are diverse; all of which makes the overall security configuration extremely

Asia has reflected this. It has never been shaped exclusively by the need to contain Soviet power. Its role as "balancing wheel" or honest broker remains important, underpinned by a network of essentially bilateral alli-ances, of which the lynchpin is the US-Japan security pact. A continued strong US commitment to Asia remains important as tensions linger, write Lionel Barber and Alexander Nicoll

On the safe side of a security risk



In an article in the winter issue of Foreign Affairs magazine, Mr James Baker, US secretary of state, calls for a new Asian security order built upon three pillars: a framework for economic integration to support an open global trading system; a push for democracy; and a defence structure for the Asia-Pacific theatre.

Even before the collapse of the Soviet Union, the Pentagon had drawn up plans for a cut of slightly more than 10 per cent in its base force of 135,000 deployed in Asia; these cuts are to be coupled with higher contributions from Japan and South Kores as host nations. By 1993, Tokyo will contribute 73 per cent of the non-salary costs of US deployed forces.

The aim is to beef up mobility, and create military stations tailor-made

for US forces, similar to Saudi airbases which proved their value in the Gulf war. In this respect, US officials play down the upcoming US with-drawal from Subic naval base in the Philippines, citing as an alternative a new port and air base in Singapore which can host the latest F-16 jets.

Asian countries see ample reasons for maintaining a strong US military presence. Asia brings together the interests of five important powers -the US, Soviet Union, China, Japan and India, of which the military might of the last two is growing. The rapid economic growth of many countries in the region also creates the risk of discord. They are fiercely competing for investment, and their drive to maintain their growth rates could be at each other's expense

Japanese diplomat, writes: "While unilateral or negotiated reductions in Soviet forces are steadily under way in Europe and other parts of the world, (the north-west Pacific) is the only region left where the relentless qualitative upgrading of Soviet conventional and nuclear capabilities is

been the strong military presence of the Soviet Union. Mr Kiyoshi Araki, a

True, the Soviet Union has had a new posture. It has established diplo-matic relations with South Korea, and has held talks - not resolved - with

'The north-west Pacific is the only region where the relentless upgrading of Soviet conventional and nuclear capabilities is progressing'

Tokyo on the issue of the Kurile Islands seized from Japan in 1945. Relations with Beijing have improved. Moscow has withdrawn its forces from Mongolia and reduced its military presence in Vietnam. However, the current break-up of the Soviet the form and identity of future leadership in Moscow - and control of the nuclear arsenal - keeps concerns very much alive.

The US also has strong economic naintain their growth rates could be reasons to maintain its presence. The Asia-Pacific region is America's largest worrying to many Asians has est trading partner. Two-way trade

nearly a third more than tralantic trade. US companies have invested more than \$61bn in the region, and there are more than \$91bn

of Asian investments in the US.

The US has pushed successfully for a multilateral forum to reflect shared economic interests. The Asia-Pacific Economic Co-operation grouping included the US and 11 other Pacific two years ago; in November, the club extended membership to China, Hong Kong and Taiwan. Despite fears about its being a regional economic bloc to counter the EC and "contain" Japan. Mr Baker insists it will be a catalyst for economic integration and trade

US interest in multilateral approaches applies throughout Asia. Mr Baker, in his article in Foreign Affairs, cites the Cambodian peace process in which the combined efforts of Asean members, Japan, Australia, and the permanent five members of the the United Nations Security Council all pushed the parties towards a fragile agreement.

There are other problems in Asia to which such an approach could be applied. The most obvious example is that of the two Koreas, though they with the signing of a pact of non-aggression pact and reconciliation, their first substantial accord since the end of the 1950-53 Korean war. Both have joined the United Nations, and are holding regular talks as well as stepping up cross-border trade. At the same time, there are signs

that the multilateral pressure on that the multilateral pressure on North Korea over the nuclear issue may be paying off. North Korea recently shifted its position to say that it would sign an agreement per-mitting international inspection of its nuclear facilities when the US begins withdrawing nuclear weapons from withdrawing nuclear weapons from South Korea. The withdrawal is thought to be nearly complete. North and South Korea also agreed to work toward a nuclear-free peninsula.

But the nuclear concerns remain, and it is uncertain what will happen in Pyongyang after the 79 year-old Kim Il Sung, the communist dictator who has ruled the north for 43 years, dies. There have been suggestions for "four-plus two" discussions involving the two countries and four powers: the US, the Soviet Union, China and Japan. But South Korea firmly rejects any Japanese participation in the determination of its future.

Elsewhere, there are a number of other potential points of future instability: Burma's regime has stepped up its oppression by closing universities in response to student demonstrations, violence in Indonesia, political and economic problems in the Philippines; and the long-running dispute between China and Taiwan. Many issues in Indochina remain-

unresolved: the fragility of Cambodia's peace agreement was under-lined when Khmer Rouge guerrilla leaders were beaten up on their return to Phnom Penh to take part in the transition process, and Vietnam's communist leadership, striving to win communist leadership, striving to win international acceptance and financial backing for market-oriented economic reforms, remains stymied by a US embargo. Washington, still smarting from defeat 16 years after the fall of South Vietnam, has made only small moves towards normalising relations. Against this background, the posture of each of the region's main now-

ture of each of the region's main powers is critical.

In Japan, the close relationship with the US is seen as pivotal, and confidence in it remains strong. Japan itself can wield considerable influence over regional security issues through its economic clout. Japan's defence spending has been steadily growing as

spending has been steamly growing as a proportion of general government expenditure, to nearly 12 per cent in 1990. However, the Japanese remain very uneasy about any increased military role. Mr Kiichi Miyazawa, the new prime minister, failed to win parliamentary approval this year for a bill to authorise the despatch of Japa-nese troops for UN peacekeeping forces after the legislation stirred worrles that it would infringe the country's peace constitution.

Perhaps the greatest unknown is the future approach of China, by far

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the region's largest country. It has established diplomatic links with Indonesia and Singapore, signalling its desire for warmer regional ties. But it remains a significant seller of arms to undestrable regimes such as

With a multilateral approach to the overall security of east Asia still some way off, the region's best hope is that recent relaxations of tension will foster stepped-up bilateral discussions, with concentrated international efforts to solve persistent problems, along the lines of the diplomatic efforts which produced the Cambo-This will require sustained US

engagement, but it may also demand a greater political role for Japan. In Europe, the US has shown itself able to adjust to the growth of German power, the test for President Bush in Asia will be to spell out how he sees the oft-mentioned, but still ill-defined, global partnership with Japan work-

* The Asian-Pacific Community in the Year 2000: Prospects and Challenges. Sejong Institute, Seoul 1991.
*** Japan's Security Policy in the Regional and Global Context. RIIA Discussion Paper No 37 Chatham House, London. £5.

Coutts' new banker

■ Coutts & Co, the Queen's banker, prides itself on being terribly discreet. So no one is making any visible fuss of the fact that a mainstream clearing banker from parent National Westminster is being parachuted in for the first time to replace managing director Julian Robarts who is taking early retirement.

Unlike his predecessors, NatWest's lan Farnsworth is not an old Etonian, nor is he member of one of the founding families. There is still a Robarts' office in Lombard Street and chairman Sir David Money-Coutts is the great, great, great, great grandson of Thomas Coutts. By contrast, the 53-year-old Farnsworth started as a humble bank cierk in

But he is clean shaven and promises that he will don a frock coat when on duty. He s also very enthusiastic for his new charge claiming that "the era of the private banker is making a comeback". Although the 400-year-old Courts has been under the NatWest umbrella since 1919. it has always been run at arms length and has never been a real money spinner. With close

to 2000 staff and just 45,000 customers in the UK, its return on capital is mediocre, yet its potential is considerable. Whereas other UK clearing banks, such as Barclays, have ditched their famous regional banking brand names like Martins, NatWest still has a chance to exploit one of the great names in private banking. Farnsworth's arrival

Two-card brag ■ Northumbria police, the geniuses who brought us cardboard cut-out policemen to deter shoplifters, are marking Christmas with a different sort of card; vinyl sheet.

is long overdue.

Observer

They plan to station fake police cars made from it in strategic positions, such as es, to shock speeding motorists into slowing down. Costing £375 apiece, the Senators in the Northumbria force's livery are made by the PPG company, which also

begets the cut-out cops. But motorists in the area should be warned that the police are not playing an entirely dummy hand. Real officers with speed-detection devices will sometimes be on duty beside the cars or further along the road.

Baring plus

■ Julian Baring's switch to Mercury Asset Management, along with his £45m gold fund is remarkable. After almost a quarter of a century at James Capel - including 16 years as the number one rated gold analyst - capturing Britain's number one gold bug is quite a coup for the House of Warburg.

In one respect it can be seen as a family reunion. The 56-year-old Baring, and cousin Oliver, both learnt the gold trade in South Africa's Anglo American Corporation. Oliver joined Rowe & Pitman, now part of Warburg, and is the key man in maintaining Warburg's close ties with Anglo. Julian says that his cousin's presence is pure coincidence. Nevertheless, it does mean that Warburg now has the most formidable group of mining-related talent in the

City.
The track record of Baring's gold fund is impressive but this probably has more to do with the fact that the fund was not committed to putting all its money into the yellow metal. Baring has been less successful when it comes to forecasting the gold price itself. When pressed he falls



"I'll have to let you go — most of my round's been re-possessed

back on his old favourite of relating the price of a gold sovereign to the cost of dinner at the Savoy. In 1914, a sovereign would pay for dinner for 3.3 people.

A decade ago, it would buy dinner for six. At today's price of £48.25 the ratio drops to 1.3. Baring, has been wrong before, but he thinks it means that gold is cheap rather than the Savoy is too expensive.

Currency quiz

■ For the second year running the boss of Goldman Sachs' economic research team in London has rung to boast that no one has yet been able to crack his annual Christmas quiz. Any reader who can answer the following three questions is in line for a case

of champagne: Which currency would be most audible when the wind blows, especially in the US and Scotland?

Which currency would a Goldman Sachs economist use while running backwards on

court in a Latin tennis tournament? Who does this describe? He

was an academic international economist, a soldier in the Finnish army, an adviser to a Wall Street investment bank, involved in one of 1991's major bank scandals, and whose initials are a packet of chewing gum's brand name. In the event of a tie, the

producer of the best completed limerick the first two lines of which are as follows:

There was a young man called George Bush

Answers to David Morrison by close of business tomorrow. Telephone 071-774-1000; fax

Mind-boggling Incredible though it will

seem to anyone condemned to make shortish trips to work by British Rail, the cure for the resulting stresses may to be to lengthen the journey by moving home farther away. Or so it would appear from research by Nene College's Dr Tony Cassidy, reported to he British Psychological Society's London conference. People working more than

70 miles from home have "better psychological well-being than their locally working counterparts, he said. They are also on the whole physically fitter.

Another trait that might make them attractive to employers is that they're sig-nificantly less interested in material rewards while at the same time being keener to win promotion to high-status jobs.

Hail fellow

■ A couple of farmers are discussing ways of surviving in their depressed industry. "Tve taken out hail insurance",

"I can understand fire insurance", says his friend, "but how do you make it hail?"



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From Lord Marsh.

applied to directors of compa-nies.

greatest respect, completely

incorrect in suggesting that

there is no difference in the

role of "part time" or "indepen-dent" directors and their

full-time executive colleagues.

Over recent years I have as

an independent director of a

mixture of quoted and unquoted companies been

directly involved in the removal of one chief executive

and two cases where the post

of CEO was combined with

Twenty years of tradition even with one bank was worth

nothing in our case, at the onset of the recession. Is

Mr Neville suggesting that there was no banking relation-

ship prior to the big about-face? Mr Neville's assessment

of the failings of small busi-

ness would also seem to describe accurately the short-

From Mr P.E. Marks.

<u>LETTERS</u>

Amendment of Non-executive directors pensions

From Mr C.E. Busk.

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Sir. The recent amendment to Article 119 of the Treaty of Rome has supposedly clarified the retrospective effect of Barber v GRE. Notwithstanding the clarity with which the amendment is worded it may, in the event, not have the effect which it intends because: the right to a pension is a property right; in Barber the European Court confirmed that Article 119 applied and always has applied to pensions; male members of pension schemes, therefore, have and always have had, a right to the better benefits provided for their female counterparts, on the assumption that Barber does have some degree of retrospec-tive effect, the amendment to Article 119 has the effect of taking away a pre-existing

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The effect of the amendment may therefore be contrary to (a) Article 1 of the First Proto-This of the second of the seco col of the European Conven-tion on Human Rights which provides (inter alia) that "no one shall be deprived of his possessions except in the pub-lic interest and subject to the conditions provided for by law and by the general principles of international law, and (b) the provisions of the constitutions of various member states against the expropriation of

This amendment may well lead both the European Court of Human Rights and the various national constitutional courts to consider whether the amendment may validly form part of national law. C E Busk,

Simmons & Simmons, 14, Dominion Street, London EC2M 2RJ

Stena could have chosen better than Sealink to test UK water

Sir, I found Richard Tom-kins' article on the crisis at Sealink ("The crisis at Sealink", December 9) very inter-esting. One angle not covered is how well Stena Line may have done if it had spent its money more wisely. In my opinion "very well" would be the answer. If Stenz Line were trying to repeat its Scandinavian successes in the UK, then its hopes were already doomed by the acquisition of Sealink.

As the article made clear ferry operators run their operations from the UK as a mode of transport (albeit not a very cheap or comfortable one), and no more. They cater for goods and people to get from A to B. Consequently, they run from a place that gives a short crossing, gives easy access to roads, and offers a successful business in this cheap port facilities; in other words the people reside in one place and the ferry terminals in another. Add to that the UK's geographical location, spiring stretch of water to escape from it, and the result Finland

makes clear that what Sealink could offer had little hope of fulfilling Stena's aspirations. Such a fresh outlook needed a fresh start. In order to succeed Stena need only have picked new ports offering new routes, such as Liverpool-Dublin, New-castle Gothenburg/Hamburg or Southend-Amsterdam. For a toe-hold in the UK a Newcastle-Gothenburg connection would have been a good start to test the water.

I am sure the development of new routes based on new port facilities with the assistance it would bring would have been less costly in terms of money and labour relations than the price paid at Sealink. The concept of taking people to make any attempt to ask an "nowhere" (at a far lower price average German in the street and in far greater comfort than anything offered in the UK) is and other parts of Scandinavia.

All it needs is for one ferry

All we see at the moment is operator to know where it is going and how to get there. K M Dawson,

Confronting Maxwell can have different role From Mr William Shawcross.

ing the appointment of a new Sir, Sir Owen Green is undoubtedly correct in sug-gesting that the title non-ex-I have also been a member within the past three years of two ad hoc committees of the board formed to do the ecutive" is misleading when board formed to deal with issues from which the full time He is, with, as they say, the directors were disqualified as a

result of conflicts of interest. There is nothing particularly exceptional in this experience! It is typical of the increasing realisation that the role of directors not financially dependent upon the company upon whose board they serve can be, and increasingly is, different in significant respects from that of the full-time employed director.

Laurentian Financial Group, that of chairman.
In both the latter cases I became acting chairman pend-Laurentian House,

When 20 years of tradition with one bank counted for nothing

comings of Brent Walker and Polly Peck. So what! The Financial Times could provide a great service to the smaller business by publishing some of what I suspect will be a torrent of letters in response to Mr Gary Neville's comments on comments of the state of the His final paragraph comes straight from the bankers' standard handbook. Tell 'em where to go!
If there is to be any charity, on companies' expectations of banks (Letters, December 13).

it would take the form of a suspicion that the banks shouldered the rap for an old-fash-ioned credit squeeze, the antidote to a politically motivated need for reduced interest rates. P.E. Marks, Crop Link (Agriculture),

Norton Ferris. Willshire RA12 7HT

German instincts on Croatia are not based on wartime past

From Jutta Glöckner. Sir, Re your article, "Germans instinctively back self-de-termination" (December 16), I hope that one day even the British nation will stop mea-suring all political actions in Germany by reference to our second world war past.

Do you really think that Chancellor Belmut Kohl is going to recognise Croatia because he feels obliged to the old "Ustasha" regime for its support of Nazi Germany? Do

about the wartime relationship between the two nations. If you average German in the street about the meaning of the "Ustasha" I am sure that more All we see at the moment is that a republic, which is fight-ing for political and financial independence from a corrupt communist government, is being left to stand alone by the

EC, as well as the United

discussions are not a way to rescue lives in both parts -Serbia and Croatia. Fourteen ceasefires were signed and afterwards violated

Nations. Inactivity or fruitless

by Belgrade. Nevertheless, many governments (as well as many governments (as well as your correspondent, Quentin Peel) speak of a "one sided picture of Serbian aggression". It is really unbelievable.

Is it possible that the UK refuses to recognise Croatia and Slovenia because of its own unsolved problem in

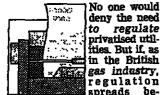
Northern Ireland? Please do not criticise Mr Kohl's decision to support Croatia. We solved our national conflicts and wish that Serbia and Croatia had been as lucky to do so also in the same unbloody way. Jutta Glöckner. 5241 Gebhardshain

Fax service

Personal view

Heavy hand of regulation creates policy dilemmas

By John Surrey



deny the need to regulate privatised utilities. But if, as in the British gas industry, regulation spreads beyond the original statutory intent as approved by parliament, it can create public policy problems.

icy problems.

The public policy dilemmas are starkly illustrated by the five-year battle between British Gas and the regulatory authorities. British Gas was privatised in 1986 virtually intact. The interests of the 17m or so tariff consumers were to be protected by a public supply obligation on British Gas and a price cap formula. For customers in the contract market, only a "light touch" of regulation was considered necessary. The regulator was to be a mere umpire adjudicating between the consumer and producer.

Five years on, government policy has changed significantly. In March 1991 the regulator tightened the price cap formula to encourage British Gas to buy the cheapest gas available and to prevent excess profits. That apart, numerous regulatory interventions since 1988 have all sought to "kickstart" competition in the contract market. Yet nowhere have the public policy advantages and disadvantages of competition been set out by the regulatory authorities or the government. The regulation just seems to have spread. The initial impetus to inten-

Mergers Commission (MMC) which forced British Gas to publish price schedules of firm and interruptible supplies on a non-discriminatory basis, and to publish the information on third-party carriage necessary to assist competitors. To boost the pace of competi-

tion, the regulator pressed British Gas to release gas it already had under contract. British Gas responded reluc-tantly with a system of swaps whereby it gave up some of its contracted gas supply to the oil companies which would replace it later with an equal volume of new gas. The regulator wanted competitors to obtain 30 per cent of the "firm gas" element of the industrial market by October 1993.

The effects of these artificial

props to competition were that:

Following large reductions in British Gas carriage charges the regulator concluded that these were no longer an obstacle to competition.

 The price schedules created losers as well as winners. When the schedules were adjusted to accommodate the losers, the schedules become increasingly complex and difficult to operate.

• The oil companies obtained 75 per cent of the new power station market for gas and a growing share of the traditional "firm gas" market. • In the year to June 1991 contract gas for power generation had risen from nil to 4bn therms a year, representing a 60 per cent increase in the whole contract market and equalling 20 years' growth of the much bigger tariff market. sify competition was an inquiry by the Monopolies and

Despite these measures, the

competition authorities were still not satisfied. At the Conservative party conference in October, Mr Peter Lilley, the trade and industry secretary, announced that British Gas must hive off transmission as a separate activity, and must also release more of its contracted gas. It was also announced that the monopoly over the tariff market was to be abolished and that unless British Gas accepted these changes the MMC would con-

duct a further inquiry. Regulation has spread far beyond the "light touch" intended Although regulatory intervention should wither as competition intensifies, it shows no sign of doing so. Yet there are limits to how

far the regulator can go. The regulator must take account of British Gas's legitimate busi-ness interest and its statutory public supply obligation. The government's own position is delicate, since it has to con-sider the impact of an evolving regulatory policy on, for example, share prices and the general uncertainty this creates.

However, it is important that the heat of the battle does not obscure the public policy issues which have arisen as the regulation has spread.

First, the large volume of gas contracted for power genera-tion has transformed the gas market from one of abundant to tight supply and accelerated the depletion of North Sea gas reserves. Market forces determine that most gas that becomes available goes to the power station market as producers prefer long contracts with large volumes. Opinion is

divided on how long the reserves will last and on the effects of new gas imports; but prices are likely to rise due to competition for the limited gas supplies available in the 1990s.

Second, deciding when com-petition would be sufficient was always going to be diffi-cult. The recently reported sug-gestion that British Gas should give up 75 per cent of the whole contract market is arbitrary, the more so because most of the competitors so far are oil companies. They them-selves are vertically integrated and are selling gas into the market in which they have a large stake as oil suppliers.

Third, if it wishes to open up the tariff market to compet tion, the government should show that this is technically feasible without excessive costs and without compromis-

ing supply security.

Fourth, the role of regulators is to implement policy as approved by parliament. Yet regulation has spread far beyond the statutory intent without the involvement of parliament. It is therefore important for parliament to oversee developments in regu-latory policy, perhaps through a joint committee of both Houses given the limited terms of reference of the existing

ect committees. It is time to stop pursuing "competition" as an end in itself and to consider these wider public policy issues. The author is a professor at the Science Policy Research Unit, University of Sussex. This article is summarised from a book to be published by the Max Planck Institute in March.

Edward Mortimer

A curious role reversal

Yesterday's EC compromise

on the crisis in Yugoslavia

should be welcomed

been nothing like the outburst defend the Serb minority but



Sir, Bronwen Maddox's review ("A mirror on Max-

well", December 13) of Tom

among journalists in daring to

confront Maxwell. He did so as

a freelance, with no massive

resources behind him. The extent of his courage was

shown by the way in which he withstood the fury unleashed

upon him by Maxwell and his

men. His book was painstaking

and serious and it is a shame

that other journalists, newspa-

pers and bankers did not do more to support Bower and did

not learn from his calm expo-

Eastbourne, Sussex BN20 0AH

Another shunt

Sir, Observer's comments ("Last word", December 16) on Sir Roy Welensky and Harold

Macmillan, later Lord Stock-

ton, on hunting and shunting are not original - hence why

not covered by the obituaries - and pre-date their meeting.

They are ascribed to many; usually to Sir Fred Burrows on

his appointment in 1946 as a governor in India via Ross on Wye station and the railway

Lloyds Bank Financial Services,

Canterbury Centre.

sure of Maxwell's methods.

William Shawcross,

From Mr R J Hunt.

Friston Place,

R J Hunt,

what issue of European politics in 1991 did Mrs Margaret AFFAIRS Germany, in

- opposition to governments? Answer: the former both favoured early recognition of Croatian independence. The

latter opposed it.

Mrs Thatcher says that had she still been in power she would have recognised the Croais and supplied them with arms to defend themselves. I wonder. This is one issue on which Whitehall and her cabinet colleagues would probably have talked her into a more

cantious policy.
Still, by voicing her gut feeling, she has drawn attention to a curious role reversal between Remember all those column inches you read at the beginning of the year, during the Gulf war, about the fundamental difference between the victor powers of the second world war and the defeated powers? The former, we said, felt an instinctive responsibility for the maintenance of world order, and liked the idea of taking action to reverse aggres-sion even well outside their own borders. The latter, trau-matised by defeat and occupation, had become allergic to any suggestion of intervention

in other people's conflicts, or to sending their armed forces abroad even in a peacekeeping capacity; and looked for ways of solving any conflict by nego-

tiation and compromise.

In the Yugoslav context the line-up is different. Not that the German government is actually proposing to send troops to Croatia indeed, the fact that it would almost certainly not do so explains the irritation at the German attitude so widely expressed in Whitehall and elsewhere. But German public opinion, including left-wing sections which vociferously opposed the Gulf war, is insisting that "the killing must be stopped" and demanding that the German government, with or without its European partners, take action to stop it. Meanwhile British public opinion seems

largely indifferent - there has

evidently also with the object of creating a "viable" Serbian greeted the sufferings of the Kurds in the spring – and the British government makes no state with an outlet on the Adriatic. The rest of Europe secret of the fact that it is concerned above all to avoid military involvement. What is going on? One explanation should be firmly dis-carded. This is not a replay of the second world war. Between

Serbs and Croats it may be; but between the former Axis powers and former Allies it is not. Of course certain basic facts of European geography do not change. Germany and Italy will always feel more directly concerned by events in Danu-bia and the Balkans than do that observation does not justify anyone saying, or hinting,

of popular outrage which

has indeed become involved but Germany and Italy feel more involved than most. They have backed the attempt by the EC and Lord Carrington to negotiate a compromise peace, but that has not succeeded either. The rest of us may conclude that "if these people are determined to kill each other there is nothing we can do about it", but for Germany and Italy, doing nothing is not such

an easy option.
That is on the level of governments. On the level of public opinion, something else has happened, which in turn (precisely because these are democ-

It is easy to argue that any given action, will only make matters worse. The trouble is that they are getting worse anyway

that the present regimes and policies in Germany and Italy in any way resemble those of 1941. Hitler and Mussolini were actively seeking to expand at Yugoslavia's expense, and found the disaffection of the Croats against a Serb-dominated centralised state ready-made instrument of their

The situation today is quite different. Germany and Italy both have unimpeachably dem-ocratic and peace-loving regimes which for years have been aware that civil war in Yugoslavia was a possibility, that if it came it could be very unpleasant, and that it would have consequences for Europe as a whole but especially for Yugoslavia's neighbours. For a long time they tried to deal with this problem by propping up the federal government an encouraging it to adopt

That policy failed. Slovenia and Croatia declared their independence. Serbia and the Yugoslav army refused to accept it, and have now occu-pied about one third of Croa-tia's territory, ostensibly to

racies) feeds into government policy. German media coverage of the war has been more extensive than British, and no doubt more uncritically pro-Croat (though the British cov-erage has hardly been pro-Serb). The Croat diaspora in Germany is much larger and more influential than in Britain, the Catholic church

its influence. But that does not mean German public reaction can be written off as the product of a Croat conspiracy. One does not need to think the Croats model democrats (which clearly they are not) to see that they are indeed victims of aggression, who are being punished for an their right of self-determina-

being one important vehicle of

It is hard for Germans, who after all started the current bout of frontier changes in Europe by an act of self-deter-mination of their own, not to sympathise with the Croats' attempt to follow their example. And it is hard for them to understand, after being so roundly abused for their wimaggression against Kuwait (compared to which Croatia is almost a model of democracy), why the same people who abused them now refuse to do anything to check Serbian

aggression against Croatia.
Of course there are good rea sons, the most important being practical rather than legal. Bitter experience in Northern Ireland and elsewhere has taught the British that there are no easy solutions to this kind of conflict, and that it is much easier to get involved than to get out afterwards. It is given action including recog nition of Croatia and Slovenia, will only make matters worse. The trouble is that they are

getting worse anyway. The "even-handed" approach so far adopted by the EC and Lord Carrington is suspect for two reasons. First, it is not really even-handed to withhold breakaway republics. On the contrary, by preserving the fic-tion of a single Yugoslavia that approach gives a spurious legitimacy to the so-called Yugoslav National Army. Secondly, it is not necessarily right to be even-handed between the strong and the weak, or between the aggressor

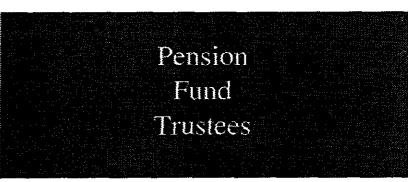
and his victim.

Not recognising the republics has made it very difficult to apply any kind of sanctions to Serbia and the army without penalising their victims at the

The compromise reached in Brussels early yesterday should be welcomed. It is cer-tainly better for the EC to act together in this issue than for different west European states to back opposite sides (which would be dangerously reminis-cent, not of 1941, but of 1914). And it is right in substance for recognition to be made conditional on respect for human and minority rights and on willingness to settle frontier and other disputes peacefully: a precedent which should be followed when recognising the successor states of the former

Soviet Union.
Whether such conditions can middle of a war is another matter. With hindsight, it seems a great pity that this approach was not tried when Slovenia and Croatia first declared their independence, before the seri-

FROM THE FINANCIAL TIMES



AN INSURANCE POLICY

The role of the pension fund trustee has recently come under the spotlight. More accountability. More public concern. More pressure on you.

More than ever before it is critical that all trustees know how to avoid any traps or pitfalls that might catch them out.

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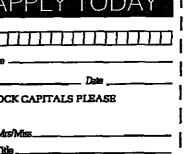
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Subscriptions Department

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FINANCIAL TIMES

Wednesday December 18 1991



Japan enters the economic unknown

Robert Thomson analyses the likelihood of a 'recession' in 1992 - growth below 3%

SOFT landing or hard tion that the Bank of Japan will lower the official discount rate (ODR) from the present 5 financial companies cannot quite agree if the country's slowing economy is on course

for a Japanese-style recession

growth of less than 3 per
cent — in the coming year.

All are agreed that growth
will be slower than in the current fiscal year to end-March, but the inconsistency of leading Japanese economic indicators has inspired very different interpretations of the likely

Severity.

Officially, Japan is expecting 3.8 per cent growth in gross national product (GNP) this fiscal year, though everyone except the government believes that this target is out of reach. that this target is out of reach. The forecasts of 18 institutions fall between 3.3 and 3.6 per cent, with the Nomura Research Institute (NRI) expecting 3.4 and Yasuda Mutual Life Insurance a more

optimistic 3.6.

The differences in outlook are far greater for fiscal 1992. NRI is particularly pessimistic, forecasting only 2.3 per cent. The Bank of Tokyo predicts growth of 3.3, as does Yasuda Mutual. Sumitomo Life Research Institute expects 3.1, Mitsui Trust Bank 3.0, Daiwa Research Institute 2.8 and Hokkaido Takushoku Bank 2.6. There is a general presump-

per cent to 4 per cent during the year, but NRI believes that the stimulus will come too late to revive private capital invest-ment, which it suggests will fall by 1 per cent in the current Capital investment is the

source of much of the disagree-ment. Most institutions are confident that consumer spending will remain healthy, and increase by at least 3 per cent and possibly by as much as 3.4. But the range of predictions for capital investment starts at a decline of 0.4 per cent, courtesy of Nikko Research, and stretches to a 4.8 increase seen by the Bank of Tokyo.

The capital investment fig-ure is well down on the 20.8 per cent reported by the manu-facturing sector last year, with companies unable to maintain the investment pare because of higher interest rates, the diffi-culties of raising funds on a weak stock market, and a downturn in profits in the cur-

rent year. Nikko Research says that its forecast for a decline in capital investment is based on expectations that companies will have no reason to expand pro-

Manufacturing industry had expanded capacity in the hope

Japan's household consumption in October rose 3.1 per cent from a year earlier, the sixth consecutive month of year-on-year growth, according to the Management and Co-ordination Agency. The agency said that the personal consumption trend appeared firm in spite of the slowing economy.

> because the labour shortage is encouraging companies to invest in labour-saving tech-

r Mieno also argues that the economy is still recovering from

the financial excesses of the

late 1980s, though he is con-cerned about a fall in business

confidence in recent months.

"The current phase of adjust-ment for past strong economic

of ever-rising sales, but demand has cooled this year, and inventories are accumulat-

"Improvement of corporate liquidity is expected to be hampered by the slow recovery of the stock market, lending restraint by financial institutions wanting to meet capital adequacy requirements, and the massive redemption of equity-linked financing issues beginning in fiscal 1992." Nikko Research explained.

Foreign brokers' predictions vary as widely as their Japanese counterparts. Barclays de Zoete Wedd (BZW) forecasts GNP growth for fiscal 1992 at 2.5 per cent, having just revised down the estimate. revised down the estimate from 2.9 per cent to reflect the

"delay in US recovery."
In line with virtually all Japanese institutions. BZW presumes that growth will be slowest in the April-September half but will gain momentum

Japanese institutions expect the politically sensitive trade and current account surpluses to remain at near-record levels next year. Mitsui Taiyo Kobe forecasts a trade account surplus of \$113.7bn, surpassing the 1986 record of \$101.6bn, and a current account surplus of

Sachs, the US broker, predicts record of \$94.1bn.
Nikko Research says that 3.1 per cent growth next year:
"We expect growth to bottom
in the first half of fiscal 1992 the current account surplus this year is likely to be \$74.8bn, more than double last year's and consolidate towards a recovery in the second half." \$33.7bn, but will rise more The forecasts, by both Japanese and foreign institutions, tend to support the Bank of modestly next year to \$76.9bn. It suggest that the trade account account surplus will be fuelled by a recovery in the international economy next Japan's argument that the economy, while slowing, is not in danger of stalling. Mr Yasushi Mieno, the bank's gov-ernor, insists that capital investment will remain brisk year and reach a record \$104.8bn.

As for the Japanese currency, which closed yesterday in Tokyo at Y128.28 to the dollar, there is a shared sense that there will be no dramatic movements in the coming year. Forecasts range from around Y125 to Y135 for the average yen-dollar rate for the year.

later, and the economy will come to show proper growth."

\$82.9bn, compared with a 1986

While growth is slowing.

Mitsubishi Bank says that the general trend will be towards a stronger yen, with an average rate of Y125, dependent on fluctuations in interest rates and the fate of the US trade deficit.

Germany to recognise breakaway republics despite EC delay

US welcomes EC Yugoslavia deal

By Our Foreign Staff

THE European Community's compromise on the recognition of Yugoslav republics is unlikely to resolve differences in the community over the tim-ing and speed of the recogni-

tion process.

The US yesterday welcomed the EC's decision to postpone until January 15 recognition of Croatia and Slovenia as inde-pendent republics, saying this would allow more time for the efforts of Mr Javier Perez de Cuéllar, UN secretary-general, and Lord Carrington, the Euro-Yugoslavia, to find a peaceful political settlement. However, in Dresden a jubi

lant Chancellor Helmut Kohl announced that Germany would press ahead immediately with its plan to grant dip lomatic recognition to Croatia and Slovenia. He said the EC compromise on conditional recognition was a great victory as well as for Europe.

Bonn's 11 partners (with the exception of Denmark), the Security Council and — belatedly — the US had all urged restraint on Germany. in Brussels yesterday, the

indication was that the dead-line for a final EC decision would be January 15, leaving a one-month breathing space which could be used to revitalise international peace efforts to halt the fighting.
EC foreign ministers said in

their final declaration early yesterday that certain conditions for recognition, including human rights and guarantees for the ethnic minorities, should be met before the Janu-

Lord Carrington said he expected Croatia to meet the EC's conditions. However the chairman of the EC-sponsored peace conference on Yugoslavia said Croatia would have to accept more rights for the



Helmut Kohl tells the Christian Democrat party convention in Dresden yesterday that Germany will recognise Slovenia and Croatia

Serbian ethnic minority within its borders than provided for in

Guarantees for the rights of ethnic and national groups and minorities, in accordance with commitments under the Conference on Security and Co-operation in Europe's charter, form one of the most important guidelines for the recognition of states laid down by the EC at their meeting on Monday.

Reports from Croatia indi-

cate that these commitments have frequently not been respected in practice. But Lord Carrington said the Croatian authorities had already let it be understood that they would be prepared to remedy this sit-

In Serbia, thousands of Serbs, who have fled from the fighting in western Slavonija. central Croatia, threatened to march on Belgrade, the Ser-bian capital, in protest at the had failed to protect them against a Croatian offensive during which Serbian-inhab-ited villages were burned. Twelve UN military experts

will arrive in Belgrade today to finalise whether peace-keeping troops will be sent to Croatia, and to the central and ethnically-mixed republic of Bosnia-Hercegovina.

Ambitions sink, Page 3 Curious role reversal, Page 13

London **brokers** fined

Continued from Page 1

est fines and reprimands. The disciplinary actions follow moves by Fox and five broking sion about the extent of investor interest in a market in property futures created by the exchange early this sum-

tract through one broker, Marshall French & Lucas, in the process incurring losses of £162,055 (\$294,940). Also, Marshall French & Lucas, in the process incurring losses of £162,055 (\$294,940). Also, Marshall & Lucas & Luc shall and four other firms – Refco Overseas, Sucden (UK), Prudential-Bache (Futures) and Hambros Bank – traded between themselves on a noloss basis.

Some 86 per cent of all trades in property futures were conducted in such "noncommercial" ways before the market was closed this autumn, the SFA said. Just 7 the market represented genuine trades for investors, while a similar proportion were gen-uine arms-length trades

The five brokers all admitted to the charges against them, and had "agreed a settlement" of the disciplinary actions, the SFA said. The fines ranged from £60,000 to .000,082

The low fines recognise the fact that Fox instigated the market-rigging, rather .than the firms concerned, and also reflect the ability of some of the firms involved to pay without suffering financial hard-ship. Mr Mark Blundell, chief executive of Fox, resigned when the scandal broke.

The regulators have passed their findings to the Depart-ment of Trade and Industry, the body responsible for bringing criminal prosecutions under the Financial Services Act for market-rigging.

Maxwell Communication seeks creditor protection

Continued from Page 1

into default and could have triggered receivership.

• Although its banks had given approval to freeze loan repayments until Friday, some banks had not signed this standstill agreement. Banks said yesterday they

were "surprised" and "disappointed" by MCC's decision to file for Chapter 11 and go for administration.

The company, which has total debt of £1.5bn, was conducting negotiations with a steering committee of banks, which was led by Credit Lyonnais of France and included Chase Manhattan of the US, Fuji Bank of Japan, Union Bank of Switzerland, Barclays of the UK, WestPac of Australia and Canada's Bank of Nova Scotia. Bankers fear that they may

have to write off up to 50 per cent of their loans to MCC. The banks hardest hit are itkely to include Credit Lyon-nais, which is thought to have a £150m exposure to MCC, Bayerische Vereinsbank of Germany, owed £85m, Swiss Volksbank, owed £42m, and Swiss Bank Corporation, owed around £60m. Direct loans by

UK banks are small. The second damaging effect of the request for administration is that it confirms MCC's shares are valueless. Banks with loans to the Maxwell family's private companies secured on MCC shares are likely to face big losses on these loans. Lloyds, the UK bank, is believed to have loans of at least £50m to the private companies which are unsecured or backed by worthless

Gatt nations in last attempt to agree farm subsidies cuts

By David Gardner in Brussels

THE European Community and the US will today make a last attempt to agree on how to reduce farm subsidies within the Uruguay Round trade talks, before Mr Arthur Dunkel, director-general of the General Agreement on Tariffs and Trade, puts forward his "take-it-or-leave-it" draft com-promises on the whole round on Friday.

Mr Ray MacSharry, EC agri-culture commissioner, and Mr Ed Madigan, the US secretary for agriculture, meet in Brussels today to try to bridge the two main remaining gaps. The most important con-

cerns the mix in the planned reduction of export subsidies for cereals. The US wants the broadly agreed 35 per cent cut over five or six years to fall almost entirely on the volume of the EC's subsidised exports. Mr MacSharry has said

merely that a 35 per cent cut in budgetary outlays for exports would guarantee a reduction of at least 25 per cent in export volumes. Senior EC officials say any larger cut would crip-ple the political basis on which the European Commission is trying to sell the reform of the Community's farm regime which would make the cuts

There is also no final EC-US agreement on what subsidies should be allowed into the Gatt "green box" for payments held not to distort trade, officials in

Brussels said.

Temperatures at midday yesterday C-Cloudy Cr-Drizzie F-Fair Fg-Fog H-Hall R-Rain S-Sunsy SI-Sleet Sn-Snow T-Thunds

remains the volume of exports, particularly of wheat. The exact figures depend on the base period from which the cuts are to be made.

A senior Commission official

warned that "the Americans have a very precise idea of what they want, of where their bottom line is, and they don't care how they get it as long as they get it".

The US is aiming for a vol-ume cut of about 14m-15m tonnes of wheat a year, against the reduction of 10m-11m tonnes the EC believes it can deliver. Even so, a number of member states led by France last week accused Mr Mac-Sharry of caving in to the US.

But the hardest nut to crack Anti-dumping deadline, Page 5

WORLDWIDE WEATHER

The gigantism of Glaxo

The inexorable rise of the Glaxo share price is becoming slightly unnerving. It is naturai for a non-cyclical company with a legal monopoly in its products to do well in a recession. But Glaxo is becoming an investment monster. With a market value of £24bn, it is not only the biggest stock on the UK market. It is also bigger than most UK market sectors: bigger, for instance, than water and electricity put together, or than the entire UK quoted insurance industry. Among pharmaceutical stocks, Wellcome also did well this year, but it did badly in 1990. Glaxo has been outperforming for three years, with the rate of climb accelerating. The risk by climb accelerating. The risk by now is that investors are throwing money at a large, recession-proof international stock without regard to the fundamentals.

It would be only fair to point out that Glaxo's outperformance in this recession is less remarkable than in the last in

remarkable than in the last in the two years 1981-82, the shares outperformed by 250 per cent. In the last two years they have done little more than double against the market. But by the end of 1982, Glaxo's market value was only in line with other stalwarts such as BAT, ICI and Marks and Spencer. It is now the size of all three. And in the following year, it is worth recalling, Glazo went on to underperform the market by

nearly 10 per cent.
Glaxo's · defenders would
argue that its valuation is only in line with that of its great rival, Merck. But Merck too has outperformed handsomely in the past two years. And as Fisons demonstrated last week, drug company earnings are scarcely riskless.

Leave aside the odds that any of Glaxo's new drugs could prove toxic, the arguments over Zentac's US patent or the huge margin of error in forecasting drug revenues. The fact remains that Glaxo's return on capital has fallen for five years in a row, while its earnings growth is a quarter what it was in the mid-1980s. At yesterday's 829p, the shares are on twice the UK market's historic multiple and less than half its yield. There is a respectable view that in the long run Glaxo is never worth selling. At present, it is not worth buying either.

There were more red faces the UK government announced a provisional public sector borrowing requirement for round on which the market is market either.

FT-SE Index: 2,432.9 (-7.9)

Share price relative to the FT-A All-Share Index

1,200 1,000 800

November of just £0.4bn. But while the figure was an embar-rassing £1.5bn-£2bn short of City expectations, the gilts market remained unmoved. It will clearly take more than one month's figures to convince investors that the long-term trend is not deteriorating.

Even the Treasury admits that November was distorted to the tune of at least £0.5bn by exceptional tobacco duty payments ahead of an industry price rise. With more than 25 per cent of the year's corporation tax receipts due in January, moreover, there is still scope for the last four months of the year to disappoint. The market is

already thinking about 1992-93 and the likely impact on the tax base of high unemploy-ment and recession.

Racal/Williams

Institutions who managed to sell their Racal shares to Williams for cash at 57p last week have had an easier time than those who must make up their minds by Sunday whether to accept Williams' paper. The choice is more finely balanced than it looks, even though the market currently favours Racal At 450 Racal is some 19 Racal At 48p Racal is some 19 per cent below its peak, which suggests that much of the bid premium is out of the price already. On the basis of recovery prospects a year out the ares look cheap.

That is all right, however, only for those who believe Racal's recovery story. The market has been disappointed in its expectations of Racal before. Sir Ernest Harrison's forecast of £50m in pre-tax profits for 1991-92 was made without disclosing full-year research and development

now projecting a figure of some £100m for 1992-93. The downside may be greater than the market is currently willing

is refusing to overpay and its tactics have tended to confuse. Yet its management is traditionally more determined at tackling costs than that of Racal and should prove capa-Racal and should prove capa-hie of squeezing substantially higher margins out of the tar-get. It would also find it easier to generate the cash needed to develop the electronics busi-ness than would Racal after a Chubb demerger.

Chubb demerger.

Williams may have underperformed the market by 8 per
cent since the bid was
launched. That could change if,
third time lucky, it finally won

Cable & Wireless

Now that retail investors have received their BT share certificates, perhaps they should consider using their share shop vouchers to effect a quick switch into Cable & Wireless. The logic is simple enough. BT's growth is slowing. down and the next few years will be spent defending its excessive market share against the regulator and C & W's Mer cury subsidiary. In particular there is no guarantee that the relatively light regulatory regime to date will continue next year. While it will continue to generate large amounts of cash, BT will be struggling to preserve its above average rate of return.
C & W, by contrast, is in the

C & W, by contrast, is in the rather better position of owning a spread of assets, not least Mercury, in which other international telecoms companies are interested. Talk of an investment by AT&T is unreliable at this early stage, but is doubtless a guide to the future. If a clear value is placed on the growth potential in Mercury, the rest of the group will be worth more than its present worth more than its present share price implies. Since its interim results last month, C & W has outperformed the market by 10 per cent. The trend could continue.

Norwich Union

The cuts in reversionary bonuses announced yesterday by Norwich Union are slightly depressing. Norwich has attracted publicity lately by sharply increasing its weighting of bonds versus equities. It expenditure. It is thus difficult particularly good real returns to tell how durable is the turn in the 1990s from the bond-

GENESIS CHILE FUND LIMITED

PRELIMINARY RESULTS

for the year ended 10th September 1991

or the year ended toth September	1991	
	1991	1990
		(11 months)
Total net assets	US\$212,948,033	US\$74,683,29
Vet asset value per		
articipating Share	US\$32.51	US\$11.40
arnings per Participating Share	USS0.91	US\$0.84
Dividend per Participating Share	US\$0.70	US\$0.65
lecord Date:	14th January 1992	
ayment Date:	20th January 1992	

A STRONG YEAR

Net asset value per Participating Share up by 185%. Continued economic progress, a favourable balance of payments and domestic institutional activity contributed to an excellent investment result.

FURTHER OPPORTUNITIES

More emphasis has been placed on the service sector within a well diversified portfolio. Further opportunities are expected from both new listings and from the additional sources of growth as Chilean companies expand into neighbouring countries.



21 Knightsbridge, London SW1X 7LY Telephone 071 235 5040 Fax 071 235 8065

Issued on behalf of Genesis Chile Fund Limited by Genesis investment Manag Limited, a member of IMRO. The value of shares can fall as well as rise, Past per is not necessarily a guide to the future.

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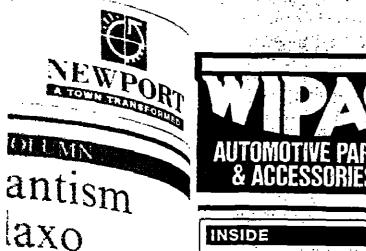
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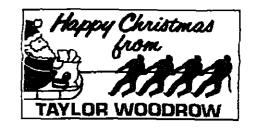
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FINANCIAL TIMES COMPANIES & MARKETS

OTHE FINANCIAL TIMES LIMITED 1991



INSIDE

A&P supermarket may no specific Company to company | chain falls to \$3.92m

Profits at Great Atlantic & Pacific Tea Company, better known in the US as the A&P supermarket chain, slumped to \$3.92m after tax in the three months to end-November, compared with \$32m in the same period a year before. The fourth-largest supermarket group in the US, with 1,251 outlets, has now registered net profits of \$54.6m in the first three quarters of its financial year, against \$119.4m last time. Page 17

Hoesch and Mannesmann link up Germany's heavy industrial core, which is feeling the pressure from overseas competitors and poor market conditions, was knitted further together by the announcement yesterday that Hoesch and Mannesmann, two of the country's leading steel and engineering concerns, are to join forces in the manufacture and marketing of precision tubes and pipelines. They will each take a 50 per cent stake in the new company, which will be based near Dortmund and employ 4,500. Page 16

Top marks for Mexican market



Mexico's bolsa, one of the world's top performing stock markets, showed relief after a presi-dential meeting at the weekend which confirmed Mexico's and the US's commitment to push through a free trade agreement "as soon as possible". Although the bolsa had shown steady falls in the past few weeks, it remains 1991's best performer, of those mar-kets included in the FT-Actuaries World Indices, with a gain of 115 per cent in local currency terms. Page 38

Babcock shines through gloom Babcock is one of the few companies to stand out from the gloom surrounding UK engineer-ing companies. After an 11 per cent rise in pretax profit in the six months to September 30, the annual figure is expected to approach £50m (\$91.3m) compared with last year's £46.7m. Page 20

Oppenheimer taps into tantalum Mr Harry Oppenheimer, former chairman of Anglo American of South Africa, is backing a project in Western Australia designed to bring long-term price stability to the tantalum market. He is investing, through a family company, in Gwalla Consolidated, an Australian group which owns Greenbushes, one of the western world's three big operating tantalum mines.

Southern Electric dividend rises Southern Electric, the electricity utility serving the south of England, yesterday reported a protax profit of £13.7m (\$25m) for the half year to September 30, against £3.2m on a pro forma basis the previous year. The interim dividend of 4.9p per share gave a real increase of 8.5 per cent. Page 21

Japan revises new share sales The Japan Securities and Dealers Association and the Tokyo Stock Exchange plan to revise the auction system for companies offering shares to the public for the first time. Page 18

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Wednesday December 18 1991

French group's expansion into Italian market signals new shake-up of industry

BSN to control Italian water brands

By William Dawkins in Paris

BSN, the leading French foods group, yesterday amounced that it was poised to take full control of four Italian mineral water brands, thereby signalling a fresh reorganisation of the European mineral water industry.

The acquisition, from Ifil, an

Agnelli family holding company, makes BSN Italy's leading supplier of mineral water. The deal is also part of a wider extension of BSN's interests in

Italy, where the French group

Net profits fell by a quarter to DM520m (\$329.4m) from DM690m

last time and DM825m in 1988-89.
Turnover was unchanged at
DM36.6bn compared with
DM36.2bn in the previous year.

has been expanding since a share exchange in 1987 with interests controlled by the Agnelli group, its powerful local partner. This comes weeks after the Agnellis launched a bid for the company that controls Perrier, the leading French mineral water group, and after Nestlé, the Swiss food muitinational, bought out the minor-ity shareholders in Societe Gener-ale des Eaux Minerales de Vittel. another French brand. BSN said it was to buy the

restructure and reduce costs in its steel operations, it said.

Turnover at Thyssen Edelstahl, the special steels division, feli

50 per cent of shares it does not already own in Sifit, a holding group it jointly owns with Ifil, which controls the Sangemini, Ferrarelle, Boario and Fabia min-eral water brands. There was no connection with the Perrier bid. BSN emphasised.

Sifit also owns 8.12 per cent of Peroni, which as Italy's largest brewer controls 40 per cent of the domestic market.
This will lift BSN's stake in

Peroni to 24.5 per cent, with the

co-operation in special steels with

Krupp, and there have been unconfirmed reports that Thys-sen Edelstahl plans to reduce

costs by a third over the next

12 months. About 10 per cent of

rest in the hands of the Peroni family. The French group is aiready Europe's second largest beer group, through its owner-ship of brands such as Kronenbourg and Kanterbräu.

In addition, BSN is to buy from Ifil 10 per cent stakes in Star and Starlux, the Italian and Spanish groceries groups, thereby lifting the French company's holding in both to 45 per cent. The remaining shares are held by the Fossati

absorbed by the division from the group's recent acquisitions. In manufacturing and investment

goods, sales rose 6 per cent to DM8.4bn. Thyssen Handelsunion,

the trading and services arm,

BSN's other main Italian interests include Galbani, the leading cheese group jointly owned with Ifil, and the Panzani and Agnesi pasta brands, the second largest suppliers with a 12 per cent com-

bined market share. Ifil, which is the second largest shareholder in BSN, with 5.7 per cent of the French group's share capital, will continue to advise the French group on how to develop its Italian food

the current year's results to be flat at best.

The group's shares rose DM2.50 in Frankfurt yesterday to close at

By Roland Rudd in London SG WARBURG, the UK

Warburg

buys back

new BT

shares

government's lead adviser in the BT sale, has been buying back partly paid BT shares to stabilise the price. The party and fully paid BT shares have come under pressure over the past week. Yesterday, fully paid shares fell 2p to 324% while partly paid fell 1%p to

123p.

However, the notional time value of money - which takes into account the value paying the new shares in installments -has increased from 20.5p to

23.5p.
This indicates that SG Warburg has been stabilising the price of the partly paid shares, as it said it would before the sale. The government did not want small investors to make a big profit, but it does not want to see a moderate profit wiped out. Retail investors paid 110p a share compared with the 125p

paid by Institutional investors. However, both groups are already selling. According to Mr Laurence Beyworth, telecommunications analyst at Robert Flemings, one reason is the stabilisa-tion process ends on January 7.

Small investors today receive their certificates, which could lead to more selling.
Government advisers expected most investors to keep their shares until January 13, after which the holders of partly paid shares are eligible for a dividend.

However, some analysts believed the shares were always going to fall. This was because the government had been seen to create an "artificial market" by warning institutions they would not receive all the shares they applied for if they sold large amounts of BT shares before the sale. This had the effect of push-

ing the share price above 400p. There are two other main reasons why the institutions do not have much appetite for BT

shares.

First, BT's prices will be scrutinised in January when Oftel,

annihilation. the industry regulator, publishes its consultative paper on the sub-ject. BT has been criticised for making excessive profits.

A recent Financial Times anal-

ysis showed the company could afford to cut prices by £1bn (\$1.82bn) a year and still make profits comparable with other

Second, while the opposition Labour party has abandoned plans to renationalise BT. it favours tougher regulation. With a general election due next year, Labour's policies are increas-

Thyssen profits decline for third year THYSSEN, the German industrial and trading group, suf-fered its third consecutive profits reported a 19 per cent sales increase to DM15.3bn. The results were better than many analysts had feared in the light of conditions in the steel market and Thyssen's role as Germany's leading steel many. the division's 15,000 jobs might be Declaring the results "satisfac-14 per cent to DM3.3bn. The comin danger. Sales at Thyssen Stahl, the tory" and announcing an unchanged DM10 dividend, the pany said, however, that losses would not be as high as the prefall in the year to the end of September as its steel and engigroup warned that it could see no clear signs of an early upturn in mainstream steel business, rose 7 per cent to DM10.4bn, but the tax deficit of DM176m reported in its main overseas markets, and that growth was slowing notice-ably in Germany. Further steps would have to be taken to neering interests were squeezed by low demand and falling prices. There has been no discernible sult was distorted by the inclusion of turnover from businesses progress in negotiations over Germany's leading steel manu-facturer. Even so, most expected

When grants start to feel threatened

Norma Cohen on what is at stake in the row over 'polarisation'

o lose one member might be regarded as a missortune; to lose two looks like carelessness. Yesterday, the UK's Unit Trust Association lost its second big insurer in two days.
On Monday Prudential, the
UK's largest insurance company, left the association over the group's public attack on the sales tactics of life insurers. On Tues-day, Legal and General followed suit, and several others say they

dispute than a trade association statement. This disagreement reveals an increasingly acrimoni-ous battle over the future of the distribution system for retail financial services. "The person who controls the distribution controls the business," says Mr Peter Taylor, managing director of Sun Alliance Life Assurance.

There is a lot at stake: for years, UK households have become used to buying investment products through the big insurance companies. Yet the insurers' traditional door-to-door insurance sales force is an increasingly ineffective tool. So the insurance companies have rushed to sign up other outlets - such as banks and building societies – who will sell their prod-

ucts exclusively.

That is where the regulatory battle starts, with a rule known as "polarisation". As part of the reform of UK financial markets in the 1980s, the regulators forced anyone engaged in marketing investments - from solo insurance salesmen to a 3,000-branch clearing bank - to choose between tying to a single investment company or selling the products of all companies on an equal basis.

Recently, the Securities and Investments Board reaffirmed that principle - but went on to ask whether polarisation should apply to all investment products or simply to those whose lack of transparency requires particu-larly careful selling.

This seemingly minor change is in fact of great importance. If

some investment products, such as unit trusts, are to be freed from polarisation rules, it will give them access to far wider channels of distribution than are available for other investment products such as life assurance. De-polarising unit trusts would allow the products of one provider to be sold even by an agent

tied to a competing provider.

Since polarisation rules came into effect, life insurers have scrambled to create exclusive dissell their products as tied agents. On average, as much as 12 per cent of life insurance sold in 1990

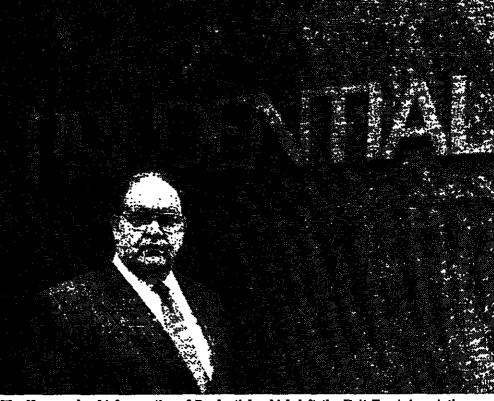
was sold through tied building society or bank agents, and that percentage is rising rapidly. Insurers initially opposed polarisation when it was first broached by regulators in the mid-1980s, but now that they have built big tied distribution networks, they have come to embrace it wholeheartedly. "We support the retention of polarisation because we think it's helpful

all around," says Mr Brian Sharp, of the Association of British

Without polarisation, say insurers, consumers will not know whether they are receiving independent advice or the advice of a salesman whose job it is to promote one company's products. However, the UTA argues that polarisation is a fiction. Yesterday, the UTA released a Gallup survey showing that 35 per cent of all salesmen failed to disclose the nature of their relationship to the product provider when they sold a savings plan to the cus-tomer. And only a third of those who did disclose their status pro-

Recent data from the SIB show that one quarter to one third of all investment products are can-celled within the first two years, suggesting that far too many people are being sold unsuitable products. The UTA argues that it is the commission system itself is the commission system itself which encourages that.

vided the customer with a writ-



Mike Newmarch, chief executive of Prudential, which left the Unit Trust Association after the group's public attack on the sales tactics of life insurers.

arguments. But if the UTA is right, there is little point in arguing about whether one distribution system or another is better for the consumer. Implicit in the UTA's submission to the SIB is that something must be done about way insurance salesmen are remunerated.

Others join the UTA in arguing for de-polarisation. Halifax Building Society, currently a tied agent for Sun Alliance, is also a

Mr Michael Fearnsides, managing director of Halifax Financial Services, says that while the company is very happy with its current arrangement, it believes it should have the option of selling the unit trusts of other providers. Halifax has no plans to start making its own products, but it is an option that has proba-bly occurred to other building

Whatever the regulatory structure, the competitive pressures are likely to shift the advantage towards those who directly sell the products to the public, particularly the banks and building societies. The bitterness of the UTA row is an indication of the concern with which the big insur-The insurers flatly deny these

Some ideas were never meant to fly.

the Toshiba GTO Thyristor was meant to run. And run it does on many European railways. The GTO Thyristor is a small, lightweight silicon wafer that has the huge task of converting energy efficiently - which it does - on the TGV, the ICE and even the Transmanche super trains. It is just one way Toshiba semiconductor technology is helping people keep their ideas on the right track. **GTO** And not just as a flight of fancy.

> In Touch with Tomorrow TOSHIBA

Norwich Union cuts bonus by 9%

NORWICH UNION, the UK mutual insurance group, yester-day announced cuts of about 9 per cent in the payouts it makes policyholders. Precise cuts in bonuses vary

depending on the type of life assurance contracts investors Norwich Union is the first big life company to announce its bonuses for 1992 and the move

can be expected to set a trend for other life offices when they announce bonuses in January. Mr Hugh Scurfield, general manager and actuary for group, said that the decision had been made to take account of the fall in equities during 1990, and of Norwich Union's forecasts for the

next decade. The group predicts that inflation will remain at an average of about 3.5 per cent over the next

closer together. Equities are still expected to produce a slightly higher yield than bonds - 8.0 per cent rather than 6.0 per cent. In the 1980s equities yielded 15.0 per cent and bonds only 6.9 per cent.

Fund managers have already acted on these projections. The group's main with-profits fund now has a 16 per cent holding of bonds having held none at all at the beginning of this year.

Mr Philip Scott, the group's senior investment manager, said that these lower returns had to be reflected in bonuses paid to policyholders. The group was out-performing its rivals, but he said: "We out-perform in an industry where overall returns need to come down because of the lower inflationary environment. That, we believe, is the

decade and that the yields on fundamental issue for the invest-bonds and equities will move ment industry."

The total sum received on an endowment policy maturing after ten years of paying regular monthly premiums of £30 (\$54) would drop from £8,241 last year to £7,532. This is a cut of 9 per

Payouts on 10-year policies have not been as low since 1984 when the equivalent policy would have paid £7,136. Endowments lasting 25 years

- mostly used to support mortgages - would continue to bene-fit from the strong gains in the late 1970s, but payouts would fall 5 per cent. Using the same assumptions as before, the final payout would drop from £63,237 at the beginning of this year, to \$60,073 at the beginning of next

stake in east German unit \$155.4m

By David Waller in Frankfurt

ALLIANZ, Europe's largest insurance company, has agreed to buy the 49 per cent of Deutsche Versicherungs which it does not own from the Deutsche Treuhandanstalt - the east German privatisation agency - for DM440m

The price to be paid for the stake in what used to be the east German state insurance monopoly is significantly higher than the DM270.7m Allianz paid for its original 51 per cent stake in June last year -and a lot higher than Allianz had said it wanted to pay in view of the east German opera-Losses at the subsidiary will

mean that this year the Allianz group will report its first deficit on its mainstream underwriting activities. The busiwhich generates premium income of around DM1.8bn a year, is not expected to break even until 1995-96, having made cumulative losses in excess of DM1bn by then. It is estimated that Deutsche Versicherungs loses DM30 for every DM100 it earns in premium income.

Allianz did not comment on the price yesterday, but analysts said it had been obliged to pay a "political premium," given that the sale of the monopoly to Allianz was highly controversial in the first place and the prices obtained by the Treuhand are widely scrutinised in Germany. Allianz has long made clear it wanted to buy the remaining

Analysts added that Allianz had little room for expansion in western Germany and so had been willing to pay a high price in the hope of long-term growth; premium income in the east is expected to rise to DM3bn-DM3.5bn by 1995-96.

The Treuhand said yesterday that as part of the deal 25 per cent of the shares in Deutsche Versicherungs will be listed in future. The deal is subject to the approval of the German Finance Ministry.

nervous about the prospect of slow and heavily-discounted Christmas sales. Earlier this month, Macy's bankers, led by Manufacturers Hanover and Bankers Trust, agreed to amend covenants of

in quarter

R.H. MACY, the New

York-based department store chain, yesterday said it had extended its first-quarter net

loss to \$155.4m from a deficit

Excluding income tax bene-

fit and extraordinary gains in

the 1990 first quarter, Macy suffered a \$99.2m loss last year. Retail sales in the latest

quarter rose to \$1.6bn from \$1.55bn. Selling, general and

administrative expenses rose to \$522.5m from \$430.2m.

The weak results come at a time when Macy's bankers are

of \$56.5m a year ago.

By Karen Zagor

a \$587.7m revolving credit facility. Macy's problems stem partly from the depressed economy and from the debt burden following a management-led \$3.6bn buy-out in 1986.

Macy's sald: "With one week to go until Christmas, our ear-lier expectations that this would not be a particularly robust holiday season is prov-ing out. Nonetheless, we believe we continue to gain market share, and the recent amendments to our bank agreement provide us with the necessary flexibility to keep growing our business."

Dasa expects return to profit

Airbus lost over DM100m last year because of currency losses. He said Dasa also expected the parent company to remain profitable this year.

Allianz to buy remaining | Macy losses | La Cinq losses to deepen amid staff cuts | Stake in aget Cormon unit | Stretch to | By Allow Rawsthorn in Paris LA CINQ, the ailing French French government's televi- Robert Hersant, the right wing announced it had abandoned

television station, yesterday announced it was shedding 292 staff, just over half its workforce, in an emergency cost-

cutting package.

The station, which is run by Hachette, the heavily-indebted French media group, also dis-closed that it was on course for operating losses of FFr1.12bn (\$207m) this year, higher than the worst expectations.

La Cinq's future has for some months been clouded by uncertainty. The station, despite being best known in France for its late night pornography, has been trying to establish itself as a mainstream channel in direct com-

sion de-regulation drive. Hachette, which has run La

Cing since buying a significant stake last year, announced last week that it was searching for new investors to provide additional capital.

La Cinq has already gone through a number of changes of ownership in its short life. Originally it was run by Mr Silvio Berlusconi, the Italian media magnate who still has 25 per cent of the equity, and Mr Jerome Seydoux, head of Chargeurs, the French industrial group and a close associate of Mr François Mitterrand, the socialist president.

Mr Seydoux was dislodged in petition with TF1, the most powerful French channel, since its launch in 1986 as part of the government brought in Mr to attract advertising revenue.

• Havas, another leading french media group, yesterday

newspaper proprietor. Mr Seydoux severed his connection with La Cinq when Hachette stepped in last year Hachette then appointed Mr Yves Sabouret, its vice-president, as director-general.

Mr Sabouret cut costs at the station but failed to get to grips with its financial problems. La Cinq's share of the French television audience is believed to have fallen to 11 per cent in the first half of this year from 12.5 per cent in 1990, at a time when TF1, its arch-rival, raised its share to 44 per cent. This has created a vicious cycle whereby it is even more difficult for La Cinq

Plus, the successful pay TV station, because of the unsta-ble state of the financial mar-

Mr Pierre Dauzier, president of Havas, which owns 25 per cent of Canal Plus, said on French radio that the two companies had decided to "close the dossier for the moment", but the idea of a merger was still "interesting" as it offered an opportunity to create an

international media group.

• Group net profit at Canal
Plus is likely to rise by about 10 per cent 1992, which is what it had forecast, said Mr Andre Rousselet, chairman, Reuters reports. He said Canal Plus was on track to meet its 1991 profit forecast of FFr1.05bn.

Lasmo raises Ultramar stake

By Deborah Hargreaves in London

LASMO, the UK oil exploration company which has launched a £1.2bn (\$2.18bn) bid for fellow oil and gas group Ultramar, oll and gas group Ultramar, could have tipped the balance to a closely run offer yesterday when it bought 3.55 per cent of Ultramar's shares.

The company bought the shares for £3 each yesterday lunchtime from several institutions which had offered them, leading analysts to suggest

leading analysts to suggest Lasmo is quietly confident of succeeding in its bid.

However, Ultramar suggested the share purchase was the result of a failed raid by the exploration company which is allowed to buy up to 10 per cent of the shares before the offer closes today. The results of the takeover

offer, which will be revealed

likely to be extremely close after a battle that has seen lit-

Lasmo has offered a one-for-one share exchange plus 40p which, at current prices, val-ues Ultramar at 294p, or 23 Lasmo shares for 20 Ultramar Ultramar has mounted a spirited defence which included the resignation of three senior directors and the

some £350m of its assets in a bid to reduce gearing below 50

Lasmo has stressed the confused strategy on the part of Ultramaking but its own plans for unlocking shareholder value by selling off Ultramar's North American oil refineries has been called into question as some shareholders have raised

doubts about the market for these assets.

Lasmo said it received inter-

est from about "eight to 10" possible purchasers, but declined to specify any further.
"If the bid fails, it will not be

seen as a vote of confidence in Ultramar's record, or its vague promises for the future, but as unwillingness among shareholders to accept a largely paper offer," said an analyst at County NatWest. Both companies' share prices have drifted downwards since

the bid was announced, in line with a \$4 decline in the price of

In addition, the lack of a firm cash offer to counter Lasmo's paper bid has undermined confidence in asset valuations for the oil exploration and pro-

German groups in tubing pact By Christopher Parkes and poor market conditions. European market.

HOESCH and Mannesmann, two of Germany's leading steel and engineering concerns, are to join forces in the manufacture and marketing of precision tubes and pipelines.

They will each take a 50 per cent stake in a new company which is to take over the precision tube activities of both groups. Mannesmann specialises in seamless products and Hoesch in welded

precision tube. A joint statement issued yesterday said the decision to link up had been taken against the background of sharpening international competition and

By Alice Rawsthorn

PAVIS and Rémy & Associés, the French drinks groups, have

secured shareholders' approval

for their proposed merger to create Rémy Cointreau. Rémy Cointreau, which will

control a wide range of French drinks brands including the

Krug and Piper Heidsleck

champagnes as well as Remy Martin cognac and Cointreau liqueur, will be one of the larg-

est players in the French

The new company, based in Hamm, near Dortmund, will employ 4,500. It will also facilities and workforce in Hamm, currently employed in making welded pipeline

Hoesch's pipeline output will be marketed jointly with similar products made by

Mannesmann.
The deal, which has yet to be approved by the cartel authorities, marks another stage in the tentative process of knitting together Germany's heavy industrial core, which is feeling the pressure from larger overseas competitors

Rémy Cointreau merger approved

will be in public issue. Orpar, a

company controlled by the Hériard Dubreuil family, will be the largest shareholder with

45.5 per cent of the equity – Mr Andre Heriard Dubreuil will be president of the new

group - with Rémy Martin holding 20.8 per cent. The new company will be

listed on the Paris bourse on

December 24 and on the Frank-

All of these securities having been sold, this announcement appears as a matter of record only.

In their 1990 annual reports, Hoesch and Mannesmann complained of low demand for pipelines and other tube products from east European and Middle Eastern oil producing countries. Mannesmann's tube sales fell 12 per cent in the year.
Overall group turnover in the first six months of the

turnoil in eastern and central Europe and recession elsewhere, was down 6 per First-half profits at Hoesch.

(\$1.2m), with group profits of FFr214m. It has indicated that

its dividend should show an

increase this year over the dividend paid by Rémy & Associés

The group said yesterday

that the merger would not mark a change of strategy. It

does, however, plan to consoli-

current year, affected by

which is resisting a merger bid from Krupp, tumbled from DM412m to DM140m.

Kolbenschmidt to cut payout as profits slide

KOLBENSCHMIDT, the quoted motor components subsidiary of Metalligesellschaft, the Ger-man engineering group, will have to reduce its dividend after a slide in profits for the financial year to September 30. It has already cut its German workforce, with further reductions on the way, writes Andrew Fisher in Frankfurt.

Group pre-tax profits were down to DM200,000 (\$125,000)

from DM72.5m, mainly due to losses in the US and restructthere.
The company also made

Italy. In Germany, it benefited from the strong demand for cars following unification, but said domestic profits had been harmed by high wage settle-ments at a time of stagnating prices.

Kolbenschmidt did not say
by how much the dividend

would be cut from the previous DMS a share. Parent company profits, which do not include foreign business, were down to DM33.5m from DM56m before tax. Group turnover was flat at DM1.4bn. Without acquisitions, however, there was an 8 per cent drop.

The parent group has posted

a 35 per cent drop in pre-tax profits to DM316m due to lower metal prices, the worsening of the car market and the weaker

SCA to shed 1,200 further jobs

By Robert Taylor in Stockholm

SVENSKA Cellulosa SVENSKA CEITUIOSA Aktiebolaget (SCA), one of Sweden's leading forestry com-panies, is shedding an extra 1,200 jobs from its 33,000-strong payroll and cutting its profits forecast for this year. It is now forecasting a drop of 40 per cent from the SKr2.1bn (US\$364m) achieved

It was only in September that the company announced it intended to shed 3,500 jobs -nearly 12 per cent of its work-

The company blamed its troubles on the impact of the global price war in newsprint and other printing paper which has already reduced prices by 5 per cent to 10 per cent.

J.P. Morgan & Co. Incorporated

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Crédit Foncier de France Crédit Local de France Electricité de France

SCA intends to allocate the SKr500m achieved in earlier savings to its 1991 accounts to cover the expected costs of its expanded rationalisation pro-

The group's moves follow similar measures taken by its big Swedish rivals Stora and MoDo at the end of last

DEUTSCHE Aerospace (Dasa), the aerospace unit of German industrial group Daimler Benz, said it expected double-digit group earnings this year after a loss of DM135m (\$85m) in 1990, Reuter reports

Reuter reports.

Mr Juergen Schrempp, management board chairman, said the swing into profit was mainly due to a large profit from its Deutsche Airbus unit.

drinks industry. Its formation follows a number of other date its champagne businesses, including Krug, within Piper Heidsieck, which is quoted on furt Stock Exchange on Decemmergers and alliances within the international drinks trade. Rémy Cointreau estimates the Paris Stock Exchange.

After the merger, 31 per cent that its combined turnover for of Rémy Cointreau's shares the financial year to March 31

last year.

New Issue

\$500,000,000

GPA DELAWARE INC.

834% Guaranteed Notes due December 15, 1998

Payment of the Principal of and Interest on the Notes is Guaranteed by

GPA GROUP plc

Merrill Lynch & Co.

Goldman, Sachs & Co.

Salomon Brothers Inc

Dillon, Read & Co. Inc.

Wertheim Schroder & Co.

Bank of Tokyo (Cureçae)

per came result in Prof 1900 in annual assessment and FRF 2,445 for each Note of FRF 100,000 populated amounts.

The Interest Payment Date with respect to such Coupon Amounts shall be 16 March 1992.

LISTED ON THE PARIS AND LUXEMBOURD STOCK EXCLANGES BY: BANQUE INDOSUEZ, Agent Bank

6 1991 J.P. Morgan & Co. Incorporate

Notice of Interest Rate

To the Holders of

The United Mexican States Collateralized Floating Rate Bonds Due 2019

NOTICE IS HEREBY GIVEN that the interest rare covering the interest December 16, 1991 to June 16, 1992 is detailed below:

DMK Discount Series

DMK52.74 Per DMK1,000

CITIBANK, N.A., Agent

December 18, 1991

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mid staff cu A&P profits tumble to \$3.92m

\$ 15-00 Jan 1

5 WEDVESDAY DECEMBER 18 16

INTL. COMPANIES AND CAPITAL MARKETS

Staff CUI

A & P DI

By Nikki Talt in New York

By Nikki Talt in New York

PROFITS at Great Atlantiv

Pacific Tea Company, by
known as the A&P supe
ket chain, slumped it

\$3.92m after tax in ty

months to end-Nover

This compares wif

which A&P, the for
supermarket grov
encompassing
made in the sav
ago. The com/
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were substantially worse than analysts had predicted - one circular, issued at the end of October, suggested net profits of around \$14m - and trading in A&P's shares was delayed briefly by an order imbalance. By mid-morning in New York, the price had fallen by another \$1% to \$26%. This is less than half the 52-week high of \$57%. Mr Jim Wood, A&P chair-

criticism recently for the tim-ing of its latest acquisitions. It spent C\$270m (US\$239m) buying 70 Miracle Food Mart stores in Ontario in October 1990, only to run into adverse tax and trading law changes as man, blamed the results on A&P's "unique geography" well as the recession. and "the costs associated with absorbing major acquisitions A&P said yesterday that it had been increasing promot-ional spending in an effort to during an extended economic downturn". About 80 per cent lift sales and cling on to mar-

The third-quarter figures England, the mid-Atlantic such Ontario, metropolitan vere substantially worse than states (including New York), New York, and Michigan Mr Wood claimed that these objectives "have been accomplished." Analysts in New ularly badly affected by the US York said yesterday that they believed A&P had seen "sharply deteriorating" same-store sales - one pundit talked of a 6 per cent decline in the latest quarter - and decided to fight back, at cost to its bottom

Sales during the three months totalled \$2.61bn, unchanged from a year ago. Operating profits, however, fell from \$74.3m to \$24.8m, while interest charges eased slightly, from \$19.8m to \$18.2m.

Argentina completes first privatisation

By John Barham in Buenos Aires

to cut payou as profits s ARGENTINA has successfully completed its first privatisation. The government has raised \$848.7m with the flotstion of its 30 per cent stake in Telefonica de Argentina, one of the country's two telephone

MIDT the property of the prope networks. The section of The sale now helps clear the way for two big privatisation issues expected to reach the and interior market in 1992. series in furners and the series in the series and the series are series are series are series are series and the series are series are

In March, the government plans to sell its remaining 30 per cent share in Telecom Argentina, the country's second telephone company, to be

followed by YPF, the stateowned oil company currently being restructured. The shares were heavily oversubscribed due to strong

of A&P's stores are in New

local demand in what was Argentina's largest-ever share The bidding system used to

award the shares meant that \$1.3bn worth of bids, or 60 per cent of the total, were rejected because they failed to attain the 24 cents-per-share price established in the auction International demand was weaker than expected because

by poor organisation, bickering among the underwriters, and by government indecision and inexperience.

ket share leadership in areas

the mid-West or Canada. Some of these areas have been partic-

However, A&P has attracted

Some foreign bankers com-plained that chaos in Buenos Aires and poor sales presenta-tions scared away potential investors. Officials say they will avoid repeating the mistakes in future flota-

ner of Banco Roberts, a Buenos

overseas investors felt prices
were too high.
But the flotation was marred
by poor organisation, bickering

Aires bank, said: "There will
be plenty of demand for shares
in privatised companies. Investors are encouraged by the strong growth possibilities of telecommunications in Argentina and by improving eco-nomic conditions."

Telefonica officials say they expect earnings to rise by an average of 15 per cent a year for the next five years. Bankers forecast Telefonica's

1992 profit at between \$200m and \$240m, compared with \$117m for the 11 months to September 30.

Express falls

to \$26.5m in

second term

FEDERAL Express, the troubled US express delivery

service, still stung by losses from its international operations, has reported a fall

in second-quarter profits to \$26.5m after tax. This com-

pares with a profit of \$37.5m

in the same September to November period last year. Federal Express said that

revenues were down by around 2 per cent at \$1.94bn. However, it pointed out that last year's figures included

revenues from its non-express package business in the UK -

which was pruned in the third quarter of 1990-1991 - and

significantly more" charter

business as a result of the Desert Shield operation in the

At the operating level, profits slipped from \$125.8m to

However, Mr Fred Smith,

Federal Express claims that

Its shares fell \$% to \$33 on

95 per cent of Schoenbuch

The deal highlights the con-

expanding their presence in

Omron sald it was buying

Schoenbuch to strengthen its

European sales organisation, particularly in Germany. The

purchase price was not dis-

Schoenbuch is a medium-

sized maker of sensors founded in 1975 and employ-

ing 85 people.

Federal

By Nikki Talt

TSE upsets Mitsubishi Oil plan

By Robert Thomson in Tokyo

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A PLAN by Mitsubishi Oil, the Japanese oil refiner, to bring a struggling oil refiner. Fuji Kosan, into the Mitsubishi family of companies was clouded yesterday by a Tokyo Stock Exchange (TSE) investi-gation into the trading of Fuji Kosan shares. Mitsubishi Oil announced

yesterday that it would take a stake of about 8 per cent in Fuji Kosan through the acquisition of new shares worth Y3bn, and that the two compa-nies will jointly establish a new company, New Kainan Refinery Corporation, to manage the refining assets of a Fuji affiliate.

However, the Tokyo exchange said that it would investigate trading of Fuji Kosan's shares over the past week for evidence of unfair trading. The trading of Fuji Kosan shares jumped sharply after December 10, with vol-

previous weeks, while the ailing company's share price rose from Y450 on December 9 to

Y610 at Monday's close. Fuji Kosan, which reported a pre-tax loss of Y765m (\$5.9m) last year and has forecast a loss of Y1bn this year, is listed on the first section of the Tokyo exchange and deals mainly in lubricant ingredients, fuel oil and asphalt.

The company has been crippled by a debt of Y100bn and it is understood that about Y35bn will be written off by Japanese banks as part of the rebabilitation plan.

The plan also includes the appointment of a Mitsubishi executive as president of Fuji Ties between the two companies strengthened in 1989, when Mitsubishi Oil consigned

time 15 times higher than in discussed the purchase of the troubled refiner's assets with the aim of reducing its debt and bringing it back to profitability.
Mitsubishi Oil said that the

agreement with Fuji Kosan and the establishment of the joint venture company will mean the "more efficient use" of its facilities, particularly a refinery in the west of Japan. The company said that further joint ventures will be considered with Fuji Kosan, which has been in difficulties since

the late 1970s.
The deal highlights the close relationship between Japanese companies and their lead banks, which are reluctant to allow an important client to fail. It also reflects the ability of powerful companies, such as Mitsubishi Oil, to expand greatly their influence by taking a relatively small stake in a targeted company.

Latest prices at 6:10 pm on December 17

oil refining work to Fuji Kosan, and the two have since FT/AIBD INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market.

\$98.9m, while earnings per share were 31 per cent lower U.S. DOLLAR STRAIGHTS ABN 9 1/8 94 ABN 9 1/8 94
ALBERTA PROVINCE 9 3/8 95 at 49 cents.

Part of Federal Express's problems stem from its inter-national business. This made an operating loss of \$64.5m in the second quarter, on revewith a deficit of \$54.7m on sales of \$719.9m a year ago. CREDIT FORCER 9 1/2 99
DEM MARK 9 1/4 95
DEM MARK 9 1/4 95
ESS 6 1/4 96
EST 8 1/4 96
EBT 8 1/4 96
EBT 9 1/4 97
ELE DE FRANCE 9 98
EURO CRED CARD TS 7 94
EUROFINA 9 1/4 96
FINAND 7 7/8 97
FINAND 7 7/8 97
FINAND 7 7/8 97
FORC CAPITAL 9 3/8 95
GEN ELE CAPITAL 9 3/8 96
GEMAC 9 1/8 96 This autumn, the company announced an agreement in principle to sell a large part of its UK operations back to Littlewoods, the privately-owned UK retailer. chief executive, also blamed the "continuing impact of a stagnant economy". He said that the lengthy US recession GMAC 9 1/8 %
GUINNESS FINANCE 8 94
IBM INTC FIN 7 3/4 94
IND BK JAPAN FIX 7 7/8 97
UNTER AMER DEV 7 5/8 % had made customers more price conscious in all its markets, putting pressure on profit margins. Federal Express added, however, that international priority and its international express freight poundages were both up by more than 30 per cent.
The company also announced that it has received a \$56.4m "notice of deficiency" from the US Internal Revenue Service, as a result of an IRS SAS 10 99
SEAS 9 1/2 95
SMC 9 1/2 95
SMC 9 1/2 96
SWEDISH EXPORT 8 3/8 96
TOKYO ELEC PURER 8 3/4 96
TOKYO METROPOLES 8 1/4 96
WORLD BANK 8 3/8 99
XERDX CORPH 8 3/8 96 audit of certain tax returns made between 1983 and 1987. the calculation is incorrect, and plans to contest the mat-DEUTSCHE MARK STRAIGHTS
BAPROVEN II 18 95
8K ECON USSR 7 96
8K ECON USSR 7 96
8ULGARAN TRAIDE 8K 8 1/2 96
CZECH OBCHOOM BANKA 10 95
BEITSCHE FINANCE 7 1/2 95 BBP 05
BRITANNA 1/10 % E
BRITANNA 1/10 % E
COCC 66 ECU
CITCENS FED 0.15 %
CREDIT FONCER-1/16 %
DEMANK-1/8 %
DESONDER FIRANCE 1/32 % DM
FERRO DEL STAT 94
HALIFAX 1/10 % E
IRELAND 90
LEEDS PERMANENT 1/8 % E
ILOYNS BANK 1/10 PEP 5.3
INITISUI FIR ASSA 1/8 %
HOSSAN 1/9 1/4 %
HOSSAN 1/9 1/4 %
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SCHETE GOVERN 1/8 %
STATE BK VECTORA 0.05 99

HINTED KINCOON-1/8 %

FORESHIRE 9S 1/10 % E BRITANNIA 1/10 96 C.... the news. Omron buys German stake By Stefan Wagstyl in Tokyo of control components for machine tools and other industrial plant, yesterday announced the acquisition of 44 7.31 44 7.09 45 6.95 44 6.73 7.04 41 6.73 7.02 DUBLIL EDWIN 197 EEC 5 1/2 90 EIG DE FRANCE 7 1/4 96 FINLAND 5 3/8 95 GENERAL MOTORS 7 1/2 95 JAPAN DEV EK 5 1/2 94 KORE 6 3/8 91 REW ZEALAND 4 7/8 99 QUEBEC RYDRO 5 08 Electronics Hanesch, a privately-owned German maker of tinuing interest of Japanese companies in establishing and Europe in advance of the changes within the European Community in 1992. Omron's VEN STRAIGHTS
AUSTRIA 3/4 94
CREDIT FORCIGE 5 JA 94
DEMMARK 7 95
EIB 4 5/8 94
ELEC DE FRANCE 5 5/8 96
FIRE AND 6 3/4 96
INTER ANDE FOLY 7 JA 90
KANSAI ELEC PWR 4 5/8 94
HEPPON TEL & TEL 5 7/8 96
SNCT 6 3/4 00
WORLD BANK 6 3/4 00 20000 98% 98% 20000 98% 98% 40000 102% 98% 20000 97 97% 50000 102% 102% 50000 102% 102% 50000 102% 102% 50000 104% 105% 50000 98% 98% 50000 105% 105% 20000 105% 105% European operations are based in the Netherlands, where the company first set up an office in 1974.

day.

PLDATING RATE NOTES: Denominated in dollars unless otherwise indicated. Coupon shown is minimum. Spread "Marryin above six-mont PLDATING RATE NOTES: Denominated in dollars unless otherwise indicated. Cow. price - Nominal amount of bond per share supressed it CONVERTENLS: BONDS: Denominated in dollars unless otherwise indicated. Cow. price - Nominal amount of bond per share supressed it CONVERTENLS: BONDS: Denominated in dollars unless otherwise indicated. Cow. price - Nominal amount of bond per share strained in dollars unless otherwise indicated. Cow. price - Nominal amount of bond per share strained in dollars unless otherwise indicated. Cow. price - Nominal amount of bond per share strained in dollars unless otherwise indicated. Cow. price - Nominal amount of bond per share strained in dollars unless otherwise indicated. Cow. price - Nominal amount of bond per share strained in dollars unless otherwise indicated. Cow. price - Nominal amount of bond per share strained in dollars unless otherwise indicated. Cow. price - Nominal amount of bond per share strained in dollars unless otherwise indicated. Cow. price - Nominal amount of bond per share strained in dollars unless otherwise indicated. Cow.

Mabon Securities Corp. thanks the presenting companies

at its

SIXTH ANNUAL RESEARCH CONFERENCE

December 3 and 4, 1991

AST Research A&W Brands Bankers Trust Beneficial Arvin Industries Advanta Amgen Chiquita Brands International Chemical Waste Management BMC Software Cadence Design Systems Countrywide Credit Industries Cygnus Therapeutic Systems Computer Associates Cognos **Dreco Energy Services** Enterra Freeport-McMoran Resource Partners Global Marine International Technology Imcera Group **IMC Fertilizer Group** Green Tree Acceptance Marion Merrell Dow Laser Recording Systems Legent Mattel Keystone International NCNB McCormick & Company Mellon Bank MicroAge Micro Focus Group Parametric Technology Questar Noven Pharmaceuticals Panhandle Eastern Rollins Environmental Services Safety-Kleen Service Merchandise Reading & Bates Stolt Tankers & Terminals Student Loan Marketing Association Sierra On-Line U.S. Bank of Oregon Williams Energy Upjohn Tenneco

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Transportación Marítima Mexicana, S.A. de C.V.

7,033,096 American Depositary Shares **Each Representing** One Share of Series L Common Stock

is announcement appears as a matter of record only.

Price US \$4.55 Per ADS

Bear, Steams & Co. Inc.

Bear, Stearns International Limited

Finanshuset a.s

GBM International, Inc.

Inverlat International Inc.

Paribas Capital Markets Group

Chase Investment Bank Limited

December 1991

For the Interest Period from December 16, 1991 to March 16, December 16, 1991 to March 16, 1992 the Note Rate has been determined at 11.5875% per annum. The interest payable on the relevant interest payment date, March 16, 1992 will be \$2,881.05 per \$100,000 nominal amount.
By: The Classe Mankettan Bank, N.A.
Lendon, Agent Bank
December 18, 1991

Yasuda Trust and Banking

(Luxembourg) S.A.

US\$ 50,000,000

Floating Rate Guaranteed Notes Due 2000 with Fixed Rate Option

Guaranteed by The Yasuda Trust and Banking

Company, Limited

In accordance with the

provisions of the Notes, notice

is hereby given that the rate of

interest for the interest period

18th December 1991 to 18th

June 1992 has been fixed at

4.9625% p.a. The coupon

amount payable on 18th June

1992 will be US\$ 126-13 per

The Yasuda Trust and Banking Company, Ltd. London Agent Bank

25,500,000

HMC MORTGAGE ASSETS

Class B Mortgage Backed Floating Rate Notes due March 2021

US\$ 5,000 Note.



Mitsubishi Trust Australia Limited

U.S. \$50,000,000

Variable Rate Guaranteed Notes due 2000

Unconditionally and irrevocably guaranteed by The Mitsubishi Trust and Banking Corporation

In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest for the six month period ending 15th June. 1992 has been fixed at 4.95% per annum. The interest accruing for such six month period will be U.S. \$2,502.50 per U.S. \$100,000 Bearer Note, on 15th June, 1992 against presentation of

Union Bank of Switzerland ondon Branch Agent Bank

12th December, 1991





Mortgage Funding Corporation No.5 PLC (Incorporated in England and Wales with limited hability under registered number 2079671)

Class A Multi-Class Mortgage Backed Floating Rate Notes due November, 2035

Class A-1 £110,000,000 Class A-3 £17,500,000 Class A-2 £ 80,000,000 Mezzanine Notes £18,500,000 For the interest period 12th December, 1991 to 28th February, 1992 the Class A-1 Notes will bear interest at 11.0625% per annum. Interest payable on 28th February, 1992 will amount to £2,357.58 per from the Class A-2 Notes will bear interest at 11.2375% per annum. Interest payable on 28th February, 1992 will amount to 22.375% per annum. Interest payable on 28th February, 1992 will amount to £2,394.88 per £100,000 Note. The Class A-3 Notes will bear interest at 11.2375% per £100,000 Note. The Class A-3 Notes will bear interest for the class A-3 Notes will be at interest for the class A-3 Notes will be at interest for the class A-3 Notes will be at interest for the class A-3 Notes will be at interest for the class A-3 Notes will be at interest at 11.2375% per annum. at 11.3875% per annum. Interest payable on 28th February, 1992 will amount to £2,426.84 per £100,000 Note. The Messanine Notes will bear interest at 11.7875% per annum. Interest payable on 28th February, 1992 will amount to £2,512,09 per £100,000 Note.

Bankers Trust Company, London

Agent Bank



£135,000,000

Leeds Permanent Building Society

Floating Rate Notes Due 1998

10.8125% per annum Interest Rate

Interest Period 16th December 1991 16th March 1992

Interest Amount due 16th March 1992 per £10,000 Note £268.84

Credit Suisse First Boston Limited



Formosa Plastics Corporation, U.S.A.

Floating Rate Notes due 1999

In accordance with the provisions of the Notes, notice is hereby ven that for the six month interest Period from December 18, 1991 to June 15, 1992 the Notes will carry an Interest Rate of 6.0625% per annum. The interest payable on the relevant interest payment date, June 15, 1992 will be U.S. \$15,156.25 per U.S. \$500,000 principal amount.

By: The Chase Manhattan Bank, N.A. London, Agent Bank December 18, 1991



£200,000,000

MFC Finance No.1 PLC Mortgage Backed Floating Rate Notes Due October 2023 In accordance with the Terms and Conditions of the Notes. notice is hereby given that the new interest rates and periods in respect of the subject Notes are as follows:d Dela Russer Russer Payment Date Russer Abounts 91 to 10-January 92 11 0281 Sensib 11 December 91 to 10-January 92 11 0281 Sensib 11 December 91 to 10-January 92 11 0293 Sensib 11 December 91 to 10-January 92 11 0293 Abounts 91 to 10-January 92 11 0293 Abounts 91 to 10-January 92 11 0125

By: Citibank, N.A. (CSSI Dept.) December 18, 1991

CITIBANC

By Patrick Harverson in New York and Sara Webb in London

tracts.

US TREASURY prices firmed at the short end of the market yesterday morning after news of a decline in housing starts buoyed already high hopes of an imminent interest rate

By midday, the benchmark

GOVERNMENT BONDS

30-year government bond was down 1 at 102%, yielding 7.756 per cent. The two-year note, however, was up 🛧 at 100%, vielding 5.005 per cent.

The market opened firmer in anticipation that the Federal Reserve's Open Market Com-mittee, which met yesterday, would sanction a cut in the discount rate from 4.5 per cent to 4 per cent, and perhaps a cut in the Fed funds rate from 4.5 per cent to 4.25 per cent. These hopes, aided by news of a 2.1 per cent drop in November housing starts, were behind buying of short-dated securi-

Prices eased later, however, after the Fed initiated overnight matched sales in the Fed funds market, a clear sign that it was not easing. Although there is still plenty of time for the Fed to ease, its messa was not warmly greeted by investors and dealers.

■ GERMAN government bonds made strong gains yesterday, with the futures market reaching its highest level for the was boosted by the strong D-Mark, lower-than-expected producer prices figures and the announcement that there would not be a further bund issue this year.
The March Liffe bund Landon closing. New York morning session Prices: US, UK in 32nds., others in decimal

futures contract, which opened at 86.77, broke through the important technical resistance level of 86.80 and traded up to 87.04 on a volume of 45,302 con-

The German Finance Ministry said that the German government's traditional year-end bond, known as the "Sylvester-anleihe", will be issued in Jan-uary 1992 instead of at the end of 1991. The bund market was also supported by the release of lower-than-expected western German producer prices for November. Producer prices in former west Germany fell 0.1 per cent in November from October to stand 2.5 per cent above their level in November

■ UK government bonds slipped on the day as the weaker pound led to a fall in the price of short-dated issues. Traders said that sterling weakness lessened the chances of a cut in interest rates taking place soon. Among short-dated

gilts, the Treasury 10 per cent 1996 ended at 101%, down a to yield 9.69 per cent. Although traders reported some buying interest in medium-dated and long-dated issues, the benchmark 11% per cent gilt due 2003/07 slipped from its opening of 114% to 114% to yield 9.54

per cent. Gilts traders said the market would be focusing on the release tomorrow of unemploy-ment figures for November and average earnings for October.

■ JAPANESE government bonds ended slightly lower on profit-taking, but traders said sentiment remained bullish on hopes of an easing in US inter-

The yield on the benchmark No. 129 opened at 5.595 per cent and closed at 5.615 per cent. Traders said short-term interest rates remained steady with the three-month Certificate of Deposit rate at 6.06 per cent and the unsecured call money rate at 6% per cent.

BENCHMARK GOVERNMENT BONDS									
		Coupon	Red Date	Price	Change	Yield	Week ago	Month ago	
AUSTRAL	IA AI	12.000	11/01	114,6247	-0.015	9.67	9.70	9.81	
BELGIUM	-	9.000	06/01	99.9000	+0.250	B.00	9.12	9.03	
CANADA	•	8.500	04/02	100,1600	+0.100	8.47	8.49	8.42	
DENMARI		9.000	11/00	101,1700	+0.250	8.80	8.97	8.85	
FRANCE	BTAN OAT	8.500 9.500	11/96 01/01	97.9337 104,9500	+ 0.074 + 0.470	9.03 6.66	9.19 6.93	8.87 8.73	
GERMAN	,—	8.25	09/01	100.5500	+0.320	8,16	8.26	8.21	
ITALY		12,000	06/01	97,3700	+0,270	12.48	12.65	12.49	
JAPAN	No 119 No 129	4.800 6.400	03/99	94.1517 104.8414	+0.026	5.93 5.63	5.94 5.62	6.19 5.86	
NETHERL	NDS	8.600	03/01	98.8700	+0.090	8.67	8.78	8.72	
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UK GILTS	-	10.000 10.000 9.000	11/98 02/01 10/08	101-04 102-18 97-02	-08/32 + 00/32 + 02/32	9.72 9.57 9.35	9.81 9.70 9.49	9.72 9.67 9.49	
US TREAS	URY "	7.500 8.000	11/01	102-09 102-26	+04/32 +02/32	7.17 7.76	7.19 7.78	7.87 7.86	

JSDA, TSE to revise share auction system

Tokyo Stock Exchange plan to revise the auction system for companies offering shares to the public for the first time. Reuter reports from Tokyo.

The revisions are aimed at letting more investors buy newly-offered shares at the pre-listing auction, and making the

the revised rules, at least 50 per cent of a company's shares to be offered to the public would be sold at auction before its listing on the stock exchanges, against between 25 and 50 per cent now. Currently, the reference

price for a company's shares at

FT-ACTUARIES SHARE INDICES

THE Japan Securities Dealers method for setting prices at auction is based on the share Association (JSDA) and the auction more flexible. Under nies. After the auction, the remaining shares are sold to the public, based on an average of the auction price just before the shares are listed. Under the revised rules, no upper limit would be set and the lowest price would be set 15 per cent below the reference price.

Yields: Local market standard finical Date/ATLAS Price Sources

Japan gives warning to leading banks

By Robert Thomson in Tokyo

JAPAN'S Fair Trade Commission (FTC) has instructed seven leading banks that they must not collaborate on the fixing of commission fees for handling corporate bond issues.

The anti-monopoly body, which has been under US pressure to assist in making the Japanese financial system more transparent, warned the seven banks that they should neither formally nor informally agree on a set schedule of trustee commissions among

FTC officials have been examining a lift in charges in the spring of 1989 and another earlier this year for evidence earlier this year for evidence that there was collusion among banks. As a result, the commission has advised that the banks must not swap information about bond issues. The commission said that the fixing of commissions was

in contravention of anti-mo nopoly laws, and instructed that the banks review the conduct of joint meetings of their

The seven banks are Dai-Ichi Kangyo, Mitsui Taiyo Kobe, Mitsubishi, Sumitomo, Fuji, Sanwa and the Industria Bank of Japan. An official at the Federation of Bankers' Associations said member banks would examine the FTC's instructions and review the flow of information among

Underwriters for GIO flotation named

THE New South Wales state government has announced the three underwriters for the A\$1.75bn (US\$1.35bn) flotation early next year of its Government Insurance Office, writes Mark Westfield in Sydney. Mr Nick Greiner, NSW pre-

mier, said Bain and Co, owned by Deutsche Bank, County NatWest and Potter Warburg

The GIO flotation is expec-ted to double the capitalisation of the insurance sector

Japanese exchanges tighten rules

By Emiko Terazono in Tokyo

announced yesterday they will tighten restrictions on stock index futures and options trading by increasing margin deposit requirements.

The decision is the latest attempt by Japanese authorities to curb the surge in stock futures and options trading. Japanese investors have turned to the deriva-tive markets from the sluggish cash stock markets, and for the first 11 months of this year volume in the Nikkei stock futures market soared to Y499,400bn (\$3,889bn), five times that of the cash stock market.

The increase in margin deposits for derivatives trading, the third this year, follows volatile stock movements during the past few weeks ahead of last Friday's futures expiration. Japanese authorities have become increasingly nervous over large volumes in futures and options trad-ing "confusing" the cash stock market, which has been unable to recover from last year's plunge and the spate of stock

Some traders also point out that the tightening of rules also reflects domestic brokers' displeasure over the foreign secu-

JAPAN'S three leading stock exchanges . markets. For the six months to September. the Tokyo operations of Salomon Brothers and Morgan Stanley posted increases in profits larger than Nikko and Yamaichi, the leading Japanese brokers, thanks to profitable futures and options trading. Mr Minoru Nagaoka, president of the

Tokyo Stock Exchange, yesterday blamed the price fluctuations in cash stock prices on arbitrage-related trading between futures and cash stocks. Mr Nagaoka said the volatile market was discouraging par-ticipation by individual investors in the market and stressed the need to review the current system of derivative markets, although he said they had no detailed

The stock exchanges' decision is likely to prompt criticism from the foreign brokerage community, as most houses rely heavily on profits from derivatives trad-ing. Mr Craig Chudler, equities analyst at UBS Phillips & Drew, said investors were turning to futures trading due to the low commissions. "Raising the cost of futures trading will not provide an incentive for investors to return to the cash markets,"

he added. The Tokyo and Osaka stock exchanges

(TSE and OSE) raised margin deposits for stock index futures from 25 per cent to 30 per cent, including a 13 per cent cash deposit, as of today. Margin deposits put

deposit, as of today. Margin deposits put up by brokers to the exchanges were increased to 25 per cent from 20 per cent, including 10 per cent in cash.

The TSE, OSE and Nagoya Stock Exchange also announced that margin deposits on antimes trading will be used. deposits on options trading will be raised to 30 per cent from 25 per cent. Brokers will be required to deposit at least 25 per cent of the value of the options contract,

instead of 20 per cent.
The TSE and OSE will also narrow the minimum allowable price movement range for stock-index futures during the last 10 minutes of daily trading. The OSE will reduce the minimum price movement for the Nikkei 225 futures from 30 points to 20 points, while the TSE will cut the range on Topix futures to two points from three The TSE will also disclose arbitrage cash stock holdings against separate futures contracts and daily trading volume by arbitrageurs starting on December 20. The TSE releases arbitrage positions against the nearest futures contract and the names of active arbitrageurs once a week.

European Community invites bids for Ecu250m six-year deal

German government bonds,

although the lead manager reported that there was buying

from German and Swiss retail

investors.
The ECSC also raised

NEW issue activity in the international bond market remained light yesterday, although the European Community invited bids from leading firms for its anticipated Ecu250m six-year

anticipated Ecu250m six-year deal, suggesting that the deal could be launched today.

Another EC borrowing entity, the European Coal and Steel Community, yesterday increased for the second time its five-year D-Mark bond issue, which was launched carlier this month earlier this month.

The deal, lead-managed by Dresdner Bank, was increased to DM700m from DM560m, buoyed by strong demand from Italian investors.

Coupon payments on bonds

issued by supranational agencies of which Italy is a member are exempt from withholding tax.
Proposals for the removal of

the tax concession were included in this year's Italian budget, although they may now be dropped.

For investors outside Italy the bonds are less attractive, with the paper priced to yield eight basis points less than

DM98m 10-year funding from a private placement of bonds

INTERNATIONAL BONDS

arranged by Dresdner Bank. The paper was priced to yield 8.17 per cent, the same as

• THE US arm of Reed International, the UK publishing company, has raised \$125m of 12-year debt in the US market under rule

144A, writes Tracy Corrigan.

The rule, which was introduced by the Securities and Exchange Commission about two years ago, allows foreign companies to issue tradeable securities in the US market without registering with the Securities and Exchange Commission, but so

far this channel has been little used for debt offerings.
The market combines features of the public debt market and the private placement market, which is not actively traded.
The issue was re-offered to

investors at a yield 120 basis points above 10-year Treasury securities, which represents, according to lead-manager Morgan Stanley, a saving of 10 to 15 basis points for the borrower compared with the traditional private placement market.

A public debt issue would have been about 10 to 15 basis points cheaper, but the borrower would have had to meet stringent SEC registration and disclosure requirements in order to tap the public market. The 144A route also allowed the borrower to raise long-term

funds without strict financial covenants. According to figures which were compiled by Morgan Stanley, only \$1.6bn of publicly-traded 144A fixed income offerings have been

Sweden to scrap share ownership restrictions

MS ANNE WIBBLE, Swedish finance minister, said Sweden will scrap the system under which a majority of shares in Swedish companies are barred from foreign ownership by 1993, Reuter reports.

"The system with restricted shares will disappear. When this will happen exactly I can't say. But it will happen before the EC demands it." Ms Wibble said. Asked if this meant the system would be scrapped by 1993, Ms Wibble said "yes". Sweden applied on July 1 to join the European Community,

and hopes to become a member by 1995. European integration and its free capital movements is seen as incompatible with the system of restricted shares. It is not clear if the free. trade accord between the EC and the European Free Trade Association, of which Sweden is a member, would require the scrapping of restricted shares, but Ms Wibble said there was no reason to wait. The EC-Efta pact is due to take effect in

Swedish legal changes to take effect next month will allow for Swedish companies to convert restricted shares to free shares without govern-ment permission.

LONDON MARKET STATISTICS

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	EQUITY GROUPS	ļ	Tuesda) Dece	mber 1	7 199	1	Mon Dec 16	Fri Dec 13	Thu Dec 12	Year ago (approx)
Fig	& SUB-SECTIONS ures in parentheses show number of stocks per section	Index No.	Day's Change	Est. Earnings Yield% (Max.)	Gross Div. Yield% (Act at (25%)	Est. P/E Ratio (Net)	xd adj. 1991 to date	Index No.	Index No.	tadex No.	index No.
1	CAPITAL GOODS (180)	732.77	-1.5	9.24	6.57	13.84					
3[Building Materials (23)	875.10	-29 -33	8.07 8.56		16.74 17.13	51.42	905.17	918.23	916.91	1132.67
5	Electricals (10) Electronics (26) Engineering-Aerospace (8)	1676.06	-1.0 -0.1 -0.7	10.28 10.97 16.68	6.32 5.13 8.02	12.38 11.56 7.30	98.23 53.94 18.52	1678.23	1687.23	1648.63	
7	Engineering-General (43) Metals and Metal Forming (9)	458.04	+0.1 -2.5	10.48 2.20	5.48 11.84	1.77	18.20 25.83	457.60	457.14	454,40	366.02
9	Motors (12) Other Industrial Materials (20)	290.37	-0.7 -1.6	8.91 8.17	8.29 5.59	14.89 14.57	17.56 59.05	292.50	292.91	284.84	
21 22	CONSUMER GROUP (189)	1551.40 1910.11	+0.1 +0.1	7.57 8.87	3.55 3.71	16.26 13.64	40.73 49.14	1549.75 1908.62	1553.23 1912.81	1546.96 1898.62	1230.28 1601.81
26)	Food Manufacturing (19)	12364.96	-0.6 -0.6	9.78 9.80	4.20 3.51	12.56 13.26	65.37	1214.49 2379.05	2381.59	2375.91	
27 29	Health and Household (24)	1194.45 1334.60	+1.1 -1.0 +0.5	4.92 8.54 7.08	2.30 5.67 4.02	23.37 14.49 17.76		4141.37 1206.14	1214.24		2564.03 1217.94 0.00
31 34	Media (23) Packaging, Paper & Printing (17) Stores (32)	723.57 988.86	-04	7.46 7.64	4.59 3.76	16.25 17.22	24.43 26.77	728.16	726.98	720.70 977.67	
35 40	Stores (32) Textiles (10) OTHER GROUPS (112) Business Services (13)	588.40 1171.67	-0.6	7.87 10. 3 0	5.28 5.74	16.20 12.25	22.28 40.33	588.12 1178.70	591.36 1184.52	595.49 1171.39	404.00
41 42	Business Services (13) Chemicals (21)	1330.43 1368.61	-1.2 +0.1 +0.2	7.59 7.39 11.31	5.00 5.36 8.34	16.74 16.72 10.87	46.93 54.35	1367.06	1387.98 1368.78	1399.61 1351.39	0.00 1075.21
44	Conglomerates (11) Transport (14) Electricity (16) Telephone Networks(4)	2271.22 1208.14	-0.2 -0.6	5.65 14.92	4.98 6.23	23.31 8.71	44.87 79.12		2273.57	1261.74 2234.42 1205.80	
4/	Water(10)	12290.85	-L.6 ;	11.45 19.06	4.57 7.10	11.41 5.78	30.42 151.44	1382.50 2276.69	1389.95 2297.91	1384.72 2256.34	
	Miscellaneous (23)INDUSTRIAL GROUP (481)		-1.3 -0.4	5.85 8.73	<u>5.81</u> 4.76	23.50 14.33	75.10 39.66	1731.20 1228.86		_	1587.87 1041.14
<u>51</u>	011 & Gas (19)500 SHARE INDEX (500)	2211.34	+0.3	11.69 9.07	6.35 4.95	11.32 13.91	104.27 44.82		2208.28 1319.35		2316.97 1146.08
61	FINANCIAL GROUP (90)	703.82	-1.0 -1.2	4.76	6.63 6.40	41.61	34.41 38.97	710.65 839.85	714.86 843.87	703.00 815.33	712.10 743.96
65	Insurance (Life) (6)	1398.95	-0.2 -1.2	-	6.11 8.90	-	63.68 32.94			1388.45 503.52	
67 68	Insurance (Composite) (7) Insurance (Brokers) (10) Merchant Banks (7) Property (35)	976.98 453.99	-1.1	8.36	6.85 4.72	15.74	49.46 16.06	987.56 453.76	989.65 453.57	988.61 452.16	990.99 356.00
70	<u> Other Financial (16)</u> .,,,,,,,,,,	230.70	-1.4 +0.2	6.13 11.51	5.85 7.57	24.03 10.93	33.34 13.03	816.67 230.25	814.60 229.80	822.85 229.31	978.48 255.21
99	Investment Trusts (69) ALL-SHARE INDEX (659)	1139.59 1165.56	-0.5 -0.4	<u>-</u>	3.80 5.12	-		1145.60 1170.11	_	1140.99 1164.10	
		Jodex No.	Day's Change	Day's High (a)	Day's Low (b)	Dec 16	Dec 13	Dec 12	Dec 11	Dec 10	Year ago
٦	FT-SE 100 SHARE INDEX	2432.9			2426.3	2440.8	2451.6	2423.3	2380,2	2392.0	

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	FIX	ED I	NTE	RES	r			AVERAGE GRO REDEMPTION		Tue Dec 17	Mon Dec 16	Year ago (approx.)
	PRICE INDICES	Tue Dec 17	Day's change %		Accived Interest		1 2		5 years 15 years		8.63 9.33 9.33	10.16
2 3 4	British Government Up to 5 years (27) 5-15 years (27) Over 15 years (8) Irredeemables (6)	122.02 135.38 144.35 160.01	~0.15 ~0.03 ~0.10	122.10 135.58 144.39 160.16	1.91 1.43 1.67	13.36 13.28 13.68	8	Medium Coupors (8%-10¼%) High Coupons (11%-)	20 years	9.69 9.46 9.42 9.92 9.52 9.45	9.64 9.45 9.42 9.87 9.51 9.44 9.53	11.02 10.49 10.38 11.13 10.66 10.53
6 7	All stocks (69) Index-Linked Up to 5 years (2) Over 5 years (9) All stocks (11)	167.21 147.87	~0.03 ~0.10	133.66 167.26 148.02 149.55	0.78 0.93 0.91	3.16	11 12 13 14	Index-Linked inflation rate 5% Inflation rate 10% Inflation rate 10% Inflation rate 10%	Up to Syrs Over 5 yrs No Up to 5 yrs Over 5 yrs	3.98 4.35 3.29 4.16	3.97 4.34 3.28 4.15	3.99 4.15 2.60 3.95
_	Dehs & Leans (62)			114.68	1,86	10.75		Deles & Lagues	5 years 15 years 25 years	11.18 11.00 10.83	11_18 11.00 10.83	12.63 12.37 12.14

ROpening Index 2436. 4; 9 am 2427.0; 10 am 2431.5; 11 am 2429.2; Noon 2429.5; 1 pm 2434.7; 2 pm 2434.1; 2.30 pm 2434.9; 3 pm 2432.7;
4.10 pm 2430.6; (a) 8.30 am (b) 11.34 am † Flat yield. Highs and lows record, base dates, values and constituent changes are published in Saturday issues. A list of constituent is available from the Publishers. The Financial Times, Number One, Southwark Bridge, London SE1.9 H.L. The FT-ACTUARIES SHARE iMDICES SERVICE covers a range of electronic and page-hased products relating to these indices. These are available by ubscription from FINSTAT, Ibex House, 42-47 Minories, London EC3N 1DY. Tel: 071-702 0991.

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Commercial, Industrial	171	342	980
Financial & Property	71	185	522
0i & Gas	13	27	52
Plantations	<u>.1</u>	_1	82
Mines	11	59	82
Others	28	69	48
	297	752	1,722

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EARTH SIDAY DECEMBER 18 1991

Berisford director resigns as losses decline to £20m

By Peggy: Hollinger

A STANDARD TO SERVICE

MR MURRAY STUART, the man who as chief executive led Berisford International from debted concept of the pointing of the concept of th the brink of liquidation, announced his resignation yesterday as the once heavily-in-debted commodities and prop-erty group revealed a sharp decline in losses from £96.1m to £20.5m for the year to Septem-

The City voiced some disappointment at the loss of Mr Stuart, who would only reveal that he was "taking up another major appointment, and the shares eased 3p to 18p.
Mr Stuart, who joined in
July 1990, had been closely

linked with the successful disposal programme pursued by Berisford – more than 50 busi-nesses and assets sold in the

means that Berisford will receive £17m debt repayments through the new joint ven-ture's banking facilities. Announcing the results, Berisford said debt - including contingent liabilities - at

the last year-end was £1.5m. However, this does not include the group's \$115m (£63m) bank guarantees for Rayner Coffee International, the loss-making coffee trading business in which it holds 45 per cent. In light of the difficult trading conditions experienced by RCL Berisford wrote down to nil the value of its investment in the coffee business, requiring a

provision of 223.4m. Mr John Sclater, chairman, said the biggest problem now last 18 months — to pay off the f1.2bn debt in September 1990.

The group also yesterday announced the sale of 51 per cent of its cocoa trading activities in a management buy-out sale the taggest problem how facing the group would be the restructuring of RCI. "We still have a nasty problem to sort out and we have got to find a way to free ourselves from the coffee business." RCI incurred

to Brencroft. The financing a loss of £27.2m in the year. A sharp fall in interest charges from £74.2m to £19.6m helped cut losses. The pre-tax return also benefited from a lower exceptional revaluation of the UK portfolio - £12.5m compared with £85.2m.

Mr Barry O'Connor, director, said the group was not considering a sale of the UK property portfolio for several reasons, not least of which was that the group needed an on-going business to retain its quote. Turnover fell from £1.95bn to £694.2m, reflecting the sale of

Mr O'Connor was up beat about the group's prospects in the current year, once the RCI operations had been dealt with. "This time last year we reported a depressing picture," he said. "But now we have money in the bank and net assets of £152m."

Berisford reported a net cash halance of £18.6m

balance of £18.6m.

Purchases help Halma rise 8%

defensively".

THE SECTION OF THE SE Tebours on also ACQUISITIONS AND a drive for exports helped Halma, the safety and environmental control group, to raise pre-tax profits by 8 per cent, from £6.23m to £6.71m, in the six months to September 28.

The share price gained 9p vesterday to close at 159p. Mr David Barber, chairman and managing director, said the group had "resumed its upward growth path" after a small profit reduction in the

second half of last year. Acquisitions accounted for the first-half profit rise while

Export sales rose by 31 per cent to £10.9m, with the Continent as the chief destination. Nearly £10m more came from overseas operations, mainly in the US. Almost half the group's £44.4m (£38.9m) first-half turnover lay outside the UK, Mr Barber said.

Memco, a maker of sensors for lift doors acquired a year ago, exported about 75 per cent of its output.

The most recession-resistant businesses were those involved in safety and fire detection the other companies in the group had "performed well equipment, water purification and analysis, and gas detec-

De La Rue raises Garny stake

THE RANDFONIEIN ESTATES GOLD MINING COMPANY,

Registration Number 01/00251/06

(Incorporated in the Republic of South Africa)

DIVIDEND

An interim dividend, dividend no.113 of 25 cents

in respect of the financial year ending 30 June 1992:

WITWATERSRAND, LIMITED

De La Rue, the security printer and payment machine maker, is increasing its stake in Garny to 91 per cent with the pur-chase of a 30 per cent holding for a total of £31m.

The consideration is to be satisfied by DM52.5m (£18.4m) cash and the issue of 2.73m

Garny is a German manufacturer of banking automation and physical security equip-

Last date for registration

London EC2M 3XE.

Head Office and Registered Office: Consolidated Building Fox and Harrison Streets

ment and distributes De La Rue products in Germany.

It made a strong contribu-tion to De La Rue's interim results.

The £160.3m rights issue announced in October at the time of the £94.7m acquisition of the Swedish-based Inter Innovation company was taken up by holders representing more than 95 per cent of the shares.

tion. Apollo Fire Detectors was the biggest company in the

Although the group's margins were not as high as they had been, they were more than 15 per cent at the trading level. Mr Barber attributed this to the specialised nature and strong market positions of the 34 subsidiaries.

One business had, however, been hit by customers defer-ring capital spending. Microphax, a maker of data reading and storage equipment, had been closed. The £500,000 costs would be taken as an extraordinary item in the full-year

The group continued its 20year pattern of making small add-on acquisitions, spending £2.2m cash in the first half. In November it bought two companies that detect water leaks and monitor pipe networks in a share deal worth £3.4m. The group had £1m cash at the year-end and Mr Barber

expected a similar position next March. Earnings per share advanced from 3.09p to 3.25p and the interim dividend is increased to 0.863p, compared with

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Brasway _____int 0.24\(\phi\)
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Clayhithe ____int 0.75

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Polly Peck adviser called a liar

By David Barchard

A BRITISR-trained barrister vho represented a number of Polly Peck International sub-sidiaries in northern Cyprus was described in the High Court yesterday as a self-confessed liar.

Mr Mentes Aziz, a Turkish Cypriot lawyer who acts as an adviser to the British High Commission, and was paid £50,000 for his services to the administrators of Polly Peck after the electronics and fruit group went into administra-tion in October last year, is challenging an injunction

freezing his UK assets. Mr Aziz is one of six defendants challenging an applica-tion on behalf of Polly Peck's administrators for an injunc-tion freezing their assets to be continued until the case comes to trial.

Mr Asil Nadir, the former Polly Peck chairman, and his mother, Mrs Saflye Nadir, are also among the defendants.

The court was told by Mr
David Oliver QC, representing
the administrators, that Mr Aziz had received over £1m since 1987 for work purport-edly done for the company, and £755,000 in fees for the sale of the Salamis Bay Hotel

in July last year when he acted for both parties in the sale, charging a 15 per cent fee from each – a lower sum than he actually appeared to have received. No fee notes, invoices, or other documentary evidence for the fees had been received from Mr Aziz. A sum close to \$10m was supposed to have been remitted to Polly Peck from a second sale of the hotel

from a second sale of the hotel to the Turkish Cypriot government, but Mr Oliver said that the money which arrived might have been Polly Peck funds held by the Turkish Cypriot central bank in London.

Mr Mark Blackett Orde, representing Mr Aziz, said the main question was not about main question was not about the facts in the case, but about

from them. There was laughter in the courtroom when, after hearing from Mr Oliver that Mr Aziz had a propensity to remove funds from the UK, Mr Justice Vinelott said: "Yes, and in a suitcase." Judgement is due

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DIVIDENDS ANNOUNCED

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Feb 3

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Mar 20

Current Date of ponding for payment payment dividend year

the inferences to be drawn

Court hears | Deadline set for Trachtenberg disclosure By Richard Gourlay MR LARRY Trachtenberg, a Mr Trachtenberg will now The provisional liquidator

have to face the provisional liq-

uidator on Friday having signed an affidavit disclosing

the background to transactions

that led to unauthorised trans-

fer of funds to private Maxwell

Trachtenberg, who was not in court, argued he would need a

further two weeks to provide the information. The Serious

Fraud Office and BIM's legal department were still holding

copies of documents he needed

time he bought the Daily Mir-

took over day to day management of the pension

funds.
Mr Michael Gallemore,

another MGPT Trustee, said the first indication he had that

something was wrong was a

routine management meeting on November 15, this year, ten days after Mr Maxwell's death.

It was only at this meeting

that trustees discovered there

was a stock lending pro-gramme which became a mech-

anism through which some of the funds were spirited out of

former director of Bishopsgate Investment Management, was yesterday ordered by the High Court to provide information by Friday about transactions that might lead to the where-abouts of £427m missing from Maxwell company pension

Mr Justice Harman refused Mr Trachtenberg's plea for a longer extension of the disclosure orders obtained earlier this month by the provisional liquidator to BIM, which man-

aged the pension funds.

before the Mirror flotation By Bronwen Maddox and Richard Gourlay MIRROR GROUP pensioners told the select committee that wrote to Samuel Montagu, the merchant bank, before the May Mr Maxwell had slowly increased his control of the pension fund trust from the flotation of the newspaper

Pensioners showed concern

complaining of the investment policy of the Mirror Group Penror in 1984. "Even in the beginning, when there were seven mansion Fund, a House of Com-mons select committee was agement representatives and seven employee representives, Mr Maxwell had the fifteenth casting vote," said Mr Brian Chapman, a director of the Instead of receiving a reply from Samuel Montagu, an adviser to the flotation. Mr Robert Maxwell replied saying lawyers had advised that the Association of Mirror Pension-Mr Chapman said he believed the pension trustees lost effective control of the funds in 1988 when Bishops-gate Investment Management

ers' claims were unsustainable. The committee ordered two of Mr Maxwell's sons, Kevin and Ian, to testify before it on January 13 after they turned down an invitation to testify yesterday, saying they were "otherwise engaged". The demand has the force of a court order.

Mr Giles Orton, a lawyer representing the pensioners, told the Social Security select com-

mittee that he was concerned a company buying Mirror Group Newspapers might not have to repair holes in the pension fund – over £250m is believed to be missing from the Mirror Group Pension fund.

Trustees of the pension fund

opposed the plea on the grounds that though Mr Trachtenberg might not have access to the documents he had the report of the private Maxwell company finances, prepared by Coopers & Lybrand Deloitte, companies.
Mr Michael Hill QC, for Mr and an affidavir from Mr Trevor Cook, the manager of Maxwell pension funds, to help prepare his statement.

Mr Justice Harman said that allowing a further 14 days would cause "unreasonable delay" in a case in which Mr Trachtenberg must have knowledge of "remarkable, substantial transactions" with BIM money. It was necessary to try to trap assets that were dispos-

able, the judge said. "Mr Trachtenberg must be able to give some information which will be useful now," the judge said. "What is wanted from him is not an argument but facts as to what he person-

ally knows." Mr Trachtenberg was given until 4pm on Thursday to supply a sworn statement to the liquidator prior to the meeting arranged for Friday.



Tony Boram: chairman of the Association of Mirror

British Gas signs Czech deal

By Arlane Genillard in Prague

BRITISH GAS yesterday signed a co-operation agreement with the gas company of the Czech republic, placing the UK group a leading position to invest in Czechoslovakia's gas sector when it is privatised.

The co-operation agreement will include scientific projects with an aim to extend and modernise the gas distribution network in the Czech republic and implement the conversion from environmentally damaging fuels to natural

British Gas said that jointventure opportunities will be examined once the sector is

companies in the Czech lands and in Slovakia, and Transgas, the company supervising the only gas pipeline in the country, are scheduled to be privatised by the second half of 1992. British Gas, which was priva-tised in 1986, will be advising the companies in the mean-

The agreement was signed between British Gas and Cesky Plynarensky Podnik, the gas company which holds a monopoly in the Czech republic, but the British group said it was also conducting negotia-tions in the Slovak republic. Both Czech and Slovak

Both the gas distribution authorities have been fighting over control of the sole gas pipeline in the country which supplies gas from the Soviet Union to western Europe. Both privatisation and jointventure prospects are in the balance until the issue is resolved.

British Gas has recently

increased its investment in the It holds 24 per cent of Gas-

versorgung Sachsen Anhalt and a 25.5 per cent stake in Erdgas West Sachsen, two new gas distribution companies in the former East Germany. Negotiations are also under way in Poland and Hungary.

of services By Tim Coone in Dublin Shannon Aerospace, a new company dedicated to jet aircraft overhaul and mainte-

GPA venture

expands range

nance, and jointly owned by GPA, Swissair and Lufthansa, has announced "a strategic decision" to add maintenance services on both Boeing 757 and 767 aircraft to its range of

This brings the company's plans forward by several years to include wide-bodied jets within its marketing framework. Construction work on the I£80m (£74m) maintenance hangar at Shannon airport in advanced, and is on target to begin overhaul operations next September. In the first two years of operation it was originally intended to concentrate on servicing Boeing 737s and McDonnel Douglas MD80s.

The company said: "This decision . . . represents the next logical step for Shannon Aerospace on its way to becoming Europe's leader in

The move will put it in direct competition with Team Aer Lingus, a subsidiary of the

Conroy prepares to fight shareholders

By Kenneth Gooding, Mining Correspondent

CONROY PETROLEUM, the USM-quoted Irish company under siege by its two biggest shareholders which want to replace the entire board, will hold an extraordinary meeting to deal with that issue, proba bly in late January, said Mr Richard Conroy, chairman

He admitted his board would find it extremely difficult to win the battle against the two shareholders, Outokumpu, the state-owned Finnish group, and International Corona of Atlantic deal being completed Canada.

The confrontation flared after Conroy made an agreed 127m (£6.5m) offer for Atlantic Resources oil and gas company. The two shareholderswant Conroy to concentrate solely on developing its zinc-lead deposit at Galmoy, County

before the meeting. However, even after the Atlantic acquisition, Outokumpu and Corona would own more than 40 per cent of Conroy's issued equity. The board controls less than 15 per cent. The directors could be dismissed by a straight majority vote.

You are looking

for distribution

opportunities in

independent airframe maintenance.'

Irish national airline.

SHARE WARRANTS TO BEARER Holders of share warrants to bearer are informed that payment of the above dividend will be made on or after 4 February 1992 upon surrender of coupon no. 115 to Barclays Bank Plc., Stock Exchange Services Department. 168 Fenchurch Street, London EC3P 3HP. Coupons must be listed on forms obtainable from Barclays Bank Plc. and deposited for examination on any week-day (Saturday excepted) at least seven clear days before payment is required. Thornton (GW) . Miding Office Dividends shown pence per share net except where otherwise stated. Equivalent after allowing for scrip issue. 10n capital increased by rights and/or acquisition issues. \$USM stock. \$Scrip option. \$Special This dividend is payable subject to the customary conditions which may be inspected at or obtained from the company's Johannesburg Office or from the London Secretaries, Bama'o Brothers Limited, 99 Bishopsgate, Johannesburg Consolidated Investment Company, Limited Secretaries per: M.M.R. Naude WESTERN AREAS GOLD MINING COMPANY LIMITED ELSBURG GOLD MINING COMPANY LIMITED (Both companies are incorporated in the Republic of South Africa) The Boards have decided to pass the dividend for the first half of the current 17 December 1991

Notice to the Holders of Warrants to subscribe for shares of common stock of SxL Corporation (the "Company") U.S. \$70,000.000

Registration Number 59/03209/06

Registration Number 65/10726/06

NOTICE TO SHAREHOLDERS

2% per cent. Guaranteed Notes due 1992 with Warrants (the "1987 Warrants")

U.S. \$100,000,000 5 per cent. Guaranteed Notes due 1992 with Warrants (the "1988 Warrants")

Notice is hereby given that the Board of Directors of the Company passed resolutions on 22nd and 29th November, 1991 that the Company shall issue on 12th December, 1991, DM 125,000,000 5% per cent. Bearer Bonds 1991/1995 with Warrants attached (the "Bonds with Warrants") for the consideration less than the current market price per share of common stock of the Company market price per share of common stock of the Company.

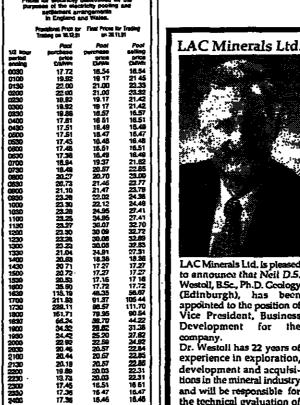
As a result of such new issuance of the Bonds with Warrants, the Subscription Prices at which shares are issuable upon exercise of the Subscription Prices at which shares are issuable upon exercise of the 1987 Warrants and the 1988 Warrants have been adjusted as follows:

(a) the Subscription Price of the 1987 Warrants has been adjusted from Yen 1,982.70 to Yen 1,961.40. (b) the Subscription Price of the 1988 Warrants has been adjusted from Yen 1,591.40 to Yen 1,574.30. Such adjustme. .s of the Subscription Prices have become effective

on 13th December, 1991 (Japan time). SxL Corporation 12-1, Sonczaki 2-chome, Kita-ku, Osaka, Japan

18th December, 1991

By: The Daiwa Bank, Limited as Principal Paying Agent



NGC Sattlemonts Limite

LAC Minerals Ltd. is pleased to announce that Neil D.S. Westoll, B.Sc., Ph.D. Geology (Edinburgh), has been appointed to the position of Vice President, Business Development for the company. Dr. Westoll has 22 years of experience in exploration,

> development and acquisitions in the mineral industry and will be responsible for the technical evaluation of mature projects for acquisiworldwide. Dr. Westell first came to Conada in 1968 on a NATO post-doctoral fellowship. He is a member of the Association of Professional Engineers of Ontario and the Canadian Institute of Mining and Metallurgy.

PIONEER ELECTRONIC CORPORATION Notice is hereby given to hol-

ders of CDR's issued by Caribbean Depositary Co., N.V. evidencing shares in the above company that the "46th semiannual business report" of Pioneer Electronic Corporation for the six months period ended September 30, 1991, prepared on a parent-only basis, may be obtained from:

N.V. Nederlandsch Administratie- en Trustkantoor Herengracht 420 1017 BZ Amsterdam

The Bank of Tokyo Ltd. established in Tokyo. Brussels. London, Düsseldorf, Paris and New York Pierson, Heldring &

Pierson N.V. Amsterdam, Dec. 11, 1991

> Notice to the Holders of TOAGOSEI CHEMICAL INDUSTRY CO., LTD.

Warrants to Subscribe for Shares of Common Stock of the Company. Issued in Conjunction with the Issue of U.S.5100,000,000 41/4.5 Guaranteed Bonds 1993

Guaranteed Bonds 1993
You are hereby notified that the Board of Directors of the Company have resolved to make a stock split on 20th February, 1992. Japan time, to its shareholders of first December, 1991, Japan time, at a rate of 1 1 Shares for each Share held. As a result, the Subscription Price of the captomed Warrants will be adjusted pursuant to Clause 3 of the Instrument dated 20th July, 1988 as follows:

Current Sub-cription Price per Share Adjusted Subscription Yen 740.60 Price per Share Yen 673.30 Effective as from 1st January, 1992, Yen 673.30 Toagosei Chemical In [4-] Nighl-Shimbashl

ato-ku, Tokya, Japan.

for innovative products in the area of **PHARMACEUTICALS**

> Our company is the right partner for you. We are the leading independent

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in Switzerland with competent specialised salesforces to cover doctors, hospitals, drug, department stores and food outlets.

We represent over 20 important international companies and are proud to have secured market leadership or No 2 positions for most of them. We are the right partner to take care of your brands

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COMPANY NOTICE

TYDALL AUSTRALIA LIMITED

A.C.N.000 015 949

NOTICE OF MEETING OF OPTION BONDHOLDERS

Take note that on 10 January 1992 at 9:00 a.m. at Level 22, MLC Centre, Martin Place, Sydney, Australia a meeting of holders if Option Bonds issued under the Deed made as of 27 March 1987 between Tyndall Australia Limited (formerly Clayton Robard Limited) (the 'Company') and Guardian Royal Exchange Assurance plc (the 'Option Bond Trustee') will be held.

The following resolution will be considered at the meeting and, if thought fit, passed as an Extraordinary Resolution of the Option Rondholders:

- 1. That the Option Bondholders consent to the modification of
- (a) clause 2(A) of the deed ("Principal Deed") made as of 27 March 1987 between Tyndall Australia Limited (formerly Clayton Robard Limited) and Guardian Royal Exchange Assurance pic by substituting '17 January 1992' for '27 March 1997:
- (b) the Principal Deed by deleting clause 5 in full:
- Condition 4(A) of the terms and conditions (Terms') of the Option Bonds on issue under the Principal Deed by substituting '17 January 1992' for '27 March 1997; and
- (d) the terms by deleting Condition 6 in full.

B. Convening of Meeting

This meeting has been convened at the request of holders of approximately 95 per cent of the principal amount of the Option Bonds presently outstanding. The Option Bond Trustee has approved the convening of the meeting.

Option Bonds may be deposited with or to the order of any of the Paying and Conversion Agents referred to below until 9:00 a.m. on 8 January 1992 for the purpose of obtaining voting certificates or block voting instructions.

The Paying and Conversion Agents are: · Chase AMP Bank Limited. 33rd Floor, Qantas Inter-

- national Centre, International Square, George Street, Sydney, NSW. Australia. The Chase Manhattan Bank N.A., Woolgate House,
- Coleman Street, London EC2P 2HD.
- Chase Manhattan Bank Luxembourg S.A., P.O. Box 240 47 Boulevard Royal, Luxembourg.

Voting certificates and block voting instructions will be issued in respect of deposited Option Bonds.

Certificates and Instructions will remain valid until Option Bonds are released as set out below.

During the validity of the certificates and instructions, the holder of any certificate or the proxy named in any instruction will, for all purposes in connection with the meeting, be deemed to be the holder of the Option Bonds to which the certificate or instruction

The Paying Agent or the Conversion Agent with which or to the order of which Option Bonds have been deposited will be deemed for these purposes not to be the holder of those Option Bonds. A voting certificate issued by a Paying Agent or a Conversion

Agent will entitle its bearer to attend and vote at the meeting or at any adjournment of the meeting in respect of the Option Bonds represented by the certificate.

Option Bonds relating to the voting certificate will not be released until the first to occur of: (1) the latter of the conclusion of the meeting and any

- adjournment of the meeting: and (2) the surrender of the voting certificate to the Paying
- Agent or the Conversion Agent which issued it. A block voting instruction issued by a Paying Agent or a Conversion Agent will authorise any person named in it to vote, in respect of the Option Bonds listed in the block voting instruction. either for or against the resolution.

Between 9:00 a.m. on 8 January 1992 and 9:00 a.m. on 10 January 1992, voting instructions may not be revoked or amended. Options Bonds relating to the block voting instruction will not be

- released until the first to occur of: (1) the latter of the conclusion of the meeting and any
- adjournment of the meeting; and (2) the surrender, not less than 48 hours before 9:00 a.m. on 10 January 1992, of the receipt for each deposited Option Bond is to be released to the paying Agent which is receipts, coupled with notice of the surrender being given by such Paying Agent or Conversion Agents to the Company of

D. Quorum and Majority The quorum at the meeting will be two or more persons present holding Option Bonds or voting certificates or being proxies and holding or representing in the aggregate not less than threequarters in principal amount of the Option Bonds for the time

the necessary amendment to the block voting instruction.

reing outstanding The majority of Option Bondholders required to pass the resolution as an Extraordinary Resolution will consist of not less than three-quarters of the votes cast on the resolution.

Company Secretary TYNDALL AUSTRALIA LIMITED

UK COMPANY NEWS

Making the most of a power base

Jane Fuller on Babcock's struggle to maintain its standing in the City

nies to stand out from the gloom surrounding UK engineering companies has been Babcock International Group, which recently unveiled increases in both its interim profits and dividend. After an 11 per cent rise in pre-tax profit in the six months to September 30, the annual figure is expected to approach £50m compared with last year's £46.7m. The dividend is forecast to go up by 5 per cent, giving a 7 per cent yield, which

is the main reason for the shares being held. As for cash, the group had 257m in the bank in September of which nearly half is free for acquisi-

Yet on a prospective p/e of less than 9 Babcock's shares trade at a significant discount to the engineering sector. Yes-terday's closing price of 59½p is only 2½p ahead of the placing price in July 1989 when Babcock was demerged from FKI, its unlikely electrical engineering partner. The one consolation is that it is way ahead of the 36p that it sank to So why is it that the post-

FKI management led by Mr Oliver Whitehead, chief execu-tive, and Mr Erik Porter, an uphill struggle to restore the 100-year-old company's

The answers range from its emergence from an "unhappy home" – referring to the two-year marriage to FKI – to general doubts about contractors that have been all-too amply illustrated by Davy Corporation's ill-starred oil rig and Howden Group's expensive embroilment in tunnelling

There is also a lingering worry that the length of some of Babcock's contracts - up to seven years - means that it will simply be very late going into recession.

To allay these concerns, Mr Whitehead and Mr Porter have had to reassure the City about the traditional power station side of the business and show

that the group's heavy engineering skills can be applied to other markets.

desulphurisation plant, to tioned as potential buyers clean up emissions from the Drax coal-fired complex place.

Last year, the breakdown of profits showed that 30 per cent came from energy and manufacturing, roughly 20 per cent each from construction/process plant contracting, facilities management and Africa, and nearly 10 per cent from the Claudius Peters operation in

The main themes of making the most of the power-related

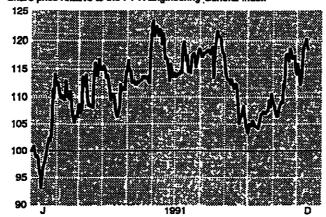
in North Yorkshire, includes a double decker bus looking like a ladybird beside a large shrub.

Outside the power sector, Renirew is handling a wind tunnel, rail bogeys, ships' propellers and ground support equipment for missiles. Profitability is far better

than it used to be. Babcock Energy now looks for pre-tax



Share price relative to the FT-A Engineering-General Index



base and of applying the skills to other sectors are being hammered out at Babcock Energy's 134-acre site at Renfrew, near Glasgow, which used to be mentioned as Babcock's achi-

The question was how could the three groups of factories, each like a football pitch in floorspace and a cathedral in height, be filled?

Mr Gordon Law, a Babcock Energy director, says the business, which used to be synonymous with boilers, now specialises in "anything big". To enable huge components to be towed from the site to King George V dock in Glasgow, bus shelters have been relocated and bendable traffic lights have been installed.

ing also helped the pro-Yet the 1987-89 FKI Babcock

Law says: "We were screwed down on capital investment to no more than depreciation."
The sale and leaseback of the site still rankles and the question of FKI's long-term commit-A diagram of a flue-gas ment to Renfrew was ques-

margins of 6 to 7 per cent, it

used to be happy with 3 per

this owes something to the par-

ing to the bone carried out

under the FKI regime, notably at the hands of Mr Jeff Whal-ley, who remains Babcock's

deputy chairman as well as

heading FKI. Lord King, Babcock's chairman, points

out that acquisition account-

purge had its limitations. Mr

It has to be admitted that

Just as important as the cost-cutting has been the

bringing in of new orders, particularly short-term ones. While the combined cycle gasfired power stations involve Rabcock in only a tenth of the man-hours per mega-watt of a coal-fired station, Mr Law says the modules for steam generation are the nearest Babcock gets to mass production - one

Renfrew's present order book runs for the rest of this year and for 60 per cent of next. The mixture of work has reduced the need to ask what was formerly a burning question: "What will fill the factory the year after next?" While credit is given for the

progress at Renfrew, two wor-ries persist about the group. One is over the joint venture with Thorn EMI to run the Rosyth Royal Dockyard for the Ministry of Defence. This contract accounted for 23 per cent of pre-tax profit last year, but the flow has since been disrupted, the ministry's Options for Change document increases fears of cuts and the contract may not be renewed beyond

The second concern is the one about Babcock being slow to go into recession rather than being genuinely recession

Mr Whitehead's answer to the first is that the worst that can happen at Rosyth is that the profits disappear. As the ministry owns the place, Bab-cock's investment is negligible. The gap would be difficult to fill because earlier hopes of

managing other government facilities have diminished with the contracting-out programme, which was much livelier in the Thatcher years. However, 10 per cent of the facilities management division's work is commercial, including the recently acquired Tickford rail business.

He gets a little more exasperated when answering the second question. He reiterates his of sales - and on contracting,



The Drax coal-fired complex in North Yorkshire

faith that much of the work will not fall off and that tap-ping new markets will cover any gaps.
Just as Renfrew has been

filled, so the construction and process plant contracting side has proved adaptable. "We have already been affected by recession, but we have looked for work in other sectors: refin-ing, steel, chemicals, plantre-pair and maintenance."

Yet to make progress, even as a yield stock, he says the group needs to make an acquisition that is more than just a small extension to current activities.

Possible targets include manufacturing businesses with annual turnover of between £50m and £100m - a tenth of last year's £760.6m group total. The aim would be to reduce dependence on the UK which accounts for 62 per cent ·

which has an 80 per cent share. Even though Babcock has cash, it would prefer to make part of any payment in shares
- hence the close attention to its stock market rating.

The messages the company has received from analysts are mixed. While some are calling for a quick move, others are worried about the prospect of extra paper and counsel patience. Their reasoning is that if Babcock's performance continues to outshine other engineering stocks, its buying power will be increased by a re-rating of its shares, and its recession-weary targets will be

Whenever the deal comes it will be of paramount imporings. While it would be nice for Babcock to have a growth element to its image, it cannot afford to jeopardise its yield

NORTH OXFORDSHIRE and THE M40

The FT proposes to publish this survey on March 2 1992.

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INTERNACIONAL NEW YORK AGENCY

December 16, 1991

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UK COMPANY NEWS

Southern Electric surges to £14m

By Juilet Sychrava

SOUTHERN Electric yesterday reported profits before tax of £13.7m for the half year to September 30, against £3.2m on a pro forma basis for the corresponding period of the previ-

Earnings per share emerged at 3.3p (2p)

and the interim dividend of 4.9p gave a real increase of 8.5 per cent - towards the top end of City expectations. "It's not a question of how

much we can pay," said Mr Duncan Ross, chairman. "It is more to do with what is acceptable to shareholders and the regulator." Southern expected to sustain real dividend increases of 5 to 8 per cent a year over the long term, he

Turnover rose from £650.3m to £745.5m as unit sales in the main distribution business rose 3.9 per cent, with a strong 7.3 per cent increase in sales to domestic consumers.

Industrial sales fell 0.9 per cent. Unit growth should be 2.7 per cent for the full year. In the supply business, volume sales increased 7.6 per cent. The business should make a small profit at year-end. Retail turnover was

FIERCE PRICE competition and a sharp

decline in demand combined to cut pre-tax profits at Arthur Lee & Sons, the steel and

plastics maker, from £5.12m to £861,000 for

the year to September 30.

Nevertheless, Lee – which is 22 per cent owned by GM Firth, the engineer – maintained its final dividend at 4.25p, making a

est emerging to North Yorkshire

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Duncan Ross: expected to sustain real dividend increases

Competition and low demand hits A Lee

some divisions.

Margins came under heavy pressure in

both the plastics and steel divisions.

Export margins were hardest hit, with sales in Europe and North America "not

remunerative, if we could get them at all,"

remunerative, it we could get them at all, said Mr Lee.

Operating profits in steel and related products fell by 63 per cent to £1.8m on turnover down just 11 per cent to £90.9m. Plastics saw a 67 per cent decline at the operating level to £511,000 on sales down

The company cut controllable costs, mainly purchasing and manpower, by about 28m, or 3.7 per cent, with 80 jobs lost over the half year, boosting operating margins from 1.8 to 2.5 per cent 2.5 per cent.

Capital expenditure was also down, at £116m. But the recession brought more bad debts.

half - double last year's fig-Net current assets were

£154.1m against £104.3m the previous year as short-term creditors fell. Gearing fell from 36 to 29 per cent.

COMMENT

Southern Electric is a City and the company set aside a favourite, for the good reason provision of 25m for the first that it is one of few regional

electricity companies with a strong and articulate manage-ment team. The company reported late in the results season, and thus reaped the benefit of the others' experience: generous dividends have not attracted media or regulatory odium, Duncan Ross' view that if service to customers is good, and price increases fair, Southern's good rate of return on capital will not incite regulatory wrath seems reasonable when the company is achieving sensible cost cuts and managing its capital efficiently. The company's strategy of looking for 15 per cent of profits from unregulated business by the end of the decade is hard to judge today, as is its investment in generation. Less risky and more potentially rewarding is its decision to stick with sup-ply, as a way of keeping customers who might switch to gas, sharpening its market wits, and preparing for any opportunities brought by the future extension of that com-petitive market to smaller customers. Analyst's full-year forecasts cluster round a £155-£160m range, giving a mid-range prospective p/e of 7.4 and a yield of 6.3 per cent.

well in excess of £1m" during the year,

Costs had been cut throughout the

group, resulting in redundancy payments of £478,000, the loss of 195 jobs, and a

squeeze on working capital.
"We have cut out the fat," he said, "and now we are cutting into the bone."

Earnings per share were given a hefty boost by the release of £990,000 in tax

credits, arising from the group's capital

up as Border leaps 63%

ALTHOUGH advertising revenues showed a marginal decrease, Border Television lifted pre-tax profits by 63 per cent from a restated £312,000

to £509,000 for the six months to £509,000 for the six months to October 31 1981.

Turnover slipped to £5.87m (£6.04m), but Mr Melvyn Bragg, chairman, said Border achieved a 3 per cent increase in market share.

Local advertising revenue rose substantially, but revenue from programme sales fell by £167,000 to £502,000, as ITV continued with revised commissioning and scheduling arrangements brought about by provisions within the

Broadcasting Act.

The interim dividend is lifted by 25 per cent to 1.1p (0.88p), payable from earnings per share up from 1.9p to 3.3p.

Recession puts Trimoco into the red

Trimoco, the motor vehicle and property group, was badly hit by the recession in the half year to September 30 and incurred a pre-tax loss of £254,000 against a £1.7m profit ast time.

Turnover was down from £133m to £115m. Although the group turned in a trading profit of £1.99m (£3.83m) the pre-tax figure was hit by a £680,000 exceptional item resulting from the loss on disposal of premises occupied

by a former subsidiary.
Automotive trading profits fell from £2.66m to £857,000 while the property side held up comparatively well with profits of £1.13m (£1.17m). Losses per share were 0.29p

(earnings 1.01p), but the interim dividend is maintained

Market share Yorkshire TV down 29% but shows gain in network share

Total costs rose by 1 per cent

from £98.5m to £99.5m, includ-

ing a £900,000 increase in con-

tractual payments to the ITC.

National Transcomm and

Earnings per share fell from 32.5p to 22.9p. The recom-mended final dividend of 8.7p

makes an unchanged total of

Yorkshire re-emphasised ves

terday that next year and in

Channel 4.

YORKSHIRE Television, producer of programmes such as The Darling Buds of May and Emmerdale, yesterday announced a 29 per cent drop in full year pre-tax profits from

£18.4m to £13.1m.
The company said, however, its performance compared favourably with that of other ITV companies, "the majority of whom reported significantly greater profit reductions or, in

some cases losses." In the year to end-September the company paid \$10.9m in Exchequer levy compared with £11.6m last year, although this amounted to 45.5 per cent of pre-levy profits compared with

38.7 per cent last time.
Advertising revenue fell by 4.85 per cent, although this reflected a slight gain in network share.

the early years of the new 10 year ITV franchises that the directors intended to take "full account of the longer term prospects of the company as well as the then trading conditions."

The company added, how-ever, that although it intended to maintain the current level of

and financial position of the company are satisfactory." Yorkshire Television bid £37.7m a year in the competi-tive tenders for new franchises. The only other qualifying bidder, White Rose, bid £17.4m and is now seeking permission for a judicial review of the decision by the Independent

Television Commission White Rose will argue that the Yorkshire business plan is unstainable. Yorkshire has insisted that it will remain in profit through-

out the new 10 year franch Yorkshire, in which Pearson, owners of the Financial Times has a 20 per cent stake, had net

cash balances at the end of September of £12.9m.
The share price rose 2p to

pen if "the trading prospects 154p on yesterday's results.

Poor share performance rules out Thames payment

By Raymond Snoddy

MINORITY shareholders of Thames Television are to lose out on a deferred payment of 20p per share following the company's loss of its television franchise.

In February, when Thorn EMI bought out BET's 26 per cent stake at 250p per share and triggered a bid for the whole group, an extra 50p per share was on offer depending on performance.

on performance.

The company said yesterday that the first of the deferred cash payments of up to 20p per share would not now be paid.

It was to become payable if the average share price in the 10 days up to December 13 was 23th or more

330p or more. Following the loss of the new franchise, which starts at the

beginning of 1993, the average share price was in fact 178p. The shares closed at 176p yes-

terday. A second deferred payment of up to 30p depends on Thames Television's advertising revenue next year totalling at least \$241m.

Given the current state of the advertising recession this target looks unlikely to be

Thames is currently directing most of its energies into cutting costs and planning for a future as an independent production company.

It is expected to sell its most

popular programmes such as The Bill, Rumpole, Minder and This Is Your Life to other

£241,000 loss at Clayhithe

Clayhithe, which earlier this year implemented a capital restructure and reverted back to active investment, returned a loss of \$241,000 pre-tax for the two months to September 30 on turnover of \$2.89m. Pro forms results for the six

months to end-September pro-vided for comparative purposes showed net assets per share fell to 87p from 105p six months earlier. A pre-tax loss of £487,000 compared with prof-

its of £2.51m.
Fully diluted losses per share emerged at 0.26p (earnings 9.11p). Directors intend to pay a dividend of at least 2.5p for the year and meanwhile, they are paying an interim of 0.75p. Taken together with November's loan stock interest payment this is a small increase on last year's interim of 1.8p.

Mr Peter Lee, chairman, said the group was determined to "remain loyal" to its shareholders, even in bad times. Sales fell by 13 per cent to £105.6m, although Mr Lee said turnover had dropped by as much as a third in expenditure plan. Earnings fell from 11.04p to 5.52p. 21 per cent to £14.7m. Several of the group's subsidiarles incurred losses, which amounted to a total although excluding the tax credit, they would have dropped to 2.52p. Bromsgrove falls 15% to £3.5m

By Paul Cheeseright, Midiands Correspondent

BROMSGROVE Industries, the specialist engineering conglom-erate, yesterday announced a 15 per cent fall in interim pretax profits and signalled its expansion into a new sector with the acquisition of the Imbach Group at a potential cost of £2.8m in cash and

Pre-tax profits for the six months to end-September were £3.5m compared with £4.11m in the same period of 1990. Rarnings per share slipped to 6.14p against 6.83p fully diluted, a result which, according to Mr Bijan Sedghi, chairman, was "a reasonable achievement given the very difficult economic climate which has prevailed."

Bromsgrove's four existing divisions had mixed fortunes. Overall turnover increased by 4 per cent to £39.4m, but operating profits were down to £4.6m compared with £5.61m. Pressure on margins caused

problems in the materials and plastics divisions, but both the automotive and the aerospace and offshore divisions increased operating profits.

The interim dividend is raised from 1.45p to 1.5p. The Imbach Group specialises in the reclamation of damaged capital assets. It is being bought from Re-Tech Imbach of Switzerland for an initial price of £1m, payable by £600,000 cash and 308,404 acquisition.

new shares. Further payments totalling £1.8m, again in cash and shares, could be made until June 1993, but the precise amount depends on the ability of the Imbach Group to meet

specified profit targets.

Mr Sedghi said that Imbach
would form the base of a new environmental engineering division within Bromsgrove. The aim is to offer environ mental services to companies foundries, for example needing to clean up their operations. The new division is expected to grow organically rather than, as has often been the case with Bromsgrove, by

Margins affected as Sanderson Electronics slides to £2.4m

Electronics, the computing services group, fell 27 per cent in the year to end-September despite a 44 per cent rise in

The company blamed the "lack of confidence" in most of the economies in which it trades including the UK, US and Australasia. Sanderson, which joined the main market in January this

year, made pre-tax profits of

PRE-TAX profits at Sanderson £2.4m (£3.3m) on turnover on the Unix and Pick operating ahead from £14.3m to £20.5m. Karnings per share fell 23 per cent to 19.2p.

The company's dividend policy is unusual, paying two interim dividends. It paid a first interim dividend of 5.4p in February and a second of 3.3p in July. A first interim dividend for next year of 5.4p will be paid next February.

Sanderson specialises in "open" systems software based and Hong Kong.

systems, but it is a broadly based computing services company with interests in maintenance and support

services. According to Sanderson, GA made a "modest" profit on sales of £26.8m. The group also holds a 27 per cent stake in SGA Pacific which operates through subsidiaries in Austra-lia, New Zealand, Singapore

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SOUTHERN ELECTRIC plc INTERIM RESULTS FOR THE PERIOD I APRIL 1991 TO 30 SEPTEMBER 1991

"GOOD RESULTS REFLECTING THE FUNDAMENTAL STRENGTHS OF THE CORE ELECTRICITY BUSINESS."

CHAIRMAN'S STATEMENT

FINANCIAL RESULTS

I am delighted to announce pre-tax profits of £13.7m (HCA) for the half year ended 30 September 1991, well ahead of the equivalent figure for the previous year of £3.2m. Turnover for the six months was £745.5m, up by 14.6% over the comparable period last earnings per share increased by 65% from 2.0p to 3.3p.

These are good results given the length and depth of the current recession and they reflect both our sound management and the fundamental strength of our core electricity business.

DIVIDEND The Directors have declared an interim dividend of 4.9p (net) per share payable on 24 March 1992 to shareholders on the register at the close of business on 31 January 1992.

ELECTRICITY BUSINESS The impact of recession was most keenly felt in the industrial and construction sectors with unics distributed to industrial customers down by just under 1% while the number of new houses connected fell by some 13% compared with the same period in 1990. Despite this, overall demand for electricity in the region continued to grow supported by our active marketing of energy efficient processes and applications. Units distributed increased by 3.9% overall with strong growth in both the domestic and commercial sectors.

In the first six months of the last financial year our underlying weather corrected increase in units distributed was 2.4%. The weather corrected increase in the first six months this year was 2.7%, a welcome rise.

Our positive approach to the competitive supply market has secured additional profitable contracts and sales volume increased by 7.6%.

We maintained our emphasis on reducing costs and further enhancing customer service as key routes to profitability. We will reach our target of reducing controllable costs by 3.7% compared with 1990/91 and reductions have been achieved in our capital expenditure. Through our Quality initiative we have established the basic quality systems to ensure that we fulfill our commitment to continuous improvements in customer service. TRADING BUSINESS

Following our decision at the end of last year to rationalise our trading activities, we have made good progress towards establishing our contracting business as a separate stand-alone subsidiary. We have also reached agreement in principle with Eastern Electricity to combine our shops and servicing businesses to create a major new force in electrical retailing. These moves were made to enhance profitability and secure the future of these activities.

The general slump in retailing continued but, despite this, we lifted retail turnover and increased our regional market share in white goods to over 23%. Following the opening of our first "superstore" outside our region at Guildford, our expansion in out-of-town retailing has continued with the acquisition of premises within our region at Chippenham and two outside our region at Bletchley and Bristol. **GENERATION BUSINESS**

In October we announced our involvement in three major generation projects - Thames Power, Medway Power and Derwent Cogeneration. These are being developed with experienced partners and gas contracts have been secured subject to project financing. All these projects are planned to be operational from 1995 and will provide good equity returns and competitive power contracts for the Company.

Our strategy is to ensure that the electricity business makes increasing profits and at the same time provides high levels of customer service. The success of this strategy is showing through in additional sales and profits during the first six months together with a reduction in customer complaints. In addition, we have taken positive steps to rationalise our trading activities and to ensure generation projects are pursued only when satisfactory risk/reward ratios can be achieved. We are confident that these activities will produce secure profit streams into the future as Southern Electric strengthens its position as a major utility providing a broad range of energy related services.

Duncan A Ross, Chairman

PROFIT AND LOSS ACCOUNT

Penad I April 1991 to 30 September 1991

	HCA £m	HC	A £m	CCA	. £m
	Year to 31 March 1991 (note I)	Half Year to 30 Sept 1991 (note i)	Half Year to 30 Sept 1990 (note 2)	Half Year to 30 Sept 1991 (note I)	Half Year to 30 Sept 1990 (note 2)
Turnover	1,546.0	745.5	650.3	745.5	650.3
Operating profit/(loss)	119.2	18,9	12.0	(6.7)	(13.9)
NGH dividend	15.3	5.5	5.1	5.5	5.1
Gearing adjustment	-	-	-	3.9	3.5
Net Interest	5.1	(10.7)	(13.9)	(10.7)	(13.9)
Profit/(loss) before tax	139.6	13,7	3.2	(8.0)	(19.2)
Tax (note 3)	(8.18)	(<u>4</u> .7)	2.3	(4.7)	23
Profiti(loss) after tax	107.8	9.0	5.5	(12,7)	(16.9)
Extraordinary Items	(5.9)	<u> </u>	(3.5)		(3.5)
Profit/(loss) attributable to shareholders	101.9	9.0	2.0	(12,7)	(20.4)
Dividend	(27.3)	(13.22)	(11.68)	(13.22)	(83.11)
Retained profit/(loss)	74.6	(4.2)	(9.7)	(25.9)	(32.1)
Earnings/(loss) per ordinary share	31.6p*	3.3p	2.0p	(4.7p)	(6.3p)
Dividend per share	10.12p	4.90p	4.33p	4.90p	4.33p

BALANCE SHEET

Period 1 April 1991 to 30 September 1997

	HCA (m	нса	L Lm	CCA	im.
	At 31 March (99((note ()	At 30 Sept 1991 (note i)	Az 30 Sept 1990 (note Z)	At 30 Sept 1991 (note i)	At 30 Sept 1990 (note 2
Fixed assets	609 3	626.3	565.1	1,224.0	1,212.6
Current assets	442.9	344.3	356.6	344,3	356.6
Creditors – amounts falli due within one year	ing (273 0)	(190.2)	(252.3)	(190.2)	(252.3)
Net current assets	169.9	154.1	104.3	154.1	104.3
Total assets less current liabilities	779.2	780.4	669.4	1,380.1	1,316.9
Creditors - amounts falls due after more than one year	ng (184.0)	(184.0)	(184.0)	(184.0)	(184.0)
Provisions	(50.8)	(\$6.5)	(25.3)	(56.5)	(25 3)
	544.4	539.9	460.1	1,139.6	1.107.6
Called up share capital	134.9	134.9	134.9	134.9	134.9
Reserves	409 5 \$44.4	405.0 539.9	325.2 460.1	1,004.7	972.7

I. PREPARATION The interim results, which are unaudired, have been prepared on the basis of the accounting policies adopted for the year ended 31 March 1991 as set out in the Company's annual report and accounts.

The financial information in respect of the year ended 31 March 1991 as shown in this inc ant does not constitute statutory accounts within the meaning of section 240 of the nies Act 1985. This information has been taken from the HCA accounts upon which the auditors have made an unqualised report and which have been delivered to the Registrar of

2. COMPARATIVE RESULTS Comparative results for the half year to 30 September 1990 are presented on the basis of pro forms accounts, which provide the most appropriate comparison with current trading, having regard to the effect of the injection of debt into the Company at

tion. The are forms adjustments relate to interest charges on Government debt and tax which notation. The price forms amount frame reacts to elected out god on god of overthein contains the which reduce the HCA profit after tax by £13.3m (and siter a gasting adjustment by £9.8m CCA). Actual figures for the period I April 1990 to 30 September 1990 are: CCA <u>(m</u>

Interest rec 6.6 23.7 (7.2) Profiti(loss) after tax Earnings per share
3. TAXATION To the year ending 31 March 1992.

Copies of the results can be obtained from the Head of Corporate Relations, Southern Electric plc, Littlewick Green, Maidenhead, Berks \$L6 3QB.

COMMODITIES AND AGRICULTURE

Platinum price plunges as Japanese cut their losses

By Kenneth Gooding, Mining Correspondent

PLATINUM'S PRICE plunged by \$7.75 a troy ounce yesterday to close in London at \$348.65. The drop was triggered by Japanese investors cutting their losses on Tokyo Commodity Exchange (Tocom) contracts to buy the metal for future deliv-

Even though gold fell again in London yesterday – by \$2.35 an ounce to \$357.30 platinum is now at a substantial discount to the yellow metal. Platinum for some years has usually traded at a premium to gold of up to \$100 an ounce.

Japanese dominate the platinum market and since the begining of August have been liquidating their contracts in response to a series of bearish developments for platinum.

By Leslie Crawford in Santiago

COMINCO, THE Canadian

mining group, yesterday announced a decision to invest

\$300m to develop the Quebrada

Blanca copper deposit high up in the Chilean Andes.

metres above sea-level, is

scheduled to start production

late in 1994 with an output of

75,000 tonnes of pure copper cathodes a year. Cominco will be employing a novel mining

technique patented in Chile in which the copper is extracted from the ore with the aid of

bacteria in a weak solution of

warm sulphuric acid. An

organic solvent gets rid of the

acid, which is recycled. The pure copper is obtained by run-ning an electric current

Cominco has tested the new

production method at a pilot

plant at Quebrada Blanca and

believes it is more cost effec-

tive than the traditional pro-

By Emilia Tagaza in Canberra

AUSTRALIA'S COMMODITY

export earnings are to drop in 1991-92 for the first time in a

decade, according to the Australian Bureau of Agricultural

and Resource Economics, the

The drought and weak com-

modity prices will combine to push the value of commodity

exports down 5 per cent to

The bureau's chief commod-

ity analyst, Mr Michael Kirby, said that despite considerable

cost cutting, the net value of

farm production was expected

to fall by more than 75 per cent

to A\$215m in 1991-92, the low-

A\$39.86n (£15.56n) in 1991-92.

official statistics agency.

through the solvent.

The open-pit mine, 4,300

automotive anti-pollution catalysts and jewellery.

Sales volume on the Tokyo Commodity Exchange yesterday was the highest since May 30 when platinum fell about \$30 an ounce after Nissan, Japan's second-largest car maker, suggested it had developed a catalyst based on palla-dium rather than on platinum and rhodium.

However, analysts were puz-zled about yesterday's sell-off because there was no obvious reason for it. Mr Andy Smith, analyst with Union Bank of Switzerland, said the best guess was that General Motors of the US, the world's biggest vehicles group, had promised an announcement today about how it intended to return to

Chile's biological copper project

It estimates that its production

costs, including debt-servicing, will be a modest 62 cents a lb.

inco has yet to face is the accli-matisation of miners to such high altitudes, where lethargy,

breathlessness and height-sick-

ness are common ailments.

Other high-altitude operations, such as the Choquilimpie gold mine on the Chilean-Bolivian border, suffer from a very high

Cominco's partners in the venture are Enami, the Chilean

state metals refinery and Socie-

dad Minera Pudahuel, which

patented the bacteria heap leaching technique in Chile.

Australian commodity earnings to drop

"The income slump will be

particularly concentrated on

wool enterprises and those pro-

ducers located in the drought

affected areas of northern New

South Wales and south-east

cant falls are expected in export values of wheat and

sugar. In contrast, the value of

wool exports is forecast to

increase moderately, with strong growth in export vol-

umes more than compensating

In terms of production, the

bureau estimates 1991-92 wheat

production at 9.52m tonnes and

wool at 841,000 tonnes.

Mr Kirby added that signifi-

Queensland," he said.

for lower prices.

turnover of staff.

The biggest problem Com-

+6.425 to 916.625

+ 1,275 to 315,725 + 1,050 to 122,600 + 1,398 to 11,322

LAIR WAREHOUSE STOCKS (As at Monday's close)

which is primarily used in profitability. It was widely expected GM would announce more plant closures.

"What's bad for General Motors is bad for catalysts," Mr Smith pointed out. Sentiment in the platinum

market has been bearish for some time because the recession has taken a severe toll of the car industry. Johnson Matthey, the world's biggest platinum marketing company, forecast recently that there will be a supply surplus of 240,000 ounces of platinum in

1991 – an 8-year high. Other suggestions about the cause of the sudden Japanese sales yesterday included the fact that negotiations between Russia and the Japanese about 1992 platinum supply contracts are going on at present.

Teck Corporation, another

Canadian mining group, is

shortly expected to join the group. Teck and Cominco will

be contributing \$110m of their own capital towards the ven-ture; Union Bank of Switzer-

land led a syndicated credit for

the remaining funds.
The Quebrada Blanca project

is the latest in a series of mul-ti-million-dollar copper invest-

ments in Chile. These are expected to raise Chilean cop-per output by at least 800,000

tonnes in the second half of the

decade - a 50 per cent jump

Mr Bryan Morris, Cominco's

financial vice-president in Chile, said he did not believe

the wealth of projects would depress copper prices. There are many mines around the world which are closing or

which are suffering from

declining ore grades. We are optimistic about the price of

Export earnings from the

mineral resources sector are

forecast to decline by 6 per

cent to A\$25.9bn in 1991-92 as

estimated at 232.8 tonnes, iron

ore at 121m tonnes, nickel at

67,000 tonnes, copper ore and concentrates at 340,000 tonnes

and refined copper at 270,000

COFFEE - London FOX

Close Previous

Turnover: 5707 (2955) lots of 10 tonnes ICCO Indicator prices (SDRs per tons price for Dec.16 998.84 (989.90) 10 day for Dec.17 969.51 (984.01)

over current output.

copper," he said.

strong growth.

largest

gas field long-term price stability to the IRAN ANNOUNCED yesterday tantalum market. that it had tapped into the

world's largest gas field, finding reserves worth US\$200bn where its Gulf waters meet Qatar's, reports Reuter from It said its section, called the

South Pars Field, holds 100 tril-lion (million million) cubic feet of gas, plus gas liquids and oil. The gas lies beneath shallow waters in the Gulf. Qatar, which calls the reservoir the North Field, began producing in August. Reserves on the Qatari side are estimated at 500

trillion cu ft. Mr Gholamreza Agazadeh, the Iranian oil minister, was quoted by the Iranian news agency as saying that field was "the largest ever discovery of

its kind^r He said the reservoir also held between 2.5bn and 3bn barrels of gas liquids.
"While drilling, oil layers were found at a depth of 1,200

to 1,400 metres the capacity and vastness of which are yet to be determined. However, it is remarkable," Mr Aqazadeh said.

He put the value of the recoverable gas at \$200bn, Tehran Radio said. Iran has the world's second largest gas reserves after the Soviet Union.

Gulf oil industry executives said in September that the Italian firm Technologie Pregetti E Lavori had started drilling three appraisal wells into the field in July under a \$37m contract.

Mr Aqazadeh said that Iran was talking with several unnamed foreign firms on developing the South Pars

Tehran hoped to secure fin-ancing by advance sale of part of gas liquids from the project, the radio station quoted him as saying.

Paris milling wheat futures

FRANCE'S FUTURES and options exchange, Matif, plans to launch a milling wheat futures contract in 1992, Mr Gerard Pfauwadel, the exchange's chairman said yesterday, reports Reuter from Paris.

export volumes rise only mar-He said Matif had convinced ginally, after many years of elements of the French wheat Large drops in export earnings of crude oil, liquefied petroleum gas, petroleum prodtrade, including co-operatives, millers and traders, that futures could provide a useful ucts, uranium, copper and zinc complement to their activity are forecast to outweigh rises for tron ore, gold and nickel. rather than a threat to the current system of European Com-Gold production in 1991-92 is munity food subsidies. Mr Pfauwadel declined to

say precisely when this or two other planned new products options on currencies and a European stock index future would be launched.

2/tone

High/Low

Iran taps into world's Oppenheimer backs tantalum plan

MR HARRY Oppenheimer, doyen of the mining industry, is backing a project in Western Australia designed to bring

Tantalum is a heavy metal with a high melting point and excellent resistance to most forms of chemical attack. Its most important use is as a powder for the formation of anodes for capacitors. It is also

used as the carbide in cutting tools and, as a pure metal, is fabricated for use in chemical plant and aerospace applications. One of Mr Oppenheimer's family companies is investing

in Gwalia Consolidated, an Australian group, which owns Greenbushes, one of the west-ern world's three big operating needs A\$29m for construction of a new tantalum processing plant and crushing circuit and development of hard rock Work on this will start soon

after Christmas and Gwalia believes that in five years time the Greenbushes mine will account for about 20 per cent of world tantalum supply, esti-mated by then to be about 3m Ibs a year. Some A\$20m (£8.5m) of the

necessary cash has been raised by the issue of convertible notes to two groups: Dunstan, a European company that represents Mr Oppenheimer's famly interests, and Rockefeller & Company, the investment arm of the New York banking family.

The catalyst for this intrigu-ing association was Mr Jim Ainsworth, a director of Gwa-lia and one of the principals in Warrior International, a small London-based merchant bank. Rockefeller owns 40 per cent of Warrior and brought in the

Oppenheimers. Funds managed by Rocke-feller will take A\$15m of the notes which, on conversion, will give them 15.8 per cent of Gwalia, while Dunstan has put

Tantalum prices were extremely volatile in the late 1980s and Mr Peter Lalor, Gwalia's managing director, sug-gests that this damaged the metal's prospects by encouraging substitution in the capacitor market by ceramics and aluminium. So, when Gwalia absorbed Greenbushes in 1990, its strategy was to stabilise the market

To this end it recently signed five-year contracts to supply

more than 2m lbs of tantalum oxide (T2:0.) at a fixed price of about US\$40 a lb for the first four years with the world's two biggest tantalum processors -Hermann C. Starck of Germany and the Cabot Corporation of the US. Gwalia is also supplying Metallurg in New York and Triebacher of Austria. Between them these four account for about 85 per cent of the tantalum processing

market. "We've been able to convince our main customers that the industry will be better off in the long term by taking the volatility out of the market,"

says Mr Lalor. To fulfil its contracts, Greenbushes' output will rise from about 300,000 lbs of concentrates (containing about 35 per cent of tantalum) to 400,000 lb in the financial year to June 1992 and to about 650,000 lb in the 1994-95 financial year. This production increase is

expected to be mainly at the

expense of tin producers in Thailand and Brazil who supply tin slag, from which tanta-lum is recovered. Processors say that it costs about US\$45 a lb to produce tantalum in this way. Moreover, they expect the cost to rise as environmental pressures increase because tin dag contains uranium.

Gwalia estimates that demand for tantalum was about 3.4m lb last year compared with output of 2.5m lb. The deficit was made up from stocks and from production

from tin slag. Greenbushes has about 30 years of reserves. Mining is by open pit methods at present but in five years time further investment will be needed to go underground. Mr Ray Lynch, Gwalla's chairman, says that construction of the new plant should be completed by October next year and the mine will operate normally while the project is being com-

MINOR METALS PRICES

Prices from Metal Bulletin (last week's in brackets).
ANTIMONY: European free

narket 99.6 per cent, \$ per tonne, in warehouse, 1,640-1,680

2.80-3.20 (same). CADMIUM: European free market, min. 99.5 per cent, \$ per lb, in warehouse, 1.65-2.10 (same).
COBALT: European free market, 99.5 per cent, \$ per lb, in warehouse, 29.50-30.50 (28.00-

free market, drummed molybdic oxide, \$ per lb Mo, in ware-

product was exported.

The Namakwa Sands project

would be heavily export ori-

ented with more than 95 per

erated by export sales which,

at full production, would be

exports at full production, after

cent of the revenue being gen-

29.50). MERCURY: European free

market, min. 99.99 per cent, \$ per 76 lb flask, in warehouse, 110-120 (95-120). BISMUTH: European free market, min. 99.99 per cent, \$ per lb, tonne lots in warehouse, MOLYRDENUM: European

SELENIUM: European free market, min 99.5 per cent, \$ per lb. in warehouse, 4.80-5.40. TUNGSTEN ORE: European free market, standard min. 65 per cent, \$ per tonne unit (18 kg) WO3, cif, 59-67 (same). VANADIUM: European free market, min.-98 per cent, \$ a lb V₂O₃, cif. 230-245 (same). URANIUM: Nuexco exchange /value, \$ per lb, U₃O₃, 7.40 (same).

SA miner studies mineral sands deposit

By Philip Gawith in Johannesburg

ANGLO AMERICAN, South Africa's largest mining house, has announced that it is evaluating a R920m (£160m) heavy mineral sands project on the west coast of the Cape and aims to make a decision early next year on whether to go

The Namakwa Sands project, about 350 km (220 miles) north-west of Cape Town, would consist of three separate facilities: Mining and preliminary concentration of heavy miner-

als from a sands deposit; • Further processing of the primary concentrate to pro-

and ilmenite • And smelting of the ilmenite to produce a titania slag and a pig iron. These products, as well as the zircon and rutile, would be exported from Saldanha Bay, on the west Anglo says that a decision

duce the metals zircon, rutile

on whether or not the project will proceed will be influenced by the availability of tax and other concessions from government. which recently announced that it was offering special tax relief to mineral beneficiation projects where a high proportion of the finished

slag, 212,000 tonnes; and pig Iron, 130,000 tonnes.

The available reserve is in

excess of 400m tonnes of mineral sands, which should sustain the envisaged mining

fining would extend from a line 300 metres inland of the high water mark to about 14 km inland, over a width of about 5 km.

If it proceeds, the project will be developed in three mining

operations for at least 35 years:

about R360m a year in 1991. stages, commencing in 1994, The volume of annual and two smelting stages, commencing in 1996. The esti-mated capital cost of the com-2001, would be zircon, 120,000 tonnes; rutile, 34,000 tonnes; pleted project is R518m for the mine and separation facilities, and R350m for the smelter, in-1991 money terms. Infrastrucpipeline would cost a further R54m.

Occidental spending \$120m on Peruvian drilling

By Sally Bowen in Lima

OCCIDENTAL Petroleum is to invest at least US\$120m in new drilling operations in Peru over the next two years, following resolution of a long-running dispute with state oil producer

An agreement signed

Mr Jaime Yoshiyama, the mines and energy minister. predicted that the agreement between the company and the Peruvian government commits would convert Peru from a net Occidental to drilling a miniimporter of petroleum to an

dai Kerb close Open Interest

Total daily turnover 23,671 lots

otel delly turnover 26,265 lots

Total daily turnover 2,580 lots

5540-45

107.762 lots

4.814 lots

mum of 20 wells in the northern jungle during 1992 and Discrepancies between Occi-1993. If results are favourable, 12 additional wells could be drilled in the following two

CRUDE OF (Light) 42,000 US galle \$/berrei

dental and Petroperu had hinged on a dual tariff system enshrined in a 1966 contract. Occidental was to receive one rate for "basic" production, another for "excess". Occidental had claimed some \$84m owing from the Peruvian government. During the dispute, oil output has fallen

sharply.

Both parties hailed the agreement as another indication of increasing investor confidence in Peru. It followed just a week after the announcement that Southern Peru Copper Corporation is to invest \$300m in mining operations over the next five years.

Chicago

MARKET REPORT

Aluminium prices closed ahead on the LME yesterday on short covering prompted by market talk of overnight physical demand in the US. Traders said that although a technical bounce in prices was always possible they doubted there would be any significant fresh long-term buying interest with stocks at such a high level Yesterday's LME stocks rise of 6,425 tonnes took the total to a record 916,625 tonnes. Copper prices closed just ahead following the relatively steady New York market opening. However, dealers said that copper should now fully respond to the sluggish economic background that has been depressing other metals for most

London Markets

Crude of (per barrel FOB)		+ or -
Dubei Brent Blend (dated) Brent Blend (Feb)	\$14904.95q \$18.15-8.30 \$18.15-8.20	-0.30 375
W.T.I. (1 pm est)	\$19.50-9.60q	-0.30
Oil products (NWE prompt delivery per b	onne CIF)	+ or -
Premium Gasoline	\$196-201	-0.5
Gas Oil Heavy Fuel Oil	\$177-8 \$89-71	-3 -3
Naphtha	S187-189	•
Petroleum Argus Estimates		
Other		+ 01 -
Gold (per troy oz)	\$357.30	-2.35
Silver (per troy oz)	385.4c	-1.1
Platinum (per troy 02) Palladium (per troy 02)	\$348.65 \$82.00	-7.75 -1.35
	*	-1.353
Copper (US Producer)	101.8c	
Lead (US Producer)	37.0c	-0.37
Tin (Kuala Lumpur merket) Tin (New York)	14,65r 254.0c	
Zinc (US Prime Western)	62.0c	
Cattle (live weight)†	104,09p	-5.07*
Sheep (dead weight)†	147.15p	-1.08°
Pigs (live weight)†	88.01p	+ 1.85*
London daily sugar (raw)	\$230.6	+ 3.8
London daily sugar (white)		+ 1.3
Tate and Lyle export price	£234.5	+20
Barley (English feed)	£126.5u	
Malze (US No. 3 yellow)	£147.75	
Wheat (US Dark Northern)	£101.00	
Rubber (Jan)♥	48.50p	-0.50
Rubber (Feb)♥	48.75p	-0.50
Rubber (KL RSS No 1 Jan)	216.0m	+1.0
Coconut oil (Philippines)§	\$650.0z	+5.0
Palm Oli (Malaysian)§	\$380.0u	
Copra (Philippines)§	\$410 1	
		-1.5
Soyabeans (US)		
Soyabeans (US) Cotton "A" Index Wooltops (64a Super)	62.40c 417p	+0.45

Mar y-Jan/Feb ago. **W**London :

SUQAF	t – Lond	en FOX	(\$ per torme
Rew	Close	Previous	High/Low
Mar	192.40	193.00	183.20 190.40
May	190.00	192.00	191.00
Aug	194.00	194.40	192.00
Oct	194.00	192.00	191.00
White	Close	Previous	High/Low
Mar	273.0	274.9	275.0 272.8
May	273.3	275.3	274,5 273.0
Aug	277.5	279.7	278.5 277.5
Oct	259.9	262.2	260.5 259.0
Dec	258.9		259.0
Mer	250.9		260.1 259.5
May	259.8		260.0
White 3	136 (491) White (FF:		of 50 tonnes.): Mar 1500.28, May
CRUDE	OFL - W	PE	\$/berre
	Close	e Previo	us High/Low
Feb	18.22	18.38	18.47 18.04

				_
RUDE C				ьег
	Close			_
eb	18.22		18.47 18.0	
Aar	18.10		18,39 18.0	
\pr	18.05 18.05		18.19 17.9 18.05 17.9	
Agy Turi	18.02	18.27 18.17	18.02 17.9	
un PE Index		18.94	10.02 17.0	•
				_
urnover_	14621 (2	(4308)		_
as oil	- IPE			חפול
•	Jose	Previous	High/Low	
	75.50	178.50	178.50 178.25	
	78.25	179.00	179.75 174.50	
	73.50	175,25	174.00 172.00	
	69.00	171.00	169.50 168.00	
iay 1	67.00	168.50	167,50 168,75	
	67.50	1 68. 75	167.50 167.00	
	69.00		169.25 168.75	,
	71.00	174.00	171.00	

nes)ĝ) ex Super)	\$410 1 £142.5 82.40c 417p	-1.5 +0.46	BTD US\$365, BWD US\$405. C and F Antwerp BTC US\$380, BWC US\$360, BTD US\$360, BWD US\$360.
eggit/kg. o z-Dec/Ja k prices, physical n	se stated, p- Feb 1-Feb/k m. †Mest Co change fro narket, §CIF i	Aar u-lan/ ommission on a week Rotterdam.	LIVERPOOL-Spot and shipment sales for the week ending is December amounted to 406 tonnes against 330 tonnes in the previous week. Business was on narrow lines, High cost of raw coston detarred users from increasing their purchases.

wardup to under three \$7,1 good cover to cover the cover to cover the cover	ehouse by 1,398 y 1,398 e-montil 50 a tor d trade trade out of pr ember contrac ight nea chart pi yard prid 1 gains blems ti a shlpmu ked who	tonnes pressur a metal (n metal (n metal (n metal (n metal (n) pressur a metal (n) pressur a close (n) pressur a close (n) pressure a close (n) p	of nickel were put the market re and quickly fell to re meeting and short close ahead. And the short rig. In Chicago tures again before midday plies, keeping liish. Further a unable to of continued ts are having reviously ers said.
SUQAI	R – Lond	pa FOX	(\$ per torne)
Rew	Close	Previous	High/Low
Mar	192.40 190.00	193.00 192.00	193.20 190.40 191.00
May Aug	190.00	192.00	191.00 192.00
LAND	. 		POLLVY

- F			angu	1000	ruce	1010 2	90	
lins t	oecause	of continued	May	1002	1008	1005 8		
		ts are having	ألعاب	1009	1015	1010 1	1006	
			Sap	1020	1021	1019		
		reviously	Nov	1044		1029		
		ers said.	Turnow	er 1217 ((754) lots (V 6 1000	_	
plied	trom R	euters	ICO ind	licator p	rices (US dally 62.53	cents oe	r pour	d) for
Londs	r FOX	(\$ per tonne	3 age 64.2	38 (64.65) }	· (conso)	io vay	SAD).
ose	Previous	High/Low			anuary £5	62 , Marc	an ₹ 56	1
2.40	193.00	183.20 190.40	POTAT	QES - I	ondon PC	×	밀	ж
10.00 14.00	192.00 194.40	191.00 192.00		Close	Previous	Hgh/L	.OW	
4.00	192.00	191.00	Apr	115.5	117.8	117.0	114,6	
058	Previous	High/Low	Мау	136.5		137.0	135.5	
3.0	274.9	275.0 272.8	Tumove	r 300 (7)	lots of 20	tonnes.		
3.3	275.3	274,5 273.0						
7.5	279.7	278.5 277.5	SOYAM	EAL - 1	Loudon Pi	X	E/	ponne
9.9 8.9	262.2	260.5 259.0 259.0		Close	Previous			
0.0		260.1 259.5	Feb	122.50		122.50	υπ	
8.6		280.0						
Raw 21 491)	5 (491)lots	of 50 tonnes.	Turnove	r 16 (0)	lots of 20	tonnes.		
	per tonne): Mar 1500.28, May	FREICH	17 – Lo	ndon FOX	510	Yindex	point
			: ==	Close	Previous	High/L	OW .	
L - W	<u> </u>	\$/berre	_ 480	1548	1553	1555 1	545	
Close	Previo	us High/Low	Feb	1563	1570	1565 1	560	
18.22	18.38	18.47 18.04	- Apr	1562	1588	1560		
18.10	18.37	18.39 18.01	Jul BA	1348 1534	1370 1543	1350 1534		
18.05		18.19 17.96	971	1224	1240	1534		
18.05	18.21	18.05 17.85	<u>Linuona</u>	r 321 (18	(\$)			
18.02	18.17	18.02 17.95						
18.64	18.94		GRADIS	- Lon	ion FOX		£/	tonne
1821 (2	4308)		- Wheet	Close	Previous	High/L	_	
IPE		\$/tonne	- Jan	124.95	124.85	125.10		
08e	Previous	High/Low	Mar Mar	126,60	126.50	128.60		
			May	132.00	131.90	132.00		
5.50	178.50	178.50 178.25	-Jun	133.75		133.50		
8.25 3.50	179.00 175.25	179.75 174.50 174.00 172.00		Close	Previous	Lu-ba		_
3.3V	171.00	169.50 168.00	Berley			High/L	94	
7.00	168.50	167,50 166.75	Mar	122.30	122.30	122.30		
7.50	168.75	167.50 167.00	Turnove	r. Wheet	170 (387),	Barley 2	5 (200)	
e.00		169.25 166.75			100 Tonne			
1.00	174,00	171.00	_					
1068 (1	0254) lots	of 100 tonnes	Pias -	Landon	FOX (C	ash Sett	ement)	p/kg
				Close	Previous	High/Le)W	
undee	BTC USE	SEO. BWC US\$n/e.	Jan	105.5		105.5 1	05.5	
		Cand F Antwerp	Feb	106.5	107.0	106.7 1		
		BTD US\$360,	Mar	108.0		107.5		
360.	,		May	108.5		108.5		
mw.			Jun	108.5		108.5		
v e	معلقه اممه	ment sales for the			es of 3,25	D ka		_
		amounted to 408		:-				
ainst 3	30 lonnes i	in the previous	HOME -	Londor			_	
inett'	Was on har	row lines. High	l	Close	Prev.	Hiah	Low	Vol

ORLD	COMM	IOD	ITIE	S PR	
LONDON	METAL EXC	HANG	E		(Pri
	Close	Prev		High/L	ow _
Aluminkin Cash	, 99.7% purit 1110-11		tonne) 5-7.5		
3 months	1135-36	1121		1106 1137/1	127
	rede A (£ per				
Cash 3 months	1191-92 1218-8-5	1187 1212		1194-/1 1218/1	
Lead (£ pe	r tonae)				_
Cash 3 months	289.5-90.5 301-1,5	285-3 297-1		302/298	
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FINANCIAL TIMES SURVEY

OIL AND GAS INDUSTRY

Wednesday December 18 1991

The market's new forces

The Organisation of Petroleum **Exporting Countries has become** more pragmatic in the aftermath of the Gulf crisis. But it is no longer. the only force in the market: arguably the Soviet Union today has more bearing on oil prices,

the world stage, along with increasing Kuwaiti production next year, could precipitate a major row within Opec over a

resumption of production

A seasonal drop in demand by March next year should see producers cutting back if they do not want to risk a sharp fall in prices, but as yet the frac-tious cartel has appeared unwilling to reduce its produc-tion.

Opec has, in any case, lost

its dominant influence over

world markets now that oil is traded internationally on

futures exchanges across time zones. Sophisticated hedging

techniques are available for

companies wishing to insulate themselves from wild price

fluctuations. Traders still look to the organisation for indica-

tions of policy which can swiftly affect prices, but Opec is not the only force in the

market any more.

Arguably, the Soviet Union

ouotas.

writes **Deborah Hargreaves**

HE GULF war earlier this year altered the political balance in the Middle East which is still in a state of flux: it also changed the politics of oil. A more pragmatic Organisation of Petroleum Exporting Countries (Opec) emerged in the aftermath of the Gulf crisis and is still dictating oil policy

today.

The one great surprise for industry observers was the market's reaction to the outbreak of fighting in the Gulf—oil prices dropped by \$8 a bar-rel, confounding predictions that a war would cause prices

But current moderate oil prices and a pragmatic Opec mask some of the more contentions issues facing the industry next year. The world oil mar-ket is finely-balanced between surplus and shortfall and should demand rise faster than expected over the western win-

ter, world capacity could be severely stretched to cope.

Declining Soviet production continues to cast a shadow over world markets and the announcement by the Russian republic last month that it was suspending export licences made traders extremely jittery. However, this has yet to result in any disruption to supplies and it appears unlikely that

exports will be halted.

At the same time, markets. fear that a return of Iraqi oil to



The Shell production platform and loading buoy on the Khtiwake officed in the North Sea

a continent so close to eco-nomic collapse and suggests how strong an industry leader the Soviet Union could become if it had access to western tech-

today has more bearing on oil prices than Opec, and its importance could continue to nology. Almost every western oil increase, depending on politi-cal and economic events in the company is looking for a way into the USSR, either through joint infrastructure projects or for virgin exploration. But the Soviet oil production has been in decline for the past two and few deals have successfully been concluded. years as its oil industry has faced technical difficulties and

equipment shortages, but, with a production level of 10m harrels a day (b/d) it remains the largest producer in the The planned signing of the European energy charter this week could improve access for western companies to the

abundant resources of the USSR, but the way it will work is still unclear. The energy charter is the brainchild of Mr Ruud Lubbers, the Dutch prime minister, who has per-suaded 35 countries to sign up with the aim of making west-ern technology available to the energy sector in the USSR and eastern Europe, and of encour-aging foreign investment designed to help regenerate the countries' economies.

However, the disintegration of the USSR and moves by the republics to extend their control over local energy produc-tion have made it uncertain

whether the charter will even be signed by the USSR as a whole. More concrete measures in the charter such as treaties on hydrocarbon use, nuclear safety, energy efficiency, and the environment as well as a procedure for solving disputes may have to wait some time

before being implemented.

The USSR supplies the west with between 1.5m b/d and 1.7m b/d of crude oil and delivers about 18 per cent of west ern Europe's gas consumption - excluding the UK. Gas sales have not dropped off in the way that those of oil have, and supplier is set to become as great as its oil market clout.
The Soviet Union contains 40 per cent of the world's proven gas reserves and, along with Algeria and Iran, will be the major supplier to western

Europe in coming years.
Within Europe, the UK, Norway and the Netherlands hold the bulk of discovered gas supplies and some deliveries are made across national borders. but the European Community is still far from liberalising its internal gas market. Mr Antonio Cardoso e Cunha, the EC energy minister, is keen to promote competition in the

European gas industry, but faces entrenched opposition from established suppliers.

Few countries - the UK is a notable exception - have introduced any measure of competition into gas supply which remains the domain of large established monopolies. The EC has now adopted a piecemeal approach to try to prise apart the market power of the monopolies which could result in full third party access - the opening up of the European gas transmission grid to all-comers - by late in the

rivatisation of British Gas in the UK five years ago opened up the mar-ket to a certain amount of competition, but the government is still trying to encourage more rivals into the industry. It is currently negotiating sweeping changes to British Gas's business in a round of talks due to be completed by Christmas.

The future of the European gas industry is crucial to the community's overall energy policy – above all its environ-mental objectives. Gas is fast becoming the fuel of choice in many European power station projects because it is such a

With the European Commission debating the introduction of a carbon tax by 1993 of at first \$1 a barrel of oil, rising to \$10 a barrel by the end of the decade, gas is set to retain its pre-eminence.

Oil producers have, under-standably, fiercely resisted the

imposition of a carbon tax, but companies will have to face increasing calls for cleaner fuels as the environmental lobby gathers pace around the world. For this reason, many of the multinational oil companies are stepping up their efforts actively to explore for gas as well as for oil – gas was traditionally viewed as a waste product of oil exploration and

was flared to get rid of it. While there are few major oil discoveries left to be made in the UK sector of the North Sea, Mr Chris Fay, managing director of exploration at Shell UK, believes there are still large amounts of gas to be found. Discovered reserves in the North Sea now split half and half between oil and gas. In their quest for oil and gas,

IN THIS SURVEY

Oil prices: "all eyes on Boris'

☐ Growth in capacity: slaking the world's thirst Opec: moderates hold sway Page 2

UK gas: therm wars ☐ European Community: nudge towards the free

market □US gas: clean air laws may be vital ☐ North Sea prospects:

sweep of a dustbin and brush ☐ Price volatility: it's safer to hedge

☐ Environment: risk of energy taxes ☐ Related surveys Page 4

the majors are moving away from more mature areas such as the North Sea and into more far-flung corners of the world. This so-called frontier policy sees Big Oil operating in Viet-nam, Colombia, Pakistan and other relatively undeveloped regions.

Indeed, many observers are heralding a new era in the oil industry which will see the majors being invited back to some of the Opec countries which nationalised oil assets more than 10 years ago. Open producers desperately need western capital to complete ambitious capacity expansion programmes in the next three years. As a result they will need to turn towards the big oil companies again with the offer of joint ventures and partnerships.

At the same time, producers are looking for secure outlets for their crude, which has led them into discussions about alliances with downstream companies over the use of their refineries.

The Gulf war also led to unprecedented talks between producing and consuming countries over market techni-calities. While these are unlikely to produce concrete results, since so many diverse interests are involved, they have created more of a co-oper ative environment than the industry has seen for a decade

Anthony Robinson, Eastern European Editor, on how the Soviet oil and gas industry is adapting to market economy conditions

Investors get the red carpet

ONE OF the greatest absurdities of the old Soviet economic system was the way it discriminated against the producers of real wealth - particularly the oil and gas indus-try which has long been the main source of hard currency

By the same token, however. liberalisation of internal prices, decentralisation and the development of markets should increase the purchasing power of producers and open the door to greater foreign investment. Thus far, confusion over the

shifting locus of political authority, fundamental legal and contractual difficulties, the breakdown in old supply relationships with monopoly producers of pumping, drilling and other equipment and the increasing difficulty of providing food, housing and other hasics to oil and gastield workers has led to a continuing decline in oil production and exports and

frustrated expansion of the gas

industry.
In the first quarter of 1992, however, the Russian parliament is due to examine a new draft law on the oil and gas industry which is currently at an advanced stage of preparation by 22 working groups of Soviet and international oll and gas industry experts, lawyers, financiers and banks. Announcing this at an oil and gas seminar in London last week, Mr A.S. Tishchenko, director of the leading industry research institute, said the new

legislation would "establish a legal basis for the functioning of the oil and gas industry under market economy condi-

The new legislation has been prepared with a careful eye on foreign practice and is designed to attract large-scale foreign investment. This will be needed to modernise pro-duction of oilfield equipment, introduce and operate the latest technology, especially in geologically or chemically com-plex formations and generally repair the ecologically disastrous and wasteful practices which have severely damaged many, if not most, Soviet pro-

duction areas. There remains a danger, however, that a tax regime designed to attract foreign investment will face populist amendments in parliament from those deputies who still equate foreign investment with colonial exploitation.

Without such foreign invest-ment, however, there is little chance of reversing the recent which fell from a peak of 624m tonnes, or 12.5m b/d in 1988 to an estimated 10.4m b/d in 1991. Production over the last quarter of the year alone has been running at around 10m b/d. according to estimates by Morgan Stanley. In volume terms official

Soviet figures put 1990 oil production at 570m tonnes of oil and condensate from 169,000 wells, together with 748bn cu metres of gas.

While oil production fell an estimated 9.6 per cent in 1991, domestic consumption dropped by an unexpectedly low 3.5 per cent. The sustained level of domestic demand was partly stitute for coal during a coal strike early in the year, partly because domestic oil prices have not kept pace with infla-tion and partly because of

Inder these circumstances. the burden of lower production has fallen on the export sector with a decline in exports from 3m b/d in 1990 to an estimated 2.2m b/d in 1991.

Given a further sharp contraction of around 15 per cent in domestic economic activity next year, domestic oil consumption should fall sharply as production at energy-intensive defence and other plants is scaled back and higher prices take effect. But production is also expected to fall by another 1m b/d next year, so the exportable surplus is likely to decline further to between 1.6m and 2m b/d,

Morgan Stanley predicts.

According to Soviet experts, the main reason for the decline in oil production is the increasing proportion of production from fields with complex geo-logical and geographical condi-

Production from the bigger, simpler but older fields has been steadily dropping. Between 1975 and 1990 average well production rates dropped from 22 tonnes to 10 tonnes

rate of new wells has fallen by a third from 58 to 17 tonnes a day, according to Mr Valentin Bykov, from the Ministry of Oil and Gas. Meanwhile, however, investment costs have quadrupled from Rbs7.6bn to Rbs28bn Investment needs are expec

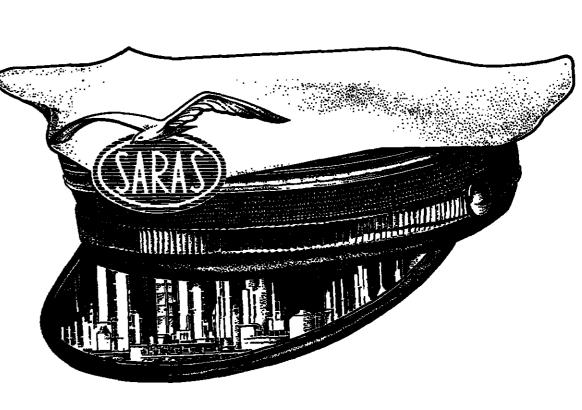
ted to continue rising fast as output switches increasingly to more distant, deeper or offshore sources. At the same time, heavy investment is required in the oil engineering industry which not only produces technologically obsolete equipment but does so in monopoly plants in places like Azerbaijan which have been vulnerable to ethnic and other

conflicts. In theory, many military plants should be capable of conversion to civilian production of oilfield equipment on a large scale, including urgently needed tubes of all diameters. Until now, however, little such conversion has taken place.

The next few years however should see a dramatic increase in foreign participation in the oil and gas industry as authority is transferred to the republics and greater initiative is given to producers. In London this month Mr Garri Ongemakh, head of power mechanical engineering at the Soviet ministry of oil and gas, singled out several specific areas for future foreign co-operation. These include the Tengiz field in Kazakhstan and projects in the Okhotsk sea and the Stockman gas field.

man gas field. "It is envisaged that a whole set of problems could be addressed jointly with foreign firms — including the deep of gas, production and deep refining of heavy oils, the development of the Okhotsk, Barents and Caspian sea shelves as well as the oil and Kazakhstan and the north European part of the country,

In the oil technology field, be added that the Soviet oil industry, in its new republican form, hoped for the involvement of foreign firms in the production of sucker rods, ball and steel valves, hydro-electric drives, bottom hole safety valves for production wells, Christmas trees, turbo drills and a long list of other products to be manufactured in various forms of co-operative ventures ranging from joint ventures through leasing to compensation deals or straight licensing



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Smoke billows out of factory chimneys in Leningrad, but there has been a sharp decline in output from the world's largest oil producer and exports have plur



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'All eyes are on Boris Yeltsin'

ment consulting group, Arthur

D. Little, believes the Soviet

Union will play a much greater role in oil pricing. "In two

years' time, the Soviet Union

will be much more sophisti-cated about the market and

over a decade, it could prove a

moderating force on prices."
Meanwhile, prices are likely
to rise this winter. "All major
markets are well stocked with

winter heating fuels," says Mr

Joe Stanislaw, oil consultant at Cambridge Energy Research

Associates, "but now the mar-ket is looking to the winter weather – will it be friend or

foe? And all eyes are on Boris

Yeltsin, god of incremental

Russian supplies. The market's

anxieties are further height

ened by uncertainty over Iraqi and Kuwaiti supplies and eco-

nomic growth, or more accurately, the lack thereof."

It is still not certain what will be the effect of Mr Yeltsin's November decree.

Loadings are so far taking place as usual at Soviet ports

and it would, in any case, take

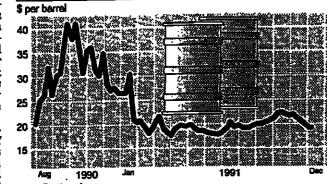
in January this year, world oil prices experienced their largest-ever daily fall of \$8 to \$20 a barrel for Brent North Sea crude oil, confounding predictions that the fighting could oush oil over \$60 a barrel or higher. Since then, the market has remained at more or less this level, with a few short-lived gyrations upwards and downwards.

Since the Gulf war, 11 producers in the Organisation of Petroleum Exporting Countries (Opec) have been pumping oil flat-out to cover any shortfall that could arise from the lack of Iragi and Kuwaiti oil in the market. Producers have been stretched to meet demand which - albeit stagnant in the west - has been rising in south-east Asia and this has kept prices fairly buoyant. In addition, output from the

UK sector of the North Sea has been depressed while companies perform major maintenance work and production from the Soviet Union - the world's largest oil producer - is in decline. Soviet output has dropped by some 2m barrels a day (b/d) in the past two years as the sector has experienced technical difficulties and is currently around 10m b/d.

Indeed, in the past six months the market's focus has shifted from Opec policy to the situation in the Soviet Union. Declining Soviet production and a drop in exports to the west, or even a halt in exports altogether, has obsessed the oil market - particularly in the wake of the August coup. When Mr Boris Yeltsin, pressuspension of all export

Brent blend crude oil price



licences for oil in mid-November, traders, fearing the worst, pushed oil prices up by about \$2 a barrel. But the market still remained confused about exactly what the action meant and prices later slipped back.
If exports from Russia which produces 90 per cent of Soviet oil - were to grind to a halt, prices would soar since

other producers are currently stretched to full capacity and would find difficulties in picking up the slack. The Soviet Union exports some 2.7m b/d with about 1.5m b/d destined for the west and the rest directed at eastern Europe. Russian exports have slipped in recent months - the inter-

national Energy Agency, the west's oil watchdog estimates that they fell by 800,000 b/d in the first eight months of the year after output dropped from 10.65m to 10m b/d. The IEA expects production to fall further by 9 per cent by next Feb-

Over the longer term, Mr Brian Sweeney, at the managehalt in exports to take effect. But the market remains extremely anxious about any The weather this winter in the west will be an important

factor in directing prices over the next couple of months. Mr Stanislaw believes that November oil prices, artificially buoyed by fears over Soviet production, were at least \$2 a barrel higher than dictated by market fundamentals.

He expects prices to rise by \$1 to \$2 from the current level of some \$22 to \$23 a barrel for Brent this month as the colder weather sees companies drawing down their oil stocks. However, if the weather this

winter were normal or warmer than usual, that could keep prices low. Many observers are fairly sanguine about price lev-els until February next year circumstances – they could weaken substantially as demand moves into a seasonal decline and producers continue

to pump oil fiat-out.

By the second quarter of next year, production from Kuwait will be higher and Iraqi crude could start to reach the market. Kuwait's oil minister said recently the emirate is currently producing 500,000 b/d and plans to increase output

level of between 1.5m b/d and 1.7m b/d by the end of next

At the same time, Iraq has said it could export im to 1.6m b/d if sanctions were lifted and Baghdad is confident it will be capable of producing its full Opec quota of just over 3m b/d by the second half of next year.

Baghdad is currently resist-ing a plan agreed by the United Nations to allow it to export \$1.6bn-worth of oil to earn cash for humanitarian needs. The regime believes the plan to sell the oil through UN auspices will give the body too much influence over its internal affairs and there are even reports it has been burning crude rather than agree to the

But the uncertainty over Iraq's return to the market and the internal wrangling it will hanging over the market for early next year.

Opec faces some tough nego-tlating if it is not to see oil prices eroded next spring, but disruption in the Soviet Union could come to the organisation's rescue if exports drop enough to buoy prices and make way for a return of Iraq to the market.

Deborah Hargreaves on the mood inside Opec

Michael Bond on the growth in capacity

Opec aims to slake the world's oil thirst

MOST EXPERTS agree that the world's thirst for oil will grow substantially in the next decade. Many mature fields will soon run low, unleashing an intensified scramble for new fields and to improve the yield of existing ones. Most of this growth will occur in Opec countries, because costs are lower and Opec nations have

Opec today produces about 22.5m barrels a day (b/d), only 38 per cent of the world's 60m b/d; the Opec Middle East contributes barely 25 per cent. But of the world's proven reserves of one trillion barrels (45 years at present consu tion), 77 per cent lie in Opec countries, and 65 per cent of these are in the Opec Middle

"Oil resources have never en scarce and are unlikely to be so in the next decade at least," says Sheikh Ahmed Yamani, now chairman of the Centre for Global Energy ally causes concern is the fact that capacity [maximum potential production] is either inadequate or too great." Capacity should be, he recom-Deborah Hargreaves | mends, about 10 per cent

above expected production. During 1991, with Iraq and Kuwalt out of production, Opec nations have been oper-ating at 97 per cent capacity, that is to say with only 3 per cent spare capacity rather than the 10 per cent recom-mended by Sheikh Yamani. "This tight situation," says Opec's Dr Ibrahim Ismail, "is becoming alarming, since any supply disruption may lead to a crude shortage and consequently a sharp rise in crude prices." And Opec's producers have learned the inverse side

of supply and demand: that rising prices shrink demand. By 1995, however, Dr Ismail estimates that Opec will produce 26m b/d, with a spare capacity of 24 per cent. By 2000 it will produce over 29m b/d, with a spare capacity of 22.5 per cent — similar to its 20-26 per cent range during 1988-89. But here the similar-ity ends: whereas total Opec capacity was about 27m b/d from 1984-90, it is expected to rise to 34m b/d in 1995 and 38m b/d in 2000, increases of 26 per cent and 41 per cent

ectively. To provide for this enormous capacity rise, Dr Ismail notes that "ambitious expansion programmes" will be undertaken by Opec members.
This additional spare capacity
will be adequate to stabilise
the oil market and keep prices at a moderate level," he adds. "When there was a lot of

capacity, no-one wanted it," says Mr Philip Starling, head f the oil industry division at the International Energy Agency. "Still, we remain confident there'll be enough to meet demand." In fact, he adds, there may be "a tendency to overinvest".

Mr Robert Esser, a senior consultant at Cambridge Energy Research Associates, predicts that "supplies will increase rapidly, most notably in Opec and Countries." The biggest surge, he says, will be the return to capacity in Kuwait and Iraq, but unlike Opec, he feels there will be a 3m b/d increase in non-Opec countries from 1993 to 2000, principally in the UK, Norway, Brazil and Mexico. In the UK alone, he adds, the discovery of "larger than expec-ted fields such as Nelson Petrol and Scott, with over 400m barrels each," will bump up

Among Opec members, only Ecuador will not add to present sustainable production capacities by 1995. The largest single increase will be in Saudi Arahia; with a present sustainable capacity of 8.15m b/d, it will add 1.85m b/d by 1995 and another 1m b/d by 2000, an overall 35 per cent rise.

As with most countries, Saudi Arabia's increase will be based on new discoveries, and water pumping and other "enhanced recovery" techniques to augment production of existing fields. In Iraq and Kuwait it will also include restoration of oil installations and wells damaged during the Gulf War. Of the investment needed, \$12-17bn alone would go to Saudi Arabia, and another \$10-15bn to Iran, primarily, says Opec, because the cost per barrel to increase capacity is lowest there.

"It is sometimes more eco-nomic," Dr Ismail says, "to develop new oilfields rather than invest in mature fields, in order to maintain or reduce the rate of decline in produc-tion. In other cases, it may be mature oilfield using enhanced recovery techniques or additional drilling, rather than develop a new olifield, especially when the latter is in a remote area, small in size and/ or relatively deep."
But "aggressive reservoir

management," says Mr Ess will also increase production totals. Not only were some fields postponed due to low crude prices in the mid-1980s, but total recovery in others is likely to be higher than was once expected.

Expanding capacity is expensive: it costs about \$10,000-15,600 for every harrel/ day that is added to sustaine capacity. Thus, Opec esti-mates, enlarging 1995 capacity by 4.95m b/d will cost \$50-77hn. The Centre for Global Petroleum Resources has simi-larly estimated that Gulf producers alone need about \$70hn to increase their net capacity by 5m b/d.

required finance," says Dr Ismail, "is a major task for Opec member countries, almost all of which are over-burdened by external debt." The heavy investment needed to bring new cilfields on

Producers are making overtures to cash-rich companies

stream is further cramped by the \$100km necessary to repair Kuwait and the even greater amount needed for Iraq. There is not enough money

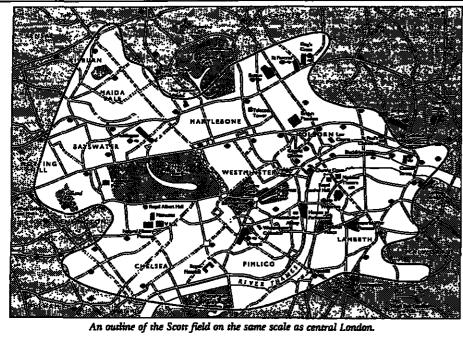
in oil-producing countries, says Sheikh Yamani, to pay for the exploration, drilling and facility and pipeline con-struction to bring new fields on stream. "It is a victors circle that can be broken if the oil companies are willing to provide investment funds."

But since the catastrophic oil nationalisations of the 1960s and early 1970s, the major oil companies are justi-fiably reluctant to place themselves twice in the same trap. Although the dismantling of ionary system "was a historical inevitability," the skeikh notes. BP lost over 70 per cent of its crude supply, Gulf and Mobil about 60 per cent, and Shell nearly half. Caught in a squeeze between

duction and the lack of cash to expand it, fiercely nationalis-tic Algeria has reluctantly offered for sale part of its Hassi Messaoud fields; other uroducers as diverse as Venezuela. Nigeria. the Soviet Iran are making overtures to

Sheikh Yamani says for a mpany to invest in production ventures "it must have considerable faith in the political stability of the producing country and the willingness of its government to honour agreements." If that exists, says Mr Alfred Decrane, Texaco chairman, "there need be no conflict between the oil operator's control of his business and the host nation's responsibility for its resource

With both Opec and non-Opec producers hustling to increase capacity, will the world face another oil glut, forcing down prices, and leading to later constraints on production? It is unlikely, say the experts, but they acknowledge it is easier to expand capacity than to ensure it will be sold.



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Moderates hold sway All of a sudden, more light was cast on the negotiating quota – and his insistence that Saudi Arabia will not be a change the fragile balance of politics in the Middle East - it process and, more importantly, the smaller countries recogswing producer. This caused a

also shook up the shifting coalitions inside the one of the world's most political bodies: the Organisation of Petroleum Exporting Countries. In the aftermath of the Gulf

war. Opec has emerged as a more conciliatory body than it was before as Saudi Arabia has was bester as Sautor Aratia has increasingly asserted its domi-nance over the oil producers' cartel. While Iraq remains muzzled and internationally ostracised - it will not agree to a United Nations plan that would allow Baghdad to export a limited amount of oil while sanctions remain in place and Kuwait is still getting its oil industry back on its feet, Saudi Arabia is exerting moderation over the fractious Opec policies have, for the

past few years, been dictated by the constant attrition tween Iraq's notorious price hawks and the furiously overproducing Kuwaitis. The Iraqi military threat became increasingly pressing in meetings running up to the Gulf war when over-production which was depressing prices.
The Gulf war changed all

that - prices soared overnight when Iraq invaded Kuwait, touching \$40 a barrel in late 1990. But the ability of the organisation to pull out all the stops to meet consumer demand calmed the market and meant that prices actually experienced their largest ever daily fall at the outset of fight-

It was chiefly Saudi Arabia's ability to boost output from its Opec quota of 5.4m barrels a day (b/d) to over 8m b/d that quelled market fears of a sup-ply shortfall. Most producers managed to raise production to close to capacity - this brought about another impor-tant change in the balance of power within the organisation since most countries had previously been coy about peak nised Saudi Arabia's massive market clout. At the same time, Saudi Arabia's military partnership with the US in the Gulf war made the kingdom more sensitive to President Bush's need for moderate oil prices to pull the US out of

The first Opec meeting after the war confirmed the body's new moderate direction: production levels were kept informal and producers were all asked to cut back by 5 per cent. Mr Mehdi Varzi, Opec watcher at Kleinwort Benson in London, remarked: "For the time being, the US is the 14th member of Opec."

One of the nations to gain

most from the new direction inside Opec is Iran. Mr Gholamreza Aqazadeh, Iran's oil minister, had long been looking for a bigger say inside escape its historical parity with Iraq in production quotas. Tehran's neutral stance in

the Gulf war allowed Mr Agahawk, to enjoy a closer rela-tionship with Mr Hisham Nazer, the Saudi oil minister. This was cemented in May this year, when Mr Nazer became the first Saudi oil minister to visit Iran in 10 years. Key pol-icy decisions have often been decided in closed meetings between the two ministers.
But the relationship has not

been totally harmonious as Iran's pressing economic prob-lems are forcing Mr Aqazadeh to continue to speak up for higher prices. His key concern is for the second quarter next year when he fears a price collapse may be precipitated if producers do not restrict themselves to their production

Saudi Arabia favours a more informal approach to production and has repeatedly called for voluntary cuts in output. In addition, it insists that the quota system is not based on realistic levels and should be much closer to actual capacity

Mr Nazer has not been shy of repeating his intention of never cutting back to 5.4m b/d again — Saudi Arabia's Opec row at a recent Opec meeting when Mr Nazer threatened to leave the organisation intensely annoying his Iranian ally. No one takes his threat seriously, but it does highlight a possible row that could be brewing over next year's pro-

Saudi Arabia has traditionally had a more rosy view of the market outlook than some of its fellow producers and its demand forecasts are always optimistic. However, if produc-tion from the Soviet Union drops further this winter and if the weather is colder than usual, the organisation could be saved from some tough negotiations over production levels. This is clearly what the Saudis are banking on. But other smaller producers

such as Nigeria and Algeria could back the Iranians in pushing for a return to production quotas which essentially mean a large cut for Saudi Arabia and only moderate Saudi Arabia could be will-g to cut to about 7.5m b/d. but is unlikely to accept any further reduction. The kingdom will, in any case, face a major maintenance programme next year which could affect some production.

Five producers – Algeria, Nigeria, Indonesia, Libya and Gabon – have formed a splinter group within Opec to discuss the price differential between their sweet, light crude oil and the heavier oil produced by others in the organisation. They insist current talks are focused on co-operation between themselves and are largely technical, but there are fears they could form a break-away

Nevertheless, Opec's hold over the world oil market has diminished now that oil is traded on international futures markets and would be weakened even further if it

were to split apart. The diverse coalition has weathered many storms in the past and has usually emerged unscathed. Its future is probably as an important talking shop rather than as a dictator of world oil policy.

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The threat to the monopoly power of British Gas

Therm wars loom

THE UK gas industry is to auction off some 7.5bn currently in a state of flux as nascent competitors to British Gas seek to expand their customer base and the government tries to break the monopoly power that the dominant utility still retains over large parts of the market.

The UK industrial gas market has been open to companies competing with British Gas since the utility was priva-tised in 1986, but few real alternatives to British Gas have emerged. Now, the government is planning to throw open household gas supply to British Gas rivals by 1996.

Industry changes have pres-ented key opportunities for British Gas competitors to come forward - these tend to be the large oil companies which have access to gas as part of their oil discoveries. But some foreign gas suppliers have shown an interest in the UK market and a couple of the newly-privatised regional elec-tricity companies are diversify-

ing into gas supply.

However, one of the main drawbacks to the development of real competition has been the lack of available gas sup-plies for rivals. The long-term nature of investment in new gas fields means that British Gas has bought up most of the available supplies up to the middle of the decade. Even the large oil companies have contracted whole new fields to

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This has meant that competition has developed more slowly than the regulators and gov-ernment would like. An investigation by the Office of Fair Trading this year found that new suppliers are unlikely to cent share of the market in the

next few years.
In a bid to free up some gas supplies in coming years, the government ruled in 1986 that British Gas could buy no more than 90 per cent of gas from new fields. At the same time, Mr James McKinnon, director general of gas supply, the industry regulator, called on the company to free up some of the supply it had already contracted to take.

British Gas last year introduced a series of swap deals which allocated gas to rivals in return for them swapping gas back in two years' time when their own supplies become available. But Mr McKinnon criticised the plan, saying it did not go far enough and discriminated against companies without supply to swap back at the end of the two years.

In a sweeping report pub-lished in October, the OFT has now recommended that British Gas sell off large amounts of gas to competitors which it has already contracted to supply to industrial customers. In effect, it means auctioning off some of fields. At the same time, he British Gas' supply contracts. The OFT wants British Gas

what low prices were never able - convince American con-

sumers to use gas.

The US, in many ways, is an energy company's dream — a

vast land mass with far-flung

cities and an intemperate cli-mate with a large need for fuel,

both for transportation and heating. Its citizens consume

more energy on a per capita basis than other industrialised

But the gas industry has never been able to convince

American consumers that nat-

ural gas is clean, inexpensive

and safe and that supply can hold up during cold winters. In recent years, the industry's fundamentals have been driven by the deregulation in the early 1980s which created conditions conducive to cost

conditions conducive to cost undercutting. Competition among interstate pipelines blossomed after the creation of

an open access transportation system. And the monthly bid-

system. And the monthly and ding process for 30-day spot natural gas supplies left prices extremely volatile and generally very low.

The last year has been particularly hard on wellhead

producers. Exceptionally warm weather last December combined with surplus gas in

storage to drive January's price down by 30 per cent and

the erosion continued through

the summer, when spot prices hit historic lows. July prices

averaged just over \$1 per mil-lion British thermal units

Furthermore, according to

Mr Thomas Driscoll, an analyst

at Salomon Brothers, the industry had expected to

return to long-term premium price contracts but it has not

been able to revert to that.

There's no need to buy

at premium price because you can buy any quantity you want on the spot market. It would be

the next four years compared with the 500m therms so far made available under the gas swap scheme. This would reduce the company to a 25 per cent share of the industrial gas market - the OFT has pointed out to British Gas that the Fair Trading Act classifies any com-pany with more than a 25 per cent share of a particular mar-

ket as a monopoly.

British Gas is now involved in tough talks with the OFT over this recommendation and over the proposal to hive off its pipeline division into a sepa-

"What happens if customers go without gas because of a glitch in the system?"

rate company and open up the domestic market to competi-

The company has to agree on a method to implement these recommendations by Christmas. Otherwise, it would face an inquiry by the Monopolies and Mergers Commission which could impose even more stringent measures on it.

When he released the report Mr Peter Lilley, trade and industry secretary said: "Increased competition backed by early release of substantial supplies by British Gas would have major benefits for industrial and commercial custom-

The government has since passed legislation that lowers the threshold at which competitors can supply gas to the UK market — opening up a much larger part of the industrial and commercial market to rivals. Up till now, industrial to use 25,000 therms of gas a year before being able to

choose a rival supplier.

The new legislation, however, reduces this threshold to 2.500 therms, meaning offices and commercial premises could now have a choice of supplier. Large household customers use about 600 therms a year and it will not be until 1996 that this lucrative section of the market is open to competition.

British Gas is arguing force-fully that many of the conse-quences of the OFT report have not been thought through. Mr Robert Evans, chairman, recently warned about the dangers to gas sup-ply if British Gas is forced to implement them.

He said that hiving off British Gas' 260,000 miles of pipelines into a separate company could mean customers are charged more for gas if they live in the south of the country questioned British Gas's con-tinued investment in research

Mr Driscoll expects spot nat-

ural gas prices to average only \$1.30 to \$1.35 per million Btu in 1991. This compares with an average of \$1.46 in the second

half of 1986 and throughout

Producers contributed to the pricing problem by maintain-ing production levels as they tried to push sales higher in an

attempt to soften the impact of

The price collapse has not yet had the anticipated deplet-

ing effect on natural gas

reserves. Partly as a result of technological advances, lower

drilling levels have not

resulted in a significantly lower level of available gas,

although many analysts expect a supply shortage in the long

Mr David Biegler, president of Enserch, a Dallas-based

diversified energy company, had harsh words for the

industry at a natural gas conference in Dallas in Octo-

ber. He said the changes in the years since deregulation had led to a lack of pricing disci-

pline, infighting, instability, uncertainty and lack of cohe-

external forces when in fact, it

would benefit most by constant

reminders that it is the victim of its own collective misjudge-ments and actions," said Mr

The depressed prices have,

in effect, driven most

independent players out of the

industry. Ten sellers now control about a third of produc-

tion and 20 control half. But the damage has been far-reach-

ing. Value Line rates the diver-sified natural gas industry at the bottom of its list of 98

Continued on Page 4

This is not a fragmented industry but an undisciplined one. It too often views itself as the innocent victim of

sive support.

plunging prices.

US GAS INDUSTRY

Clean air laws

may be vital

NATURAL GAS producers in the US are hoping that new clean air legislation will do difficult for any buyer to prove it was prudent to pay 25 per cent above the spot market."

and development in its UK home business if it were not to preside over it in the long

Mr Evans' negotiators are currently trying to convince the OFT of these arguments. but the OFT has indicated it is prepared to accept a certain amount of disruption to the market if true compenition is to be achieved.

However, competitors themselves were almost as surprised by the OFT report as British Gas was - oil compa-nies are extremely cautious about buyers for their gas and have preferred to sell it in large loads to British Gas. In addition the rise in demand for gas from UK power stations has increasingly tied up sup-

Observers say that it is not enough for British Gas to relinquish market share: rivals must also take a more imaginative approach to marketing

Mr Jonathan Stern, gas expert at the Royal Institute for International Affairs, is sceptical of competition for its own sake and says there is a real danger for supply if Brit-ish Gas' domestic monopoly is

eroded.
"These issues are social and political dynamite. Can you imagine what happens if domestic customers go without gas for even a short amount of time because of a minor glitch

Deborah Hargreaves | transparency, electricity

THERE IS a case for declaring October 29 an EC-wide public holiday - European Gas Day. perhaps - which would probably be celebrated by natural gas consumers and greeted with curses by the Community's big gas monopo-

On October 28 1999, Mc

Antonio Cardoso e Cunha, the EC energy commissioner, announced in Luxembourg that ministers had agreed in principle on the gas transit directive, which should make it easier for gas utilities in one country to transport their gas through pipelines in neighbouring member states.

It was a long struggle for the Portuguese commissioner. A parallel electricity transit directive was voted through by energy ministers in May 1990. but the gas measure was virulently opposed by Germany and the Netherlands - home. respectively, to Ruhrgas and Gasunie, two of the EC's most powerful gas companies - and in the end adopted against

In the process, according to the industry, the commissioner won support for the proposal by indicating that the directive was not the first step towards a European "common carriage" system, which would grant all-comers access to energy

networks.

Exactly one year later October 29, 1991 - Mr Cardoso
e Cunha again addressed the
EC energy ministers in
Luxembourg. The Commission was proposing a three-step-approach to the completion of the single market in gas and electricity and third party access to energy networks. Step one, he told the ministers. had already been unveiled: three directives on price

EUROPEAN COMMUNITY

Heavily-entrenched industry nudged towards free market

Such a combination of tay leavy and sleight-of-hand is onceacteristic of Commission tactics in many sensitive areas of EC policy-making. But few areas are more sensitive than energy, and Mr Cardosc e Cunha is justifiably prout of the progress he has made since taking on the portfolio three years ago, in hudging one of the most heavyly entrenched and monopolistic Community industries towards

A combination of calolery and sleightof-hand characteristic of Commission tactics

the free market. Hardly mentioned in the original single market programme - perhops an indication of its sensitivity - liberalisation of the energy sector is vital to the establishment of a genuine internal EC market, according to many Commission officials. As one puts in [How can you say you have an inter-nal market if a femiliser pro-ducer in the UK doesn't have access to a gas feedstook on the same terms as a fertiliser producer in Italy - even if you we broken down the barriers to the supply of fertilisers between member states?"

ienge. There is no consensus original instinct on liberalisaon third party or open access. The expression "common carhas been quietly riage" drapped from the Eurogarzon on the grounds that it implied that enisting consumers might have their gas supply out off in

favour of new clients: The busky report on third party across by committees of member states, consumers and industry, put-usered in May, saiked of "approximally divergent points of view" among the Legantry representatives, and 'major differences of view" among the Ras professionals.
For enample Europas, which represents the EC industry, benefits that open access could perparase forunity of supply; leaf to the collapse of the emperant take-or-pay con-tracts, which it claims secure

ture projects; increase gas prices and undermine the existing system by replacing it with "creeping regulation and loss of efficiency". loss of efficiency".

By contrast Ceffe, which speaks for the EC's chemical industry — a major energy user — says gas prices will fall. as new cas companies and encouraged into the open manhet. With obvious benefits for European maustry and the EC

the funding of large infrastruc-

Faced with such a lack of

tion of the gas market and bush of towards open access. Indeed, to the anger of the industry, which claimed its technical objections were teing ignored. Sir Leon Brittan, the competition commissioner, began to suggest that special legal powers could be employed, which would allow Brussels to adopt legislation to break up energy monopolies -a so-called Article 90 directive

Britain backs the EC's strong line, but Germany and France want the status quo

 without having to ask member states' approvai Since the summer, however. the run-up to last week's cru-cial Maastricht summit of EC leaders has made the European Commission pervous about upserting the member states. On this occasion, Britain, which has already introduced a measure of open access through privatisation of its energy utilities, is in favour of the Commission's strong line. but Germany, France, the Netherlands and Spain all want to maintain the energy status quo.

So, instead of submitting for-But Mr. Cardoso e Cunha consensus, the European Com- mal directives to the energy

Cardoso e Cunha tentutively outlined his three-stage plan

for opening up the market.
It will have disappointed the liberalisation zeaiota, la stage two, which should coincide with the opening of the internal market in 1993, large industrial users will be granted access to the gas networks. But full liberalisation will have to wait until 1996 at the earliest and the actual details will depend on the success of the second phase

Formal measures will be submitted by the end of this year, but it seems unlikely that an article 40 directive will be among them. That may not matter. The gas industry has already here rattled by the threat of a creamup, and that may be anough to make it come quietly if, as seems incorceeds in pushing through an ordinary directive encourasting open access. As one senior Commusion energy official put it, before October's meeting of ministers. You can fight footboil hooligans by increasing the number of policemen in the studium. Or you can try to con-trol hooliganism through social pressure - but it's still useful that the hooligans know the

Andrew Hill

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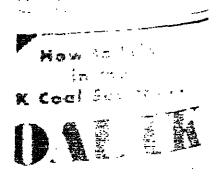
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British Gas



Sweep of a dustbin and brush

UK OIL output from the North Sea peaked late this year at over 2m barrels a day (b/d) from depressed levels earlier in the year as a heavy burden of maintenance work shut down oil platforms for longer than expected. Mr Colin Moynihan, energy minister, predicts a sigpificant increase in production by 1994-95 as several new large fields come on stream.

But the recovery in oil production masks longer-term realities in the North Sea where oil is becoming harder to find and more difficult to produce.

"It would be a very big surprise to discover another Brent or Forties field now," says Mr Chris Fay, managing director of oil exploration and produc-tion at Shell UK, referring to the giant oilfields discovered in the 1970s. "It's like breaking a pane of glass: you pick up the big pieces first and then you get out the dustpan and brush and sweep up the shards."

Oil companies are having to become much more innovative and flexible in the way they exploit the small dispersed oilfields they are now discover-ing. And Mr Fay's dustpan and brush represent the satellite installations which are set up to link in small accumulations of oil to a much larger, manned mother platform. But although companies

have intensified their efforts to find oil, cash restraints this year have curbed some exploration programmes. Exploration drilling hit a record last year when 171 wells were drilled in search of oil in the UK sector of the North Sea and the government confidently predicted that this hailed a new boom for the province. But by late August this year, explora-tion drilling had slipped behind last year's rate.

The decline in production this year, as a result of many companies' large maintenance programmes, curbed cash flow and meant that many had to cut their exploration and appraisal budgets. In addition, flerce storms swept the North Sea late in the year, forcing drilling activity to a halt. By the end of November.

companies had drilled 130 exploration wells compared with 152 last year, according to Mr Simon Roper at Arthur Andersen Petroleum Services. "There is still a lot of interest in a few specific areas," he says, "but the difficulty this year has been an upset in production."

Oil output has been depressed this year as North Sea operators face a double burden of maintenance on their existing production platforms. These were built in the

A new boom was predicted. But by late August, exploration drilling was behind last year's rate

early 1970s and were designed to last about 15 to 20 years. That is how long most companies expected their fields to last. However, since then, new technology has improved oil extraction which means platforms must continue to operate, while many of them are literally wearing out. "The harshness of the

Brent field were shut for much longer than expected this year as the company completed a major overhaul. Analysts weather offshore is much ckon Shell must spend some greater than anyone had anticipated," Mr Fay says. "Corro-sion has been a big problem, \$1.2hn over the next seven years to maintain its North Sea infrastructure. and although these platforms

are in great shape, structur-ally, the working parts are

In addition, in the wake of

the Piper Alpha oil disaster in

1986 when a platform blew up,

killing 167 people, companies are being forced to improve

safety procedures and equip-

ment in the North Sea. Many

modation modules to provide a

safe haven for workers in the

The safety work culminates

this year and next since com-

panies must prepare a safety case for the Health and Safety

Executive, laying out details of

their safety measures and pre-

cautions. The government also

requires all companies to

install emergency shutdown valves - cited as crucial in the

Cullen report on the Piper Alpha disaster – by early next

Shell's four platforms on the

event of a rig disaster.

must install separate accom-

wearing out.

"We made the fundamental decision this year to start physically replacing things that were worn out instead of just maintaining them," Mr Fay

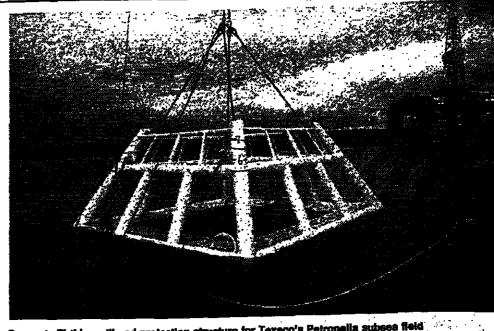
explains.

Around 80 per cent of the men working in the Brent field are devoted to maintaining the equipment. But since saving money on maintenance is the key to lower operating costs, many companies are seeking to reduce manning levels.

With today's know-how, Mr Fay believes that almost the entire North Sea industry could be controlled from onshore if it were to be set up anew. Modern technology is making it possible to cut the workforce on existing smaller platforms while new satellite installations, which produce oil via a large platform, are fully

Shell plans to take the workers off two out of every three platforms in the southern sector of the North Sea in the next two to three years. "In 10 years, I can see the whole of the North Sea down to just a few manned platforms," Mr Fay says.

The move towards deman-



Cromarty Firth's wellhead protection structure for Texaco's Petronella subsea field

ning platforms can also make severely depleted fields eco-nomic to run again, giving them an extra five to 10 years

While many of the older fields in the North Sea are reaching maturity, smaller fields containing up to 100m barrels of oil - as opposed to over Ibn in the giant fields are still being developed. County NatWest, the Edinburgh oil brokerage group, estimates that 4.8bn barrels of

oil have been discovered in dis-

THE OIL industry has an impact on the environment at

every stage of its operations -extraction, refining, offshore

activities, transportation and

sale at the pumps.
Globally, 680bn barrels of oil are burned each year, producing 40 per cent of the carbon dioxide which is emitted into the atmosphere through the

The industry faces mounting

pressures for a reduction in

the use of oil to combat global

warming, the so-called green-house effect. Oil, coal and gas

are the fossil fuels producing

carbon dioxide which is the

main greenhouse gas contri-buting to climate change.

Mr Jeremy Leggett, director of science for Greenpeace

International, the environmen-

tal pressure group, says that

serious business in a

world falling apart as econo-mies implode in the face of

rapidly escalating global warming," he says.

towards energy conservation in the industrialised countries.

In June 1992 heads of state

meet at the Earth Summit (the

UN Conference on Environ-

de Janeiro to draw up an inter-

national convention on global warming.
In the US, California has

aiready adopted severe restric-

tions on vehicle emissions.

These require progressive use

of electric cars and alternative

fuels in order to reduce petrol consumption and help solve the severe smog problems that

plague major cities in the

The European Community

has the objective of stabilising

emissions of carbon dioxide.

the main greenhouse gas, by the year 2000. This will be

achieved by energy saving and discouraging the consumption of fossil fuels.

The EC Commission is actively considering the possi-bility of a carbon tax on fossil fuels. That could put \$10 on

the price of a barrel of oil.

There is now a big drive

burning of fossil fuels.

persed fields across the North Sea which will probably result in the development of 52 new fields in the next three years. The group points out that these overall reserves are more heavily weighted towards gas than previously with 50 per cent believed to be gas. If a small new field is discov-

ered close to existing infrastructure, very small accumulations can be developed and linked into pipelines and a nearby platform. Mr Fay reck-ons that within five kilometres

THE ENVIRONMENT

Risk of energy taxes

of economic and structural

effects on the economies of EC

member states including out-

put, employment and prices.

ances," it states.

of an existing platform, an oil find as small as 20m barrels can be exploited by the use of subsea technology. The farther the distance, the more oil a field must contain if it is to be economic to develop in this

The future of the North Sea probably lies in these small, disparate finds as well as the development of new technology to squeeze the most out of existing fields.

Deborah Hargreaves

THE VOLATILITY of oil prices, whipped up by the Gulf War, has finally convinced many oil consumers of the validity of hedging their expo-

sure to oil prices.

Many companies have traditionally viewed derivative instruments as speculative, while bankers have argued the reverse position: that not to hedge exposure - to be totally at the mercy of changing oil prices - is actually the more speculative position.

The number, and range, of companies making use of derivative products to hedge exposure to the oil market has increased substantially.

Most hedgers are transportation companies," says Mr Neil Bresolin, head of derivative sales at Phibro Energy. "But the profile is changing. Even companies whose fuel costs are not so large a part of their budget have realised they can avoid a nuisance factor. Nearly all European airlines

and a few US airlines now use the market. European airlines were led by British Airways and KLM, which both succe fully used the market in the late 1980s. But US airlines have been held back by fears of worsening their competitive position. No single airline is keen to hedge prices while its competitors do not, in case the market moves in favour of unhedged competitors.

In the US, trucking fleets have become active in hedging exposure to diesel prices, while some European shipping com-

Tracy Corrigan on reducing price volatility

It's safer to hedge

panies also use the market. But few industrial compaan industrial company which burns fuel oil to turn aluminium into widgets is far more likely to hedge exposure to alu-minium than to oil. Historically, most companies

would budget according to economic forecasts. "When companies set a budget for the next fiscal year, including forecast fuel costs,

we can often sell them hedging below their budget level," says Mr Bresolin at Phibro Energy. The growth of the market has also been assisted by the greater enthusiasm of US banks, among the main innovators in the market, which are now able to manage their risk on an open, rather than a matched basis, allowing them

to increase the size of their books. Mr Brian Ford, head of

risk management at Continen-

tal Bank, says they are now "allowed to hedge in a dynamic

fashion, which has made pric-

ing finer".
There are three main markets available for companies to hedge commodity prices: futures, swaps and options. The futures market offers standardised contracts listed on

such exchanges as Nymex, the New York Mercantile Exchange, and the IPE, the London-based International Petroleum Exchange. Their greatest advantage is their liquidity; their greatest disad-vantage is basis risk, which is the exposure to variance between similar, but not identical markets.

Basis risk is particularly high in the oil market, where there are many varieties of oil

Swaps have boosted not undermined the futures market

and only a few exchangetraded futures contracts. There is no contract in jet fuel, for example, so a proxy like gas oil is used. Jet fuel trades at about \$25 a ton more than gas oil, with a high in early 1989 of around \$50. During the Gulf crisis, that spread ballooned to an average of \$65 and a high of \$186. Airlines, banks and oil companies all suffered as a result, with one oil company believed to have lost \$100m. Most companies prefer to hedge exposure in the over-the-counter market, which can provide them with specially tal-lored products which suit their needs and do not require active day-to-day management. Banks and some oil companies, including BP and Shell, offer oil swaps which allow companies to offset their exposure, including basis risk. The banks then manage the risk they have assumed, largely in the futures market. Consequently, the growth of the oil swaps market has boosted, rather than undermined, the oil

futures market. Technology devised in the interest rate derivatives market is also being applied to commodity derivatives, for example options, swaptions,

"Commodity markets are ideal for caps and floors, because there are long periods of price stability interspersed with sharp price movement," says Mr John Coulter, head of commodity swaps at J.P. Morgan. There is a greater bias towards options than interest rate derivative markets. He estimates a 50-50 business mix between commodity options and swaps at J. P. Morgan. When companies hedge interest rate exposure. he savs around 85 per cent of business

is channelled through the swaps market and the rest through the options market.
There is also increasing use of range-forwards or participating forwards, so structured that there is no upfront pre-mium, and exposure is limited

to a range.

Meanwhile, the market in gas derivatives is still in its early stages. In the US, where it is most advanced, Nymex launched a natural gas con-tract in April 1990, which after a slow start is becoming a slow start is becoming increasingly actively traded, with average daily volume in November of 2,351 contracts. But the number of potential users is smaller than in the oil market because of the formation.

market because of the "greater synergy between producer and consumer," says Mr Ford. With gas, the greatest risk is location risk, because the

method of transportation is through pipelines. There have been casualties, and dealers say the market has some

The size of the OTC market in energy products is not easy to measure, since transactions are not recorded by a central body. Mr Ford, of Continental Bank, estimates that the global market grew from \$3bn in 1988 to \$15bn in 1990. He believes the market has doubled this year to around \$30bn.

The global swaps market dominated by interest rate and currency swaps, is thought by the International Swap Dealers Association to total around

US gas industry

receiving more attention as an alternative to petrol, as local governments and businesses start looking at ways to

Oil and Gas Industry

Investing in Energy

comply with increasingly stringent regulations. In California, which is implement-

to the industry in the short

Europe's oil companies have pointed out the danger of Europe going it alone if the rest of the world does not take similar action. Such measures would have little effect unless the US, which burned 6bn bar-rels of oil in 1990 and is the world's biggest producer of carbon dioxide, participated. The European Petroleum

Industry Association (Europia) says higher taxes on energy use would have a wide range

the great oil companies have to face up to difficult ethical "strongest reservations" about any new tax on oil. It believes research should be pur-"Nobody — not even oil companies — will be able to do sued to reduce scientific uncer-tainty about climate change

"Unilateral actions by the Commission could jeopardise the competitiveness of

European Industry"

possible policy responses to it. big environmental danger area. This was underlined by the Exxon Valdez disaster in 1989 when 267,000 barrels of oil were spilled off the coast of Alaska. However, according to the International Association of Independent Tanker Owners, total oil pollution was reduced from 1.5m tonnes in 1981 to 600,000 in 1989 and 45 per cent of this was connected with tanker operations.

International action has been taken to minimise oil snills at sea and to take swift and effective action should a spill occur. The International Maritime Organisation has agreed an international convention on oil preparedness, response and co-operation. Ships will be required to carry emergency plans for dealing with oil pollution accidents and national and regional plans will be drawn up. Countries will help their neigh-bours deal with oil spills by providing technical advice and

The North Sea and the English Channel are among the busiest in the world and tankers carrying 250,000 tonnes of crude oil are commonplace. A report by the UK National

Audit Office warned: "This volume of traffic and the

increasing age of many tankers represents a significant risk of a major pollution inci-

dent occurring."

The Department of Transport strengthened aerial surveillance in these areas but "Any unilateral actions and measures by the Commission could jeopardise the competitiveness of European industry there was difficulty in producing hard evidence of oil and have serious repercus-sions on national trade baloffences, particularly at night. Double hulls are required on Without wide international

new tankers under the US Oil Spill Act of 1990 to minimise agreement on energy taxes. there would be a large risk the risk of spills when a vessel is holed. But this has aroused considerable controversy. Mr than unilateral measures could force energy-intensive industries within the Commu-Tormod Rafgard, managing nity to close down, says the association. At the same time, director of the International Association of Independent energy-using industries out-side the EC could raise produc-Tanker Owners, says this requirement can be counterproductive and actually increase the risk of pollution. tion to satisfy demand and thus increase total global emissions of carbon dioxide. The International Petroleum Industry Environmental Con-servation Association has dis-Europia emphasises its tributed its own guide to contingency planning for oil-spills. The General Council of British Shipping, representing 120 companies, has published

an environmental code which covers oil. The UK Offshore Operators Association has produced its own set of environmental guidelines.

programmes which operate with the backing of the chief executives and boards to and to broaden the scope of awareness" throughout their organisations. Procedures are laid down to ensure protection of the enviensure protection of the envi-ronment over a wide range of operations — emissions from refineries, laying pipelines, the impact of new plant on surrounding areas, flaring of oil and the cuttings which spread on the sealed as a

result of offshore drilling. Conoco, a subsidiary of Du Pont, has announced a programme of nine environmental initiatives. These including reducing toxic air emissions and hazardous solid waste by one third by 1993. With Southampton University it has plo-neered a method of cleaning oily water from drilling cuttings in its offshore

The oil companies have their

own detailed environmental

Mr Constantine Nicandros, president of Conoco, recently warned that unless top man-agement gives priority to the environment the initiative would pass to "green" pres-

to a threat against the contin-ued viability of our business and a threat to economic growth and improvement in the standards of living of the world's population," he said.



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petrochemical and chemical products in Russia, Ukraine and URALS. Moscow heads a group of Urals companies, including five

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The Commodity The Exchange Managing this price exposure efficiently has become essential in today's highly volatile markets

Oil is the world's largest cash commodity, traded round the clock around the globe. As price volatility of crude oils and petroleum products increases, the financial risks inherent in the industry are becoming increasingly difficult to control.

Participants are now turning in ever-increasing numbers to London's International Petroleum Exchange to protect themselves against adverse price movements in the underlying physical markets, which affords them greater control of business risk. The growing acceptance by the oil industry of futures as an invaluable hedging and pricing vehicle, and the importance of the Rachange's contracts in meeting these needs, are reflected in their continued growth.

The IPE provides contracts for Brent and Dubai crude oils, gas oil and naphtha futures, as well as Brent crude oil and gas oil traded options. Already, you can access IPE's futures and options contracts from 9.15 a.m. to 8.15 p.m. London time – non-stop trading for 11 hours every day. In addition, the Exchange is pleased to announce the advent of the unleaded gasoline futures contract early in the New Year.

The International Petroleum Exchange has built up a solid reputation for

The International Petroleum Exchange has built up a solid reputation for providing a secure and regulated environment with quality of service, efficient execution and price transparency. In recent years, the IPE has experienced

significant growth in both trading volumes and open interest, confirming its position as the world's fastest growing energy futures and options exchange.

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industries ranked for timeli-

Meanwhile, a national energy strategy is still evolv-After a wide-ranging energy bill was derailed last month,

several senators said they would press for legislation that would concentrate on conser vation and the use of domestic resources, such as natural gas. There is another glimmer of hope on the horizon for US gas producers. The industry may be an unintended beneficiary of the 1990 Clean Air Act. Under the terms of the act, US cities with the worst air quality must enact alternative fuel measures in the next

According to Mr Driscoll, and many other observers, the two most significant opportunities for the industry are for increased use of natural gas at electric utilities to meet the acid rain provision of the Clean Air Act and higher use of natural gas as a clean burn-ing fuel in vehicles.

The growing US environmen-tal lobby tends to favour gas over coal and nuclear energy as a cleaner, cheaper source of energy. But it will still be up to the gas industry to stimulate

Compressed natural gas is

ing some of the strictest clean air rules, car exhaust is held responsible for about half of the smog in the state's cities. From 1994, new cars must be only half as polluting as current models.

It is expensive to convert cars from gasoline to com-pressed gas, but the big auto makers are developing cars built to run on compressed gas. A more serious problem is the lack of facilities at US filling stations despite the need for these cars to be refuelled at relatively short intervals. Substituting compressed gas for petrol in vehicles will probably become a viable option in the future, but it is unlikely to be of much benefit

For the next few years, Mr Driscoll expects cut-throat competition to continue, with a gas surplus continuing to depress average year-round prices. However, he expects tighter supply/demand rela-tionships to develop in the win-

ter months which will allow peak prices to move gradually higher.
"In the long term, the supply won't be there because people simply aren't drilling," he says.

Karen Zagor

FINANCIAL TIMES RELATED SURVEYS: 1992

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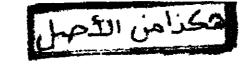
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Share prices continue to drift lower

By Terry Byland, UK Stock Market Editor

DEEPENING gloom among building and store shares summed up the mood of the UK stock market yesterday. Share prices continued to drift lower across the broad range of equities as worries about the crisis in the domestic housing market and apparently sluggish pre-Christmas trading on Britain's high streets under-mined hopes of an early recovery from the UK economic

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Trading volume, as measured by the Seaq electronic network, showed a marked increase but traders said that Pictorn in a

Some bear

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covelon in a man much of this reflected a host of tax-related deals; the early morning list of deals showed a number of repurchases of stock sold at the close of the previ-

The FT-SE Index was in neg-

Acces	nt Dealing	Detes
"First Declings: Dec 9	Dec 30	Jan 13
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ative territory thoughout the trading session and would have suffered a more severe setback but for the firmness in the blue chip internationals which benefited from the steadier tone on Wall Street overnight. With the Dow only 7 points off early in the new session in New York, London tried to rally from its earlier fall of 14.4 on the Footsie scale. However, with the institu-tions still largely absent from

FT~Actuaries Indices

the UK market, the FT-SE Index ended 7.9 down at 2.432.9. Traders and chart specialists still see the FT-SE 2,400 mark as a very important benchmark. If this level is abandoned, the market is believed to be vulnerable to a heavy setback down towards the 2,300

Seaq volume for the day totalled 569m shares, compared with only 358.7m on Monday when the stock market, like the rest of the City of London, was severely handicapped by problems with commuter rail networks

More than 100m shares were traded across Seaq by 9.00am, twice the level for the same period on Monday and confirm-ing the presence of the tax deal buyers. A large deal in shares of British Steel provided a fea-

ture of trading yesterday. Hopes that Wall Street will be encouraged by an early cut in US interest rates brought gains in Glaxo and Reuters but there was not much activity behind modest gains in the other dollar stocks.

The building and construc-

tion sector, already battered this year by interest rate pres-sures, suffered a further blow on reports of alarming increases in the repossession of UK dwellings from mortgage payers unable to continue financing their loans. Nervousness was fuelled by reports that pressures are being brought to bear on Britain's building societies to convert some mortgage interest payments into rents. Some of the leading mortgage lenders were reported to be strongly critical

of such plans. Barclays de Zoete Wedd, one of the largest players in the sector, told clients last night that it saw no shares to recommend across the entire contracting sector. There were widespread falls in construction issues vesterday, with

Mowlem particularly hard hit. Store shares remained depressed by fears that pre-Christmas sales are sustained largely by heavy price discounting, which have cast a cloud over the rise in retail sales for November which was reported this week. The Central Statistical Office (CSO) warned that the November retail figures could have been inflated by as much as 50 per cent by factors connected with the method of compiling the

97.49 90.58 (2/1) (16/12)Ordinary Share & 1846.2 1855.4 1863.9 1848.6 1809.4 1694.2 2106.3 1606.3 (16/1) 152.1 152.1 127.0 222.8 2679.6 2054.8 2679.8 986.9 (2/9) (16/1) (2/9/81) (23/7/84) 2432.9 2440.8 2451.8 2423.3 2380.2 2161.8 938.62 1198.60 938.62 (16/1) (3/9/91) (16/1/91) 1105.06 1105.57 1105.13 1091.45 1082.86 (3/9) Basis 100 Gevt. Sacri 15/10/25, Foxed Int. 1928, Oxfor Oct. Div. Yield 17/755, Gold names 12/8/55 Bases 1000 FT-52 100 31/12/83 & FT-55 Europay's 200 35/10/50, or NS 15.85 ●Earning Yld %(full) ●P/S Ratio(Net)(☆) 7.50 7.43 7.49 16.78 7.61 16.75 16.75 18.93 16.52 10.22 21,064 742,39 20,888 509,5 22,319 20,581 1113,54 659,46 22,235 20,626 533,1 438 9 23,505 1098,25 23,963 531,4 GILT EDGED ACTIVITY Indicas* Gilt Edged Ordinary Share Index, Hourly changes Day's High 1852.9 Day's Low 1843.5 Bargains Open 8 am 10 am 11 am 12 pm 1 pm 2 pm 3 pm 4 pm 1852.9 1848.8 1845.5 1844.7 1848.8 1847.8 1846.8 1845.3 5-Day average 88.2 83.8 "SE Activity 1974. Day's High 2438,4 Day's Low 2426.3 FT-SE 100, Hourly changes tExcluding Intra-market business & Overseas turnover. Open 9 am 10 am 11 am 12 pm 1 pm 2 pm 3 pm 4 pm 2438.4 2427.0 2431.5 2429.2 2429.5 2434.7 2434.1 2432.7 London report and FT-SE Eurotrack 200, Hourly changes Day's High 1107.88 Day's Low 1104 03 latest Share index: 10 am 11 am 12 pm 1 pm 2 pm 3 pm 1105 13 1106 48 1106 45 1107 33 1108 80 1106.22 Tel. 0898 123001

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FINANCIAL TIMES STOCK INDICES

Heavy setback in Deborah Hargrea_{lle} Mowlem

A SUBSTANTIAL downgrading by Hoare Govett of its profits forecasts for John Mowlem, the contracting group, pro-duced another steep decline in the shares, which retreated to their lowest level for more than five years. Hoare is Mow-lem's broker.

Hoare's building team lowered its current year estimate from £15m to £10.5m and that for next year from £20m to £15m, blaming very weak scaffolding prices in the UK mar-ket for the cut in estimates. Mowlem shares dropped like a stone, closing 19 off at the day's low of 157p; turnover

came to 883,006 shares. BZW also reduced its forecasts for Mowlem, shifting the 1991 number from £17.5m to £10m and that for 1992 from £16m to £8.5m. The broker described Mowlem as "particu-larly late cycle; this influences us much more than the strong balance sheet".

Glaxo wanted

Pharmaceuticals group Glaxo rose sharply to end the day as the best performer in the FT-SE 100 Index yesterday. The shares, firm in the morning, ran up quickly in the after-noon to close 19 ahead at 829p on turnover of 2.9m.

For once, the interest was not sparked by US investors. Marketmakers said the traditionally strong US interest had died away but one house was very active in the London traded options market and was trying to pick up shares to

The shares also benefited from expectations that an ate CRA said it was cutting article critical of one of Glaxo's principal competitors, Astra, would be published in the Swedish press.

Lasmo strikes

Lasmo's battle to win control of Ultramar reached fever pitch ahead of today's deadline for its takeover bid. The preda-tor acquired 12.3m shares yesterday at 300p apiece via a series of agency crosses. The 300p price paid was roughly

Percentage change Health & Household Goods 15 10 5 All-Share -10 Jun -10 Jun Jul Aug Sep Source: Graphie Data 1991 Nov Dec Oct

As economic gloom settles over the London market, investors have drifted into classic defensive areas, and the ever popular Realth and Rousehold sector has once again outstripped the FT-Actuaries All-share Index over the past three months. The gap has been widened by the continuing enthusiasm of US investors for a number of stocks, particularly Glaxo which, in spite of its high rating in London is still considered good value in New York. Also, several companies within the sector — Glaxo, Smithkline Beecham and Wellcome — have produced positive news and statements over recent weeks. positive news and statements over recent weeks.

bid in Lasmo's favour. there was some confusion as to the possibility of a counter-bidder being in the market. Ultramar shares moved up to 267p while the trades were being recorded, before closing a net 14 higher at 266p; turnover reached 29m. Lasmo dropped 23 to 255p.

Some dealers suggested the Lasmo move represented a failed market raid, but others said Lasmo's brokers had been offered the line of stock from an institution which previously had signalled its inten-. tion to reject the bid.

Mining and industrial group RTZ gave one of the poorest performances in the FT-SE index, with the shares coming under strong selling pressure after reports of a substantial profits downgrade and news that the company's 49 per cent owned Australian associ-

sibly tilting the finely balanced to Japanese steel mills. As the deal was being struck reported as having cut its 1992 profits forecast for RTZ by £50m to £370m. CRA said it

was reducing its prices for various grades of iron ore by 4.9 to 6.36 per cent. RTZ ended a net 14 down at 479p, after touching 476p. Turn-over reached 2.3m shares.

ne Circle (BCI), the cement and aggregates group, was one of the worst performers in generally depressed building mate-rials/contracting sectors after one of the City's top agency brokers was said to have crossed a large line of stock in the market at a price well below the ruling market level. The block of shares, believed. to have been 3.1m, was crossed at 210p and was said to have

been bought by one institution. BCI shares settled a net 13 lower at 212p, with turnover of 7.5m mostly accounted for by the agency cross. Building materials and con prices for iron ore sold tracting shares were given a

NEW HIGHS AND LOWS FOR 1991

NEW HIGHS (16).
RREWERS & DISTILLERS (1) Gra
CONTRACTING, CONSTRUCTION
MARGINE DIMENSIONAL APPROPRIES RREWERS & DISTILLERS (1) Greenalis.
CONTRACTING, CONSTRUCTION (1), BAR
(AH), ENGREERING AEROSPACE (1) FR,
ENGINEERING GENERAL (3) Prospect Inds.,
Richardson Westgarth, Wheesoa, FOOD
RETALLERS (1) Park Food, MEALTH &
HOUSEROLD (1) Elan, INVESTIGENT TRUSTS
(2) Clydesdels, Scottish Ned. Styd. Pri.,
OTHER FRANCIAL (1), ARIGH HUMB, OTHER
RESISTIMAL MATERIALS (1) Herris (Ph.),
PACKAGING, PAPER & PRINTING (2)
BOXMOPS, De La Rue, TRANSPORT (1) Graig
Shipoing.

series of agency crosses. The 300p price paid was roughly equivalent to the one-for-one share swap plus 40p cash deal.

The Lasmo move, carried out by S.G. Warburg Securities, brought the bidder's stake in Ultramar up to some 3.55 per cent and was interpreted by some market specialists as pos-

board. While being responsible for legal affairs, he will also oversee intellectual property

matters and in particular

Glaxo's vital battle to defend

tac, the world's best-seiling

■ Meanwhile, SMITHKLINE BEECHAM, the Anglo-Ameri-

BEECHAM, the Anglo-American pharmaceuticals group, announced yesterday that Henry Wendt, its 57-year old chairman, will reduce by half his time with the company next year. Wendt says he will be looking after his other business he has a winery in

nesses; he has a winery in northern Californian. He will continue to maintain

offices in London and Philadel-

phia and to serve on the Smith-

Kline Beecham's corporate executive committee and cor-

porate business development

committee.

its patents on Zofran and Zan-

đrug.

thorough shaking by market-makers anxious to avoid taking on some very large lines of stock being touted around after a welter of profits and dividend downgrades by many of the leading broking houses.

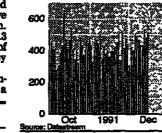
Kleinwort Benson was said to have alerted its clients to the increasing possibility of wholesale dividend cuts in the sectors, while brokers such as Charterhouse Tilney, BZW Credit Lyonnais Laing and Robert Fleming Securities were said to be reducing numbers across the board.

BZW. in its latest review of the construction sector, chopped profits estimates for Amec, Costain, Higgs and Hill, Laing. Mowlem and Wimpey, and said it saw "no pick-up in new work until 1994", and that it now has no buy recommendations among the UK contractors.

Among the individual stocks Taylor Woodrow fell 15 to 113p, easily its lowest level for more than five years, as one securities house was said to be attempting to find a home for a line of 6m shares. Some 42m shares were traded yesterday, FT~A All~Share Index

1,250 1,200 1,150

Equity Shares Traded Turnover by volume (million)



indicating an overhang of Stock.

A line of Costain was said to be on offer, with the stock price closing 5 weaker at 58p. George Wimpey dropped 10 to 122p, again the lowest for over five years.

close of 25p, a net gain of 2.

came to late to affect underlying strength in internationally traded stocks Renters stood out, gaining 10 to 945p, and SmithKline Beecham rose 5 to 840p. ICI, Hanson and Grand Metropolitan all held up against a weak market. Reckitt & Colman found a

level after Monday's forecast cuts. The shares continued to slide in the morning but buy-ers came in to pull the stock back from a fall of 10 to a net gain of 6 at 619p.

More had news about housing repossessions did nothing for BAT Industries. The shares

fell 12 to 604p with a line of 1.2m dealt at 598p. Commodities and property

group Berisford International was 3 off at 18p, after falling to 16p at one stage. BOC picked up 7 to 590p, with one securities house said to have placed the company on

Distribution, storage and engineering group Powell Duf-fryn rose 8 to 285p after announcing that a consortium it leads, Teesside Holdings Limited (THL), had made a successful £180m bid for the Tees and Hartlepool Port Authority, the first big port to be sold under UK privatisation plans.

its buy list.

MARKET REPORTERS: Peter John. Steve Thompson.

■ Other market statistics, including the FT-Actuaries Share Indices and London Traded Options, Page 18.

houses. Glaxo (1.892 con-

tracts), also attracted some

attention on the back of the

continuing US interest in the ADR stock.

The Euro FT-SE contract

was also active (1,746) and

Ultramar (1,142) traded busily

TRADING VOLUME IN MAJOR STOCKS

Volume Closing Day's 600's Price change

EQUITY FUTURES AND OPTIONS TRADING

DERIVATIVES markets continued to trade cautiously as underlying securities drifted towards the Christmas break. Volume in traded options remained low, with the total of 23,035 contracts below even the 24,093 recorded in the previous session. Interest in the FT-SE option

Voture Charte Day is

contract fell sharply, and only 4,055 contracts were recorded against 7,397 on Monday. Among the individual share

ahead of the close today of the options, Midland headed the list of actives, with 1,958 con-tracts as bank stocks continbid from Lasmo. In the futures sector, the December FT-SE contract established a modest premium ued to trade beneath the shadow of the loan problems at the leading

of about 8 points over the underlying market, but slipped back in after hours trading. Dealers said that the market had been fairly quiet. with the futures playing a subdued role in leading a stock market which is now lacking gennine investment support.

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including: ntra-market business & Overseas to Oct 1991 Dec

News of the sale of its King-

sworthy Court office building to the Independent Television Commission for £2.39m cash boosted Conder to 27p before a Money market moves by the US Federal Reserve, which appeared to rule out an immediate cut in US interest rates.

BRITISH FUNDS - Cont. BRITISH FUNDS - Cont. Five to Filtners Years Tress 13 kpc 1897**** Each 10 kpc 1897** Tress 8 kpc 1997** 9 kpc 1998** Tress 6 kpc 1955-921* 181 kpc 1998** 182 kpc 1998** 183 kpc 1998** 184 kpc 1998** 185 kpc

APPOINTMENTS

Mario steps up

Ernest Mario, chief executive of GLAXO. Europe's largde la est pharmaceuticals group, was yesterday appointed dep-uty chairman.

Although the chairman Sir Paul Girolami, who is 65, has no immediate plans to retire, according to the company — he has four years of his contract still to run — analysts say Mario's promotion is a positive step towards the number

one position. Mario, 58, will continue in his present role, according to the company, but will work closely with Sir Paul on long-term strategy.

Glaxo also announced that Jeremy Strachan, the group director for corporate affairs, has been appointed to the

■ John Edwards has been appointed finance director of RAM BATHROOMS and not of Spring Ram, as reported in the FT of December 17.

Following the move of Edward Duke from William Cook to become chief executive of BEAUFORD, David Bulmer has resigned as chairman and chief executive and Sir Trevor Holdsworth, chairman of National Power, inter alia, has been appointed non-executive

■ HIGGS & HILL announces that Sir Brian Hill becomes non-executive chairman and will retire at the end of 1992. John Theakston, joint md, becomes group chief executive. David Hill, formerly joint md, becomes md of the overseas construction division; he

■John Clark has been appointed chief executive of Starmin (England); he moves from Ciment Français.

remains group deputy

Non-executive directors

There are fresh signs that Sir Roland Smith, arguably Britain's busiest non-executive director, is starting to take

Having stepped down as chairman of British Aerospace a few months ago, the 63-year-old emeritus professor is now retiring from the board of BRAMMER, the industrial services group. He has been a non-executive

director since 1977, and
Brammer says that earlier this
year he indicated that he felt
he should step down "in order
to have more time for his other ss interests". Meanwhile, the 59-year-old Jon Foulds, a former chief executive of a and chairman of Brammer from 1988 and 1990, is also retiring after 11 years on the board.

John Beckwith, the co-founder of London & Edinburgh Trust, the property company, has stood down from his post as non-executive chairman of RUTLAND TRUST, the financial services group.

The job will be taken by Admiral Sir Raymond Lygo, who was chief executive of British Aerospace until late

Beckwith has resigned as chairman to spend more time on the international property interests of LET. He has continued to run the company, with his brother Peter. following its £500m agreed

takeover by SPP, the Swedish group in April 1990. LET, which has half its portfolio overseas, is seeking investment and development opportunities in Europe, the Far East and the US.

SPP owns 35 per cent of Rutland Trust, which it acquired with LET. Rutland's profits fell in the year to June as a result of fewer opportunities in property finance and bids and deals.

Other appointments are:

Henry Knobil to WORTHINGTON. Knobil's career has been spent in the textile industry; after eight years with Marks and Spencer, he founded Textured Jersey in 1964 and sold it to Charterhall in 1989. He is a director of Strong & Fisher and and associate of the ■ Sir Gordon Jewkes to the HOGG Group. He has retired as consul-general and director-general of British trade and investment in the US. Sir John Greenborough is retiring.
■ Ian Inglis, a partner with
Shepherd & Wedderbur, Edinburgh lawyers, and Andrew Irvine, senior partner of Jones Land Wootton, Edinburgh, to CLYDESDALE INVESTMENT TRUST. ■ Paul Holden, of Financière Indosuez, replaces William Kerr, who has resigned from Banque Indosuez, at WENTWORTH INTERNATIONAL. ■ Bob Morton retired from

FAIRWAY (LONDON).

EUROPEAN COAL AND STEEL COMMUNITY

US \$ 50,000,000 GRADUATED RATE BONDS DUE 1999 The Commission of the European Communities informs herewith the holders of the above mentioned issue that the annual redemption instalment due January 15, 1992 covering a nominal amount of US \$,500,000 has been entirely satisfied by drawing by lot.

The bonds so drawn bear the following numbers:

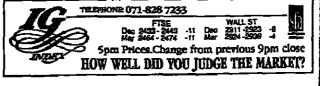
3803-3826; 3831-3833; 3837-3989; 3992-4138; 4142-4181; 4187-4179; 4232-4535; 4551-4671; 4896-4724; 4750-4756; 4760-4769; 4771; 4773-4947; 4988-5017; 5047-5068; 5072-5117; 5137-5152; 5155-5165; 5178-5205; 5208-5525

The bonds are redeemable at par plus incrued interest on January 15, 1992. The bonds selected by lot will be reimbursed after January 15, 1992 with coupons on January 15, 1992 and lollowing anached in accordance with the terms of payment mentioned on the bonds.

The principal amount of bonds outstanding after the amordzation of January 15, 1992 will be US \$ 38,000,000.

Luxembourg, December 18, 1991

FullerMoney Fuller voltes, and the internal letter days if not satisfied from Chart Analysis Eta from Charl Analysis Ltd.
7 Swallow Street, London WTP, 7HD, UK. Applicable USS240 pa.
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DG BANK LUXEMBOURG S.A. ourg, The Grand Duchy of Lux

A\$ 75,000,000 14% Notes of 1989/1992 ISIN: DE 0004859905 Notice of Final Redemption on 9th January, 1992

in accordance with paragraph 3 (1) of the Terms and Conditions of the above-mentioned Notes (the «Notes»), the Notes will be redeemed at par on 9th January, 1992. Repayment of the Notes will be made as from 9th January, 1992

> Principal Paying Agent Kredierbank S.A. Luxembourgeoise 43, boulevard Royal, L-2955 Luxembourg

The Grand Duchy of Luxembourg Other Paying Agents DG BANt: Deutsche Genossenschaftsbank Kredietbank N.V. Arenbergstraat 7 B-1000 Bruvelles

at the offices of the paying agents listed below:

Am Platz der Republik D-6000 Frankfurt am Main Royal Bank of Canada 71, Queen Victoria Street UK - London EC4V 4DE

in accordance with paragraph 4 of the Terms and Conditions of the Notes.

The Notes will cause to bear interest from 9th January, 1992. The interest coupons due on 9th January, 1992 will be paid separately in the usual manner.

Luvembourg, in December 1991

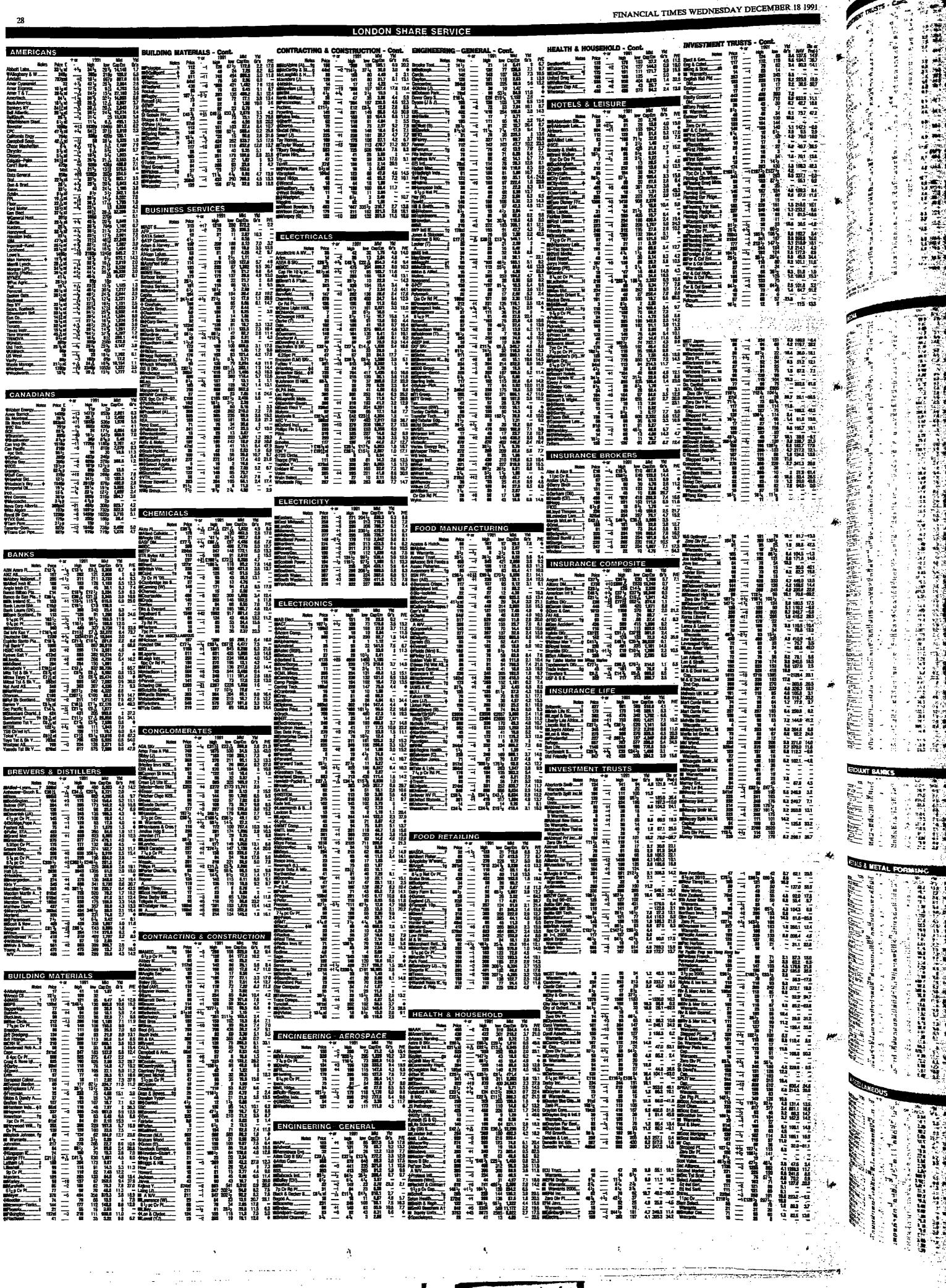
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Current Unit Trust prices are available on FT Cityline Calls charged at 48p per minute peak FT MANAGED FUNDS SERVICE and 36p off peak, Inc VAT. To obtain your free Unit Trust Code Booklet ring (071) 925-2128. ### Price = 6 | First Left Cape. Bid Miter + or Yield Carpe Price Price Price - Gri WINTERTHURF Fund Magnett Co (Lex) SA WINTERTHURF Fund Magnett Co (Lex) SA WINTERTHURF Fund Magnett Co (Lex) SA Winter Group in Bone Wint Group in Bone World Bond Fund SECAV (a) World Bond Fund SECAV (a) World Bond Fund SECAV (a) World That Fund Share Nav Yarmaichi Advanced Technology Fd Accessed (ca) SAO 22 911 SAO 22 914 SAO 2 Gartmore Investo went Ltd JERSEY TRESULATEDX**) Yamaichi 1992 OMNI Fund SICAV (n) Actua Intil Urmbrella Fund (u) 17 Bhd Royal PO Ber 275 L-2012 Lm 010 352 20860 Altus International Underlyin Fund American Equity ... | 5- 6-64 | 40 62 0 36 SWITZERLAND (SIB RECOGNISED) Gertrust SA Federated International Funds Pic Federated State-tense IS Con't Securities Fund implication String String String String String Annualized Vised Israela anni Northfield International Ltd NAV 800- 30 59 79 5- 470 (276) 5- 450 482 400 5- 656 7 04-004 5- 510 5411 5- 376 422 400 5- 656 5-451 5- 600 5-451 5- 600 5-451 5- 400 5-451 5- 400 5-451 5- 400 5-451 5- 400 5-451 5.96 6.19 4.84 5.96 ISLE OF MAN (SIB RECOGNISED) 4944 00 40 8 94 40 8 94 40 8 94 40 8 94 40 8 94 with with with for hory & Sine se Abusti Kleinwart Benson Japanese Willemann Lieuward Research Williams Lieuward Research OTHER OFFSHORE FUNDS ATSP Management Lite Philipping Long Term Earth Food Live You 20 Albons Abforst Found Margers (Guernsey) Litel Tor tree John Found Margers (Guernsey) Litel Tor tree John Found Margers (Guernsey) Litel Tor tree John Found Margers (Guernsey) Litel The Work Found Margers (Guernsey) The Work Cater Allen Investment Manager CAGIR Income 64.55 1.078 CAGIR A Fature 11.025 1.078 CA Ensity Guys 13.93 2.79 Terrison International Company (1992) For convention Prices of States Prince, 00.24 6x2960 Austr & Calibaig Floring, Ltd (2.200) Victory Hze, Prospect Hill, Dooslies, 1081, 01.24 6x20197 Franch County 5 Hzd 10.24, 10.35 - 0.31 LK Gill; 5 Hzd 10.24, 10.35 - 0.31 LK Gill; 5 Hzd 10.31 - 10.25 - 0.31 LK Gill; 5 Hzd 10.31 - 10.25 - 0.31 LK Bookl 5 Hzd 10.35 - 10.35 - 10.35 LK Gill; 5 Hzd 10.35 - 10.35 - 10.35 LK Gill; 5 Hzd 10.35 - 10.35 - 10.35 LK Gill; 5 Hzd 10.35 - 10.35 - 10.35 LK Gill; 5 Hzd 10.35 - 10.35 LK Gill; 6 Hzd 10.35 LK Gill; 7 Hzd 10.35 19 29 529 44 714 17 512 63 516 21 510 80 519 % Aetra Malaysian Gri usy De. 2 Alliance Capital international Class 9 [5] Brighton for Castley 5-11.44 Brighton for Castley 5-20.06 Liberty ALL-STAR World Pfoile-Entry Fd(a) 2 believing Road, Lorpostoary Libyts Road Empeloary 1. Ref Schiller, Lorecthoury Torvo Par, Mide: MV Leverage: Car Help: MV Asia Pac Car Help: MV AsiaP Selection OP Em Ent Fa NV Europe Ein Fa NV Japan Diver-her Fa Environment, Grawth EMS Offenore Fa Equity & Law Lett Fund Mingrs Ltd Victory He, Prosect Hill, Dospies Lett 0624 677977 Total Income Fr. 5195.11 45.304100.301400510.2 ### \$33 - 7 00: 0.56 ### (20) List | School | Section | Secti I -ISLE OF MAN (REGULATERX**) . For MIM we INVESCO MIM Margara Greatell Investment Funds Ltd. Representative for IIM, Concenhoury 20 Findowy Circus, ECOM 2017 1071-1004 oc 1 -0 oz i Marie Politi S10 35 +0.01 S10 35 +0.02 S10 35 +0.05 Normera Global Felecotts III, Normera Heatats III, Normera Heatats SCLIA 4819 Asia Pacific Phalia II. Normera Nasa Pacific Phalia II. Normera II. Normera II. Normera II. Normera II. Normera II. Normera III. Normer 558.85 | . 1 -John Govett Manage Materiale Color for 12. Sported HAV No.13. Person Fri May Nor 29. Person Reference. Listemoourgi rd, Loadon, ECA 071-4898825 GUERNSEY BESTLATION Frederick Yell \$129.81 +0.037,75 \$129.61 +0.255.40 \$M53.68 +0.104.40 \$F:58.50 -0.1517.00 Holbern Fund Management (Jersey) Ltd Income (A & B). 179 2 1883 | -0.4 8.7 Growth (& O). 299.5 2823 | -0.5 07 \$513.06 | 45.37| γ. \$242.65 | . | − Distance Dis AS15.44 AS15.46 -0 01 CS12.35 | -0.02 | - CHI DM10.48 -0.01

Dollar recovers on Fed move

THE DOLLAR finished unchanged on the day but above its lows after the Federal Reserve surprised the market by draining liquidity from the credit system, which some operators interpreted as a signal that there will not be an early cut in American interest

The key overnight money rate · Federal funds · had been trading below the Federal Reserve's presumed target of 41/2 per cent. But thoughts of an immediate lowering of interest rates appeared to be ruled out after it drained funds by overnight matched sale purchase agreements.

The Fed's move attracted several large buyers into the market and with many operators short of dollars, a squeeze developed and forced the US unit up to DM1.5780, from DM1.5650 earlier and DM1.5785 at the previous close. The dol-lar was higher against the yen

at Y128.60 from Y128.45.
Many dealers still believe,
however, that a cut in the discount rate is likely later this
week. Earlier in the day White House spokesman Mr Marlin Fitzwater said "from a practical standpoint the recession

does continue". This followed a modest drop in housing starts in November which underlined most economists' belief that after the brief

Dec.17	Lates			Previous Class
Spot	1.8200-1. 1.00-0. 2.75-2. 9.85-9.	98pm 72pm	1 2	245-1.625 .00-0.98p .70-2.67p .70-9.60p
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Saudi Ar Singapore	6.7985 - 6.8755 3.0005 - 3.0075	3.7490 - 3.7500 1.6450 - 1.6480
S.A) (Cm)	5.0450 - 5.0570	2.7675 - 2.7690
S,Af (Fn) Taiwan	6,1430 - 6,2480 46,85 - 46,90	3,3670 - 3,4245
UAE		25.70 - 25.75 3.6715 - 3.6735
*Official rati	. Floating rate £-2	78.0 S-1421.0

MONEY MARKETS

UK MONEY rates were firmer yesterday as sterling weakened against the D-Mark as the

money markets prepared for the Bundesbank council meet-

The key three months interbank rate closed at 10%-% per cent from 1041 per cent in the previous session; six months

money was at 10%-% per cent from 10%-% per cent; and one year money was up 1 at 10%.

The markets were continuing to respond to the recent Confederation of British Industry survey which saw no

UK clearing bank base lending rate 18.5 per cent

early recovery in 1992 and the

figures released the previous day for manufacturing output in October that indicated the

economy had moved back into

the day by a modest recovery in the US dollar but sentiment

in the interest rate market

remained depressed. Sterling's

effective exchange rate index

finished down 0.1 at 91.4, while

inside the ERM it was still at

The March short sterling

contract fell 5 basis points to

89.78, which suggests futures

dealers expect no cut in interest rates before the end of

the bottom.

Sterling was helped late in

er 4, 1991

UK rates firm

respite during the summer, the US economy has fallen back into recession. Further evidence of the pol-

icy makers' concern at the weakness of the economy came in a US newspaper report. According to the report, Mr Alan Greenspan, Federal Reserve chairman, now believed tax cuts and increased government spending were necessary to revive confidence. In the past, Mr Greenspan has opposed "pump priming," the report said.

Aside from the dollar's late recovery, the markets were stuck in quiet pre-holiday trad-ing for much of the day. "It's probably going to be like this all the way up to Christmas," said Mr David Cocker at Chemical Bank in London.

Sterling was helped by the dollar's late burst of strength. Earlier in the day, the pound had drifted lower to DM2.8690 worries that the UK economy was following the US back into recession undermined senti-

Analysis noted that the market was also beginning to worry about the political standing of the government, while remarks by Mr Norman Lamont, the chancellor, ruling out a devaluation were beginning to wear off. ing to wear off.
Sterling closed lower at

DM2.8725 from DM2.8750 and at \$1.8215 from \$1.8205. Sterling also remained at the bottom of the ERM, with the French franc, which is second from bottom, 0.87 per cent above it, compared with 0.51 per cent at the previous close.
Within the ERM, the mark

was firmer on short-covering before the Bundesbank council meeting tomorrow. The market is still uncertain whether the Bundesbank will raise interest rates - some still expect a 4 point rise to 9.5 per cent.

		Carrettr	% Duringe		
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		!	EXCI	LAN	JE C	ROS	\$ R/	(TES	<u> </u>		
Dec.17	£	\$	DEF	Yes	F Ft.	S Fr.	Ħ Fl.	Lira	C\$	8 Fr.	Eau
£	1	1.820	2.872	234.2	9.812	2.537	3.237	2168	2.086	58.85	1.408
\$	0.549	1	1.578	128.7	5.391	1.394	1,779	1191	1.146	32.34	0.774
PM	0.348	0.634	1	81.55	3.416	0.883	1,127	754.9	0.726	20.49	0.490
YEN	4.270	7.771	12.26	1000.	41,90	10.83	13.82	9257	8.907	251.3	6.012
FFr.	L019	1.855	2.927	238,7	16.	2.586	3.299	2210	2.126	59.98	1.435
SFr.	0.394	0.717	1.132	92.31	3.868	1	1.276	854,6	0.822	23,20	0.555
HFI.	0.309	0.562	0.887	72.35	3.031	0.784	1	669.8	0.644	18.18	0.435
Lira	0.461	0.839	1.325	108.0	4.526	1.170	1.493	1000.	0.962	27.14	0.649
CS	0.479	0.872	1.377	112,3	4.704	1.216	1.552	1039	1	28.21	0.675
B Fr.	1.699	3.093	4.880	398.0	16.67	4,311	5.500	3684	3.545	100.	2.393
Eco	0.710	1.293	2.040	166.3	6.969	1.802	2.299	1540	1.482	41.80	1

Yea per 1,000: French Fr. per 10: Lira per 1,000: Belgian Fr. per 100.

the first quarter of next year. At the very short end of the

money market, overnight money rates were firm as technical end of year factors drained liquidity. A large money market shortage was

forecast by the Bank of England again yesterday.

The £800m liquidity short-fall was accounted for by the Bank buying back of Treasury bills and the unwinding of late assistance.

US money rates were firmer as the markets continued to discount a cut in the discount rate this week But the Federal

rate this week. But the Federal Reserve's unexpected move to drain liquidity from the credit

system, caused overnight rates for firm slightly.

The March Eurodollar contract in London finished at

95.63, up 5 points in the day. But in Chicago, Eurodollars fell back slightly after the Fed

Federal funds were trading at 4% per cent at the time of the Fed's move, down slightly on the day and below it's presumed 4% per cent target. In Germany money market rates were firm as December

tax payments began to absorb

liquidity from the banking

system. Money dealers said

they expected the drain on funds to continue to build up

9.00-9.10 per cent, unchanged on the day, although bids

reached 9.05 per cent.

Call money was quoted at

drained liquidity.

this week.

The £800m liquidity

414 3-26 2-43 2-93 1-30 1-92 0-45 0-33 0-11 0-19 0-23 1-20 1-44 3-33 338 258 259 150 1-22 1-00 0-45 0-32

FINANCIAL FUTURES AND OPTIONS

CHICAGO

97-28

96-07

LIPPE US THEASURY BORN PUTNINGS OFFICIALS

LONDON (LIFFE)

LIFFE LONG CELT FUTURES OFFICE \$50,000 being of 100%

Estimated volume 23122 (18691) Previous day's open let, 51272 (51737) Gose High Low 101-27 100-28 100-28 100-21

10e 86.72 87.25 101.39 101.39 Estimated volume 305 (1110) Traded exclusively on APT

97.71 Extimated volume 4299 (1653) Perioss Gay's open lot, 14057 (13925)

l. (Inc., figs. not shown) 37875 (36176) ; day's open Inc., 168861 (171844) /ol. (Inc. figs. and showe) 3078 (2946) ous day's open inc. 27921 (28127) High 90.74 91.04 91.29 91.40 91.61 91.68

Estimated volume 16670 (18921) Province day's open lat. 152811 (152294) Estimates, volume 758 (713) Previous day's open lat. 3749 (3530) 92.16 92.46 92.65 92.74 Class 92.19 92.49 92.67 92.77

FT-SE 100 INBEX \$25 per fell ladex point Close 2438.0 2472.0 2502.0 High 2455.0 2487.0 2510.0 Estimated volume 9783 (5764) Previous day's open lat. 40566 (41188) Clese High Low 1060.0 1055.0 1055.0 1084.0 1077.0 1077.0 Contracts traded on APT. Closing prices shows

POUND - DOLLAR FT FOREIGN EXCHANGE DATE 1-mth 3-mth 6-mth 12-mth 18105 1.7925 1.7671 1.7213

FT LONDON INTERBANK FIXING (1) 00 a.m. Dec 17: 3 months US dollars 6 mostles US Dollars

The Exchap rates are the arthmetic means rounded to the nearest con-intensity, of the bid and offered rates for \$10m ounted to the market by five reference hards at 11.00 a.m. each working day. The banks are Mathonal Westminster Bank, Bank of Toloya, Deutsche Bank, Banque Hatloool de Ports and Morgan Guaranty Treat.

MONEY RATES NEW YORK Treasury Billis and Bonds Lunchtime Dec.17 930-950 93-93 8-83 956-946 531-63 123-123 93-94 104-104 930-950 911-951 81-81 946-975 61-64 118-124 91-95 104-104 9.30-9.50 9<u>1</u>1-912

LONDON MONEY RATES One Year Interhank Offer
Interhank Bid
Sterling CDs
Local Authority Deps.
Local Authority Bonds
Discount Mit Deps
Contpany Deposits
France House Deposits
Transpry Bills (Bay)
Bank Bills (Bay)
Dollar CDs.
SDR Linkes Dep. Offer 11 104 107 103 103 103 103 ᆑ 104 104 1014 1014 1014 1014 10.2 10.5 91 91 104 104 104 104 4.50 64 104 104 4.83 63 104 104 4.45 64 107 107 4.53· 6/2 6/2 10¹4 10¹4

Treasory Bills (sell); one-tourth 10 Å, per cent; three months 9 Å per cent; six months 9 Å per cent; Bank Bills (sell); one-month 10 Å, per cent; three months 10 Å, per cent; Treasory Bills; Average Lander rate of discount 9.9803 p.c. EGGD Fixed Rate Sterling Export Finance. Make up day November 29.1991. Agreed rates for period Dec.25, 1991 to January 25.1992. Scheme II 174 p.c. Schemes II & Bill: 11.75 p.c. Reference rate for period Movember 1, 1991 to Romenter 29.1991. Scheme IVÅV: 10.313 p.c. Local Authority and Finance Houses seem days ontice others seem days from the Kouses Base Rate 11 from Decamber 1, 1991 to Romenter 1, 1991 to R

Correction Notice STATE BANK OF SOUTH AUSTRALIA

Cardiff Automobile Receivables Securitisation (UK) pic

£328 million Floating Rate Notes Due 1995

in accordance with the provisions of the Notes, notice is hereby given that on the next interest payment date. being 27th December, 1991, there are no available Redemption Funds. Hence, no Notes will be redeemed on that date. The principal value of the Notes outstanding will therefore remain at \$322,640,000.

Chartered WestLB Limited Agent Bank

97-26 96-07

PARIS

CAC-40 FUTURES QUATUR Stock lades

B8,639 **BASE LENDING RATES**

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Bank NA	10.5	Hongkong & Shanghai Jeflan Hodge Bank	10.5 10.5	Yorkshire Bank	10.5
desdale Basit Operative Basit vis & Co	10.5 10.5 10.5	● Leopold Joseph & Sons Lloyds Bank Meghraj Bank Lid	105 105 105	 Members of British Mer Basking & Securities He Association. 	

CAL FUTURES LTD As from Monday, 16th December, 1991 are pleased to announce their relocation to: 162 QUEEN VICTORIA STREET, LONDON EC4V 485 TEL: 071-J29 3036 FAX: 071-J29 3918 SFÅ MEMBER ... FTSE 100 ... S & P 500 ... IF YOU HAVE A VIEW, TAKE A POSITION

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of South Australia
riod 28th November, 1981
to 28th May, 1982
te 7.4% per annum Interest Rate 7.4% per sins. thiorest Payment due 28th May, 1992 per Yen 3,661,391 The Nippon Credit Bank, Ltd., Tokyo Agent Bank

> THE BUSINESS SECTION Appears Every Tuesday & Saturday, Please contact Melanie Miles on 071-873

Yen 1,000,000,000

Guaranteed Rosting Rate Notes due 1994

unconditionally guaranteed to The Treasurer of the State

3308 or write to her at The Financial Times, One Southwark Bridge, London SEI 9HL.

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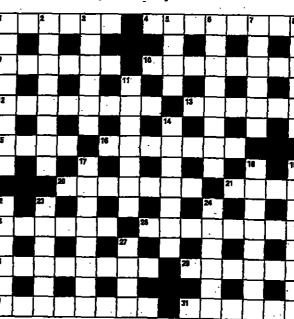
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CROSSWORD

No.7,727 Set by GRIFFIN



ACROSS
1 Tax on street water supplier (6) 4 Stroke a girl's back during

4 Stroke a girl's back during loving (8)
9 Leaving tip causes insult (6)
10 Locked in here, you'll come clean! (8)
12 Trace metal cruet crossly (8)
13 They settle in Belgium (6)
15 Dropping one round backed moron's rule (4)
16 20 seconds in take char

16 30 seconds to take char round class (7)
20 Old boy likes changing nee-

dle (7) 21 She found army unsettling ... (4) 25 ... in that soldiers are a menace (6) 26 Once your mate's lost about a stone...(8)
28 ... rub out "I queued in

shop"(8) 29 Lure learner away in Hill's 30 Risk throwing grenade round back garden (8) 31 Japanese escort falsified his

age (6) DOWN 1 Confess, caught out during boys' activity (8)
2 Sugar factory engineers with elegant clothing (8)
3 Native student leaves pub

5 Returning around five left a round shape (4)

6 Heavenly present, and other things, brought round (8) 7 Doctor inserted relative

quantity (6) 8 Enquire after bananas turned colour (6) Quickly taking cheese, run off (7)

14 Attractive gamblers may (7)

17 Chafing by mid-day under-wear is no different (8) 18 Has about fifty three-feet

ropes (8)

19 Why topless satire brought about frenzied laughing (8)

22 Clubs backing the local firm (6) 23 Earth reduced to fine parti-

cies (6) 24 Fought against entering new store (6) 27 Reduce by a quarter, being clever (4) Solution to Puzzle No.7,726

GOMMONORGARDEN
T F A E U S T AFFUX TIMESHEET
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TEONESDAY OF CEMBER 18 18 ### ACSTREAL

FINANCIAL TIMES WEDNESDAY DECEMBER 18 1991 WORLD STOCK MARKETS SWEDEN (continued) SWITZERLAND Adia inti (Br'
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Anguisse Lonza
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Broms Boerri (Br)
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Seningler (Br)
Swiss Bank (Br) HORWAY SPAIN 4.170 +45 1.081 -375 6.160 +69 6.750 +70 1.330 +27 7.170 +27 7.170 +29 10.660 +75 952 +14 1.050 +25 2.050 +7 2.1650 +160 25,640 +290 10,520 -50 Rinescente (La) SASIB SIP
Saffa A
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Plazer Pacific
QCT Resources
Resison Gold
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SA Brewing
Santos
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Sons of Gwalla
Stockland 7s
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Western Mining
Westfield Hog
Westfield Trust
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Bank East Asia
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China Motor
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Mandarin Orient | Transcription | Transcriptio MALAYSTA 1.00 ₽. a2 4.1 in salah sa Marah meri NOTES - Prices on this page are as quoted on the individual exchanges and are last traded prices (a) manyali-able. # Dealings aspended. At Exchiridend, at Ex strip issue, at Excipits, as Ex all.

Owing to problems at Teleburs, some
N. American stacks are temporarily being marked at early.

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TORONTO 2:00 pm prices December 17	23300 Corel Sys 516 75900 CoccanDev 58-2 21:500 CrownX A 63	17 174 -4 84 84 44	20000 Lanem Mr : 581; 11300 Lobiate : 5771;	واق راع	3000 StagenCm A \$12% 12% 29000 Sceptre Rs 175 d160 300 ScottPaper \$16% 18%	12% 165 -10
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TOKYO - Most Active Stocks Tuesday 17 December 1991 Stocks Closing Change Traded Prices on day 118 977 -18 6.3 785 -38 6.0 1,210 -10 5.0 699 -12 4.5 1,290 -10 Stocks Traded 4,4 3,6 3,4 3,3 3,2 Closing Change Prices on day 1,110 +40 380 -10 879 +3 640 +17 1,150 +10

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FINANCIAL TIMES

The buoyant economy

helped push up the sales in real terms of the 65 listed com-

panies tracked by Vector, the

broker, by 5 per cent in the

nine months to September.

However, operating profits at

the same companies grew by 16

per cent (compared with the

same period last year), reflecting the ease with which

they have been able to cut

costs. Net profits increased by

33 per cent, thanks mainly to the substantial reduction in

interest rates over the period.

ensured that, in spite of this year's rally, the historic price/

earnings ratio of the whole

market - currently at 13.7 - is not high when compared

with the end of last year (13.2)

or with south-east Asian or

other Latin American markets.
Foreign investment has been

largely responsible for the tre-mendous increases so far this

year, says Mr Jorge Placido of Vector. Spurred by the success of the \$2.2bn international

equity issue of Telmex in May, foreign investment climbed to

\$17bn by the end of November

- about 19 per cent of the total stock market capitalisation, up

from 10.4 per cent of capitalisa

tion at the end of 1990. While overall foreign invest-

ment has risen by \$12.7bn since the end of 1990, net new

investment is much less. The

The increase in profits has

original \$4.25bn in foreign

investment has more than dou-

bled in value, as has the \$2.2bn

international placement of Tel-mex stock in May this year,

leaving net new investment at

Foreigners have bought

deeply into blue-chip stocks. Of

total foreign investment (to

October), Telmex accounts for

69 per cent; Cemex, the cement

company, 6 per cent, and Cifra 7 per cent. These stocks have led the market for most of the

year. However, according to Mr Heyman, some of the fund

managers with the most expe-

rience in Mexico are beginning

to look at the smaller stocks

By contrast, Mexican inves-

tors appear to have put their

money mostly into banks stocks this year. The nine banks privatised to date have sold for \$7.2bn, almost all of it from domestic investors.

Enthusiasm for the Mexican

market has peaked in the

market has peaked in the scramble to buy new issues. Last week, Televisa, Mexico's dominant television company, successfully placed stock for \$740m in international markets—even though it has lost money for three straight years,

and has a negative net worth.

The success of the issue, against all the odds, suggests that foreign appetite for

listed on the bolsa.

a little over \$6bn.

FINANCIAL TIMES Wednesday December 18 1991

not only reduce company earn-

ings, but may also put pressure

on the Mexican peso. Last month the government cut the

rate of daily devaluation of the

peso against the dollar from 40

centavos a day to 20 centavos

(2.4 per cent a year), even

though the current account

deficit is expected to balloon to

\$11bn this year, almost double last year's. If a devaluation looks remotely imminent next

year or the year after, the

The failure to sign a free

trade agreement next year

would compound the problems. As it is, while the economy can

undoubtedly live without the

agreement next year, the uncertainty of waiting another

year will put off some foreign

and domestic investment, and

reduce economic growth.

None of this detrects from

the phenomenal rise in the bolsa from January to mid-November, largely fuelled by

impressive economic figures which, free trade agreement or not, look likely to continue next year. These have encouraged foreign investment.

In spite of the recent decline

Mexico remains 1991's best per-former, of those markets included in the FT-Actuaries

World Indices, with a gain of 115 per cent in local currency

terms. It is also the third best

emerging market of the year to

stock market could tumble.

EXICO'S BOLSA, one

of the top performing stock markets in the

world this year, may have con-

founded the pessimists once again. After steady falls in late

November and early this month, the market has recov-

ered in the past few days, ris-

ing 4.1 per cent on Friday and

another 1.6 per cent on Mon-

day. In early trading yesterday,

the market index reached 1,347,

7.7 per cent down from its

November peak.

The recent rise stems from

relief that, at their weekend

meeting, Presidents George

Bush and Carlos Salinas con-

firmed their commitment to

push through a free trade

agreement "as soon as possi-

ble". In the days running up to

the meeting, the market had fallen on "free-trade jitters", according to Mr Timothy Hey-

man of Baring Research in

Mexico City. The stocks imme-

Mexican exports go to the

AMERICA

Dow eases on reports of Fed worries on economy

Wall Street

ALTHOUGH HOPES of an interest rate cut remained high, share prices eased slightly yesterday morning in the wake of reports that the Federal Reserve is deeply worried about the state of the economy, writes Patrick Harverson in New York By 1.30 pm the Dow Jones

Industrial Average was down 6.71 at 2,912.34. The more broadly based Standard & Poor's 500 was also lower at midsession, losing 0.68 to 383.78, while the Nasdaq composite of over-the-counter stocks slipped 2.12 to 541.61. Turnover on the New York SE was 111m shares by 1 pm, and declines outpaced advances by

more than two to one.
All eyes were on the Fed and its Open Market Committee meeting, which many analysts had predicted would sanction a pre-Christmas cut in interest rates. Although by midday there was no move from the Fed, comments from the White House's chief spokesman that the economy was still in recession and reports that Mr Alan Greenspan, the Fed chairman.

LATE-AFTERNOON selling in

the futures market, triggered

by an announcement that Jap-

anese stock exchanges will tighten restrictions on futures

trading, sent the Nikkei index

lower yesterday Earlier, arbitrage-related buying had sup-

ported share prices, writes Emiko Terazono in Tokyo. The Nikkei average closed

100.38 down at 22,736.29, after

reaching a day's high of 22,996.10 and a low of 22,735.79.

totalling 260m shares, slightly up from 220m. Declines led rises by 576 to 387, with 184 issues unchanged. The Topix index of all first section stocks lost 9.40 to 1,718.78 and, in London 1940 to 1,718.78 and 1,718.78

don trading, the ISE/Nikkei 50 index eased 1.98 to 1,284.53.

The index stayed in positive territory for most of the day on

index-linked buying by arbitra-geurs and small-lot bargain hunting. However, dealers

rushed to sell shares in the last

15 minutes of trading after a decline in the futures market,

which followed a report that

the Tokyo, Osaka and Nagoya

stock exchanges would increase the amount of margin

After the market closed, the Tokyo and Osaka exchanges

announced that, from today,

margin deposits on stock index futures would be raised from

25 per cent to 30 per cent,

including a 13 per cent cash portion. Margin deposits for

options trading at the Tokyo,

Osaka and Nagoya exchanges

response to the announcement, said that an increase in restric-

tions would have a negative

effect on the futures and cash

(TSE) also said that it would disclose arbitrage positions

against stock futures daily

from December 20 to increase

the amount of information to

Mr Minoru Nagaoka, presi-

dent of the TSE, said that the

Tokyo Stock Exchange

Traders, who sold futures in

futures trading.

will also be raised.

stock markets.

Volume remained subdued,

Tokyo

of economic recovery, suggested that an easing of monetary policy was immi-

Among individual stocks, LA Gear rose \$% to \$11 on the news that two senior marketing executives from its rival, Reebok, had been poached by LA Gear as part of a drive to boost sales. Reebok, up \$% at \$27%, appeared unaffected by the defections, while Nike, the other big sports shoe maker. firmed \$% to \$64%.

A&P fell \$1% to \$26% as the market reacted negatively to a set of quarterly earnings figures which were even worse than already gloomy analysts had expected. The supermarket group reported third quarter profits of just 10 cents a share, down from 84 cents a share a

year ago. Federal Express eased \$1% to \$32% after the company announced second quarter profits of 49 cents a share, down from 71 cents a share. After a delayed opening caused by an order imbalance on the sell side, Dillard Department Stores slumped \$7 to \$119 in active trading after analysts at Smith Barney Harris Upham

Nikkei falls as exchanges

stock exchanges would make reviews of the derivative mar-

kets in response to criticism from investors that the cash

market was being distorted by

futures and options-related

transactions.
Speculative issues fell on

profit-taking. Toyo Ink, the most active issue of the day, lost Y18 to Y977, while Chu-

goku Marine Paints retreated Y10 to Y1,210. However, contin-ued speculative interest sup-

ported lino Kaiun, which added

Y10 at Y1,150. Nippon Suisan, the fishing

company, rose Y12 to Y699 on

reports of an expected profits recovery. The company posted

a pre-tax loss of Y1.4bn in the

interim period, but expects to report a pre-tax profit of Y5bn for the full year to March.

in Fuji Kosan, the oil refiner in financial trouble. Mitsubishi

Oil announced that it would

bail out Fuji with the help from the latter's main lenders.

The TSE also announced that

bility of insider trading, follow-ing a surge in Fuji's share price since December 10 in vol-

ume 20 to 30 times its normal

Sansui Electric fell Y15 to Y355. The company said that

Polly Peck International had

sold its 65 per cent stake in Sansui to Grande, an electronic

concern based in Hong Kong, for a nominal Y50 in line with

an agreement between PPI and

In Osaka, the OSE average receded 60.36 to 24,631.30 in vol-

ECONOMIC AND political wor-ries undermined Antipodean

Markets yesterday.

NEW ZEALAND was depressed by the central bank's economic forecast. The NZSE-40 index fell 18.57 or 1.3

per cent to 1,413.50, as turnover

grew to NZ\$25m from NZ\$17m.

Among the losers, Telecom Corp declined 5 cents to

N2\$2.42 and Carter Holt Har-

AUSTRALIA was subdued

vev shed 4 cents to NZ\$2.

Grande a few months ago.

ume of 65.5m shares.

markets yesterday

Roundup

trading levels.

would investigate the possi-

The TSE suspended trading

was deeply worried by the lack and Goldman Sachs, two Wall Street broking houses, cut their earnings estimates for the retail group.
International Paper fell \$1 to

\$63% and Union Camp eased \$1% to \$45% after Prudential Securities downgraded both stocks.

On the over-the-counter market, Amgen fell \$2% to \$59% after Soundview Financial cut is investment rating on the stock from a "buy" to a "hold" and lowered its estimate for the company's 1992 earnings.

Canada

TORONTO STOCKS were lower by midday, as caution and year-end selling continued to weigh on the market. The composite index lost 13.3 to

Declining issues led advances 259 to 180 in volume diately hit were the Mexican shares, such as Telmex and of 17.5m shares. The new issue of Telus class I shares topped the most active list, trading at Tamsa, traded in New York. The fall in late November was attributed to Wall Street's C\$8% as 3.3m changed hands. Cominco dropped another weakness and troubles in the US economy. Some 70 per cent CS% to C\$19%, after slipping C\$% on Monday. A subsidiary is pressing ahead with develop-US and, according to a well-used rule of thumb, every 1 per ment of a copper deposit in northern Chile. cent reduction in US economic growth cuts Mexican export

The All Ordinaries index

ended 5.5 lower at 1,599.7 in turnover down from A\$211m to

A\$161m. Brokers also said that

institutions switched attention

whether to invest in Tourang,

which won its bid for the John

Fairfax publishing group on Monday. A total of A\$339m is

being sought from local invest-ment institutions.

HONG KONG saw a rise in

turnover, from HK\$925m to

HK\$1.07bn, but trading was still thin as the Hang Seng

Renewed rumours that there

would be a cut in interest rates

on Friday helped equities to

recover from a morning slide.

The profit margin prospects boosted banks. HSBC Holdings

put on 25 cents to HK\$35 while

its Hang Seng subsidiary

SEOUL fell for the fourth

day in a row, as market-boost-

ing measures failed to materi-

alise. The composite index slipped 7.05 to 623.40 in turn-

over of Won181bn, down from Won150bn. Financial issues led

the decline, in selling con-

nected with the settlement of

margin loan accounts.

JARARTA was steady in

heavy trading. The index edged

up 0.49 to 246.06 as bargain

hunters supported share prices and pushed volume to 9.7m

TAIWAN retreated from its

intraday highs to close with the weighted index 8.77 up at

4,400.30 after turnover of T\$16.4bn, up from T\$15bn.

JOHANNESBURG recovered from a morning slide, boosted by the ailing financial rand.

The JSE all-gold index ended 4 higher at 1,198, industrials

registered a fall of 13 to 4,135 and the all-share index was

shares from 6.7m.

SOUTH AFRICA

unchanged at 3,459.

gained 75 cents to HK\$36.

index rose 13.37 to 4185.03.

from the market to decide

revenues by around \$500m. A weak export sector will

Late-closing bourses show varied performance

Commitment to free trade boosts Mexico

1991

date, after Argentina and Colombia, with a rise of 99 per

cent in dollar terms, according

to statistics from the Interna-

tional Finance Corporation,

The economy, which is expected to grow by 4 per cent

this year, proved more resilient

than many had expected in the face of the US economic slow-

down: public spending was

kept under control, with the deficit set to be 13 per cent

of gross domestic product,

against the original forecast of 1.9 per cent. While the current

account deficit reached \$9.1bn

in the first 10 months, the

capital account was in surplus

by \$15,5bn, helping reserves reach a record \$16.7bn.

part of the World Bank.

Worries about the US economy have faded in recent days, writes Damian Fraser

FT~A World Indices

tighten futures restrictions by uncertainty over the govinitiative left late-closing bourses to their own devices yesterday. This made for some ernment leadership, with Mr Bob Hawke, the prime minisvariation in performance, ter, said to be under pressure from colleagues over weak pop-ularity polls and a soft econ-

urites Our Markets Staff.
PARIS broke back through the 1,700 level on the CAC 40 index, inspired by a rising hond market and comments on inflation by Mr Pierre Bérégovoy, the finance minister. The index rose 14.93 or 0.9 per cent to 1,711.73 in moderately active turnover of about FFr2.5bn, up from FFr1.8bn.

Thomson-CSF, the state-controlled defence electronics company, gained FFr7.80 or 5.6 per cent to FFr147.30, helped by talk of a government plan to prop up the electronics industry. Elsewhere in the defence sector, Dassault Aviation, the military aircraft maker, jumped FFr15 or 5.5 per cent to FFr290 after announcing plans for 1,000 job cuts.

BSN picked up FFr23 to FFr968 after saying it would buy the Agnelli group's interests in Sifit, which controls four mineral water brands and a stake in the Peroni beer group, and the Star and Starlux grocery companies.

MILAN traders estimated vesterdav's turnover at around Monday's paltry L70bn as the Comit index put on another 5.37 to 505.53. Traders attributed the lack of volume to the hiatus before the SIMS, stockbroker-cum-fund managers. begin operations on January 5. The banking sector was mixed. The Milan merchant

bank, Mediobanca, bucked the positive trend, falling L120 to L13,780. Banco di Roma rose L39 to L2,420 and Banco di Santo Spirito L50 to L2,830 on optimism at their upcoming merger. The insurer, Generali, advanced L435 at the official close to L27,850, retreating to L27.775 later on the kerb. FRANKFURT attracted small

buying orders, and volume recovered from DM2.2bn to DM3.4bn. Company news and short-covering linked to trade on the Deutsche Terminbörse boosted prices late on. The DAX index ended 8.04 higher at 1,560.93 after a 1.26 rise to 633.34 in the FAZ at

Thyssen, rose DM2.50 to DM192.40 on an unchanged div-idend and a 25 per cent drop in

1990-91 net profits, and Daimler-Benz by DM6.50 to DM721.50, helped by profits at its DASA aerospace unit after a loss of DM135m last year.

Continental, the tyremaker, rose DM5 to DM221.50; it is splitting its tyre group into two divisions from January 1 to speed customer service and improve earnings.
AMSTERDAM closed mixed

in quiet trading. The CBS Ten-dency index eased 0.1 to 88.1. PolyGram fell sharply on persistent speculation that it was considering buying Orion, the troubled US film production company, and on talk of a

stock shed Fl2 or 4.8 per cent to F139.50 in active trading. Rodamco, the property investment fund, lost Fl L80 or 3.1 per cent to F157.20 after reporting a nine-month loss.

BRUSSELS was flat, the Bel20 index easing 0.56 to 1,076.05 in turnover of BFr669m Wagons-Lits dropped 4.6 per cent on news of an EC investigation into the bid by Accor of France, losing BFr410 to BFr8,500 in thin trading. Electrorail was requoted after its suspension on Mon-

day, when it announced that it would continue its restructuring programme. It jumped BFr6 to BFr106 in heavy voltime of 104.800 shares. MADRID slipped as inves-

FT-SE Eurotrack 100 - Dec. 17 **Hourty changes** Open 10 pm 11 am Noon 1 pm 2 pm 3 pm Close 1053,27 1054,18 1055,45 1056,89 1058,15 1058,43 1057,62 1056,74

Day's High 1059.03 Day's Low 1053.27 1034.07 .1040.33 1051.15 1051.10

before the end of the year. The general index lost 1.02 to 236.67 in turnover of about Ptallbn, STOCKHOLM's Affars världen General index was just

0.2 higher at 892.9 but the telecommunications major, Erics-son, continued its decline with

lower at SKr89.5. tors sorted out their portfolios Volume was heavy as SKr459m worth of shares changed hands, up from SKr844m. Active stocks included Astra A, up SKr12 at SKr552, and Skandia, up SKr7 at SKr178. HELSINKI hit another new

low, the Hex index falling 5.5 the B shares another SKr2.5

Ville de Lausanne Service d'assainissement

NOUVEAU CENTRE DE TRAITEMENT PAR RECYCLAGE ET **INCINERATION DES DECHETS LAUSANNOIS**

Appel aux soumissionnaires La VIIIe de Lausanne a l'intention de construire un nouveau centre pour le traitement par recyclage et incin ration des déchets lausannois (Centre "TRIDEL"), situé sur la plate-forme supérieure de la Vallée du Flon.

Les démarches pour l'obtention du permis de construire et des crédits seront entreorises après la rentrée des

Le centre comprendra deux lignes d'incinerationavec une capacité de 8th d'ordures par ligne et une puissance

L'objet des soumissions est la conception, fourniture, transport et montage des lots d'équipements suivants :

INCONFRATION

LOT3

LOT 4

LOT 5

Ponts-roulants pour la fosse à OM. Gaines et ventilateurs d'air comburant installation d'extraction des machelers lavage et transport au centre de traitemen Chaudières à vapeur Báches alimentaires. Pompes d'alimentation Préparation d'eau de chaudière.

Extraction et transcort des cendres volantes de chaudières PROTECTION OF L'ENVIRONNEMENT

Traitement des jumée Installation de DéNOx. Flectrofilmes Extraction et transport cendres volantes

Ventilateurs de tirage Gaines et ciapet isolation des gaines. Réchauffage des gaz. Stockage des produits chimiques

Lavage des cendres volantes Bacs de lavage. Filtres à band Stockage des cendres lavées

Traitement des eaux résidual

nstallationde stripping Stockage des boues du traitement.

Stockage et préparation des réactifs

TRAITEMENT DES MACHEFERS

PRODUCTION D'ENERGIS installations thermiques internes Collecteurs, tuyauteries.

Turbines à vapeur. Echangeurs pour chauffage à distance, rérocondenseurs.

on est ouverte à toutes entreprises suisses ou étrangères ayant une expérience et des référances dans le domaine. Les documents de soumissions ne sont envoyés qu'aux entreprises ayant une expérience jugée suffisante par le maître d'oeuvre (les soumissions partielles pour un lot ne seront pas acceptées). Les entreprises qui désirent participer sont invitées à s'inscrire, par leure recommandée, au plus tard jusqu'au 31 décembre 1991, le cachet de la poste faisant loi, en indiquant clairement le(s) lot(s) les intéressant, aup

mandataire GEDEL, ch. de Mailleiler 36, CH - 1052 Le Mont-sur-Lausanne, Les cahiers des charges et soumissions seront envoyés par poste le 15 janvier 1991 aux entreprises. Un montant de Frs. 100,- par lot sera demandé aux entreprises voulant recevoir un dossier.

Un délai de 3 mois sera à disposition pour l'élaboration des sourmissions.

Les précisions concernant la visite des lieux, la remise des soumissions et l'ouverture publique seront uniquées lons de l'envol des cahiers des charges.

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HEADINGTON INVESTMENTS LTD.

John A Talbot, Anthony W Brignley Martin Fishman, Murdoch L ROBERT MAXWELL

pumber 2181171

COMPANY NOTICES

BANK LEUMI (UK) Pic US \$30,000,000 UNDATED PRIMU CAPITAL FLOATING RATE MOTES The interest rate applicable to the above Notes in respect of the interest period commencing 18th December 1991 has been found at 5½% per annum. The teen meet at 54% per attigm. The interest amounting to US \$25,73 per US \$1,000 and US \$257.34 per US \$10,0 principal amount of the Rotes will be paid on 181 June 1992 against presentation of Coupen No. 13. BANK LEUMI (UK) Pic-Trincipal Paying Agent

CLUBS EVE has outlived others due to policy or teir play and value for morey. Supper from 10-3.30 am. Glamorpus hostetes, emilion

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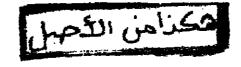
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FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzle in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS			MOND	AY DECE	MBER 1	6 1991				REDAY D	ECEMBE	R 13 196	<u> </u>	DOLLAR RIDEX		
Figures in parentheses show number of lines of stock	US Dollar Index	Day's Change %	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	Local % chg on day	Gross Div. Yield	US Daller Index	Pound Sterling Index	Yen Index	DM index	Local Currency Index	1991 High	1991 Low	Year ago (approx)
Australia (69)	149,80	+1.1	121.92	121.63	122.93		+0.6	4.53	148.23	120.95	120.68	121.95	127.92	160,31	112.74	
Austria (20)	182.38	+1.2	132.17	131.85	133.26		+0.5	2.16	160.46	130.93	130.65	132.02	132.56	222.37	153.86	
Belgium (47)	136.66	-0.3	111.23	110.95	112.15		-0.4	5.41	137.01	111.79	111.54	112.72	109.98	151,20	118.04	135.9
Canada (115)	131.78	-0.4	107.26	106.99	108.14		-0.3	3.36	132.36	108.00	107.76	108.89	109.45	144.28	125.49	
Denmark (37)		+0.2	208.09	207.59	209.81	213.50	-0.1	1.68	255.10	208.15	207.70	209.88	213.64	270.58	217.74	
Finland (15)	74.44	+0.3	60.59	60.45	61.09	66.59	-0.3	3.66	74.20	60.55	80.42	61.05	66.77	125,15	74.20	
France (109)	139.53	+ 0.6	113.57	113.28	114.49		+0.3	8.75	138.73	113.20	112.94	114.13	117.82	152.26	119.11	
Germany (65)	110.99	-0.1	90.34	90.13	91.08	91.08	-0.3	2.53	111.04	90.61	90,42	91.35	91.35	125.35	94.15	
Hong Kong (55)	171.58	+0.4	139.64	139.30	140.80	171.24	+0.4	4.84	170.96	139.50	139.19	140.66	170.61	176.14	119.62	
Ireland (18)	162.15	-0.1	131.98	131.66	133.07	135.27	-0.4	3.71	182.27	132.40	132_11	133.50	135.86	182,46	132.88	
Italy (??)	71.39	+2.0	58.11	57.96	58.59	63.55	+1.8	3.65	69,97	57.09	56.96	57.58	62.45	88.23	84.76	
Japan (474)	132.55	+0.3	107.89	107.62	108.79	107.62	+0.0	0.79	132.16	107.83	107.60	108.74	107.60	146.97	118.23	129.5
Malaysia (68)		+ 1.4	169.73	169.31	171.13	220.58	+1.3	2.82	205.72	157.86	167.48	189.25	217.80	247.78	189.18	
Mexico (17)	127 1.01	+3.8	1034.53	1032.00	1043.07	4225.98	+3.8	1.21	1224.18	998.88	996.69	1007.18		1404.63	534.45	
	148.81	+0.5	119.50	119.20	120.48	119.17	÷0.3	4.53	146.03	119.16	118.90	120.15	118.87	148.25	125.70	
New Zealand (14)	45.82	+0.1	37.13	37.05	37.44	43,41	+0.2	6.33	45.60	37.20	37.12	37.51	43.34	54,64	41.18	43.0
Norway (30)	174.60	-0.5	142.11	141,77	143.29	146.93	- 1.2	1.76	175.48	143.18	142.87	144.38	148.74	223.24	157.08	
Singapore (38)	210.06	+22	170.98	170.56	172.39	159.53	+ 1.7	2.19	205.64	167.79	167.42	169,18	156.93	213.93	151.63	160.19
South Africa (61)	248.62	+0.0	202.38	201.85	204.03	174.49	+0.0	2.82	248.68	202.91	202.48	204.59	174,49	271.99	173.00	
Spain (53)	145.78	-0.6	118.66	118.37	119.64	110.99	- 1.0	4.98	146.73	119.72	119.48	120.72	112.16	171,12	131.51	147.2
Sweden (25)	168.44	- 1,2	137.10	136.76	138.23	143.75	- 1.4	3,10	170.54	139.15	138.85	140.31	145.73	204.12	146.60	162.77
Switzerland (59)	95.41	+0.3	77.66	77.47	78.31	82.52	40.0	2,42	95.17	77.66	77.49	78.31	82.52	100.67	82.17	89.5
United Kingdom (237)	177.17	-0.2	144.20	143.84	145.38	144.20	-0.4	5.17	177.51	144,84	144.51	146.03	144.84	187,44	156.27	166.2
USA (526)	156.63	+0.0	127.49	127.18	128.55	156.63	+0.0	3.11	156.58	127.76	127.49	128.83	156.58	161.59	125.95	131.6
Europe (823)	140.13	+0.1	114.06	113.78	115.01	115.23	-0.2	4.18	140.00	114.23	113,99	115.19	115.42	151,52	125,50	138.0
Nordic (107),	174.32	-0.4	141.88	141.54	143.05	141.88	-0.7	2.28	175.06	142,84	142.52	144.02	142,89	200.81	155,55	174.1
Pacific Basin (718)	133.88	+0.4	108.97	108.71	109.87	109.87	+0.1	1.13	133.40	108.85	108.61	109.76	109.77	145.92	117.86	128.5
Euro - Pacific (1541)	136.70	+0.2	111.27	110.99	112.18	112.77	+0.0	2.38	136.36	111.26	111.01	112.18	112.79	147.66	121,29	132.7
North America (641)	155.03	+0.0	126.18	125.89	127.25	153,40	+0.0	3.13	155.01	126.49	126.22	127.56	153.37	160.44	125.91	131.4
Europe Ex. UK (586)	118.09	+0.3	96.12	95.90	96.93	98.61	+0.0	3.44	117.72	96.05	95.86	96,87	98.56	129.80	103.58	120.5
Pacific Ex. Japan (244)	146.98	+0.9	119.64	119.36	120.64	130.98	+0.7	4.14	145.66	118.85	118.61	119.85	130.10	153.19	711,40	116.3
World Ex. US (1734)	138.42	+0.2	112.66	112,40	113.60	114.33	+0.0	2.41	138.07	112.66	112.42	113.60	114.33	148.16	122.32	133.3
World Ex. UK (2023)	140.32	+02	114.21	113.94	115.17	125.81	+0.1	2.38	140.02	114.25	114.01	115.21	125.73	146.16	120.06	128.3
World Ex. So. Af. (2199)	142.83	+0.2	116.26	115.98	117.23	127.16	+0.0	2.87	142.59	116.35	116.10	117.32	127.14	148.66	122.92	131.4
World Ex. Japan (1786)	150.70	+0.1	122.66	122.37	123.69	138.60	+0.0	3.54	150.53	122.83	122.57	123.87	138.58	155.59	125.69	134.14
<u> </u>	143.53	+0,2	116.82	116.54	117.79	127.58	+ 0.0	2,67	143.28	116.91	116.66	117.89	127.56	149,37	123.28	131.7
The World Index (2260) Copyright, The Financial Latest prices were unava	Times l	imited.	Goldma	n, Sachs	& Co.	and Cou	nty NatV	lest Se	curities			117.89	127.56	149.37	123,28	13





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SECTION III

Wednesday December 18 1991

The hurdles should not be underestimated, says David Marsh. The EC has to find a solution for large-scale unemployment and entrenched social problems. The challenge during the 1990s is to manage its own enlargement, while meeting expectations from outside, without disrupting the fine balance among the present 12 members

A bumpy ride on the roller-coaster

launched the plan for a fully-fledged single market for single market to goods and services by the end of 1992, the European Community had little inkling that it was embarking on a self-fuel-

ling roller-coaster.

The momentum built up behind the project has been an important stimulant to the revival in growth and invest-ment in the Community during

the past three years.

Just as the political map has changed through German uni-fication and the breakdown in east-west barriers, the EC's ambitions have been extended.

The hurdles ahead should not be underestimated, but with the agreements forged at the summit in Maastricht ear-lier this month, the Commu-nity has taken a decisive step along the trail towards political and monetary union.

Additionally, well before the possible date for introduction of a single currency towards the end of the 1990s, the Com-munity will be widened with the accession of other states,

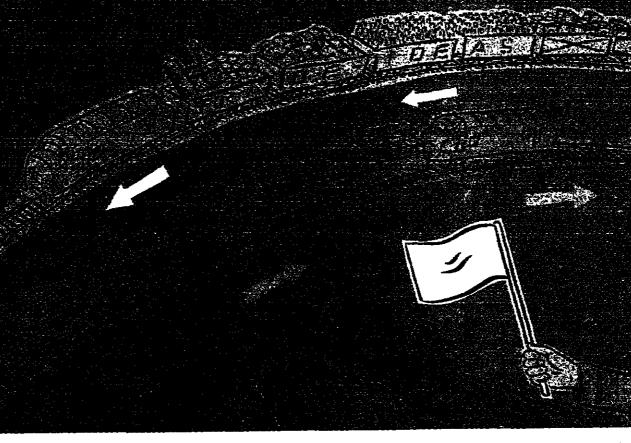
which are now queuing up for membership in the mid-1990s. Waiting in the wings are Poland, Hungary, Czechoslo-vakia and other states freshly released from the grip of the Soviet Union - though they will plainly have to travel via the gradual route of associate membership.

The Community has yet to find a solution for large-scale unemployment and entrenched social problems, but the EC's successful development during the last few years provides the most important ray of hope for the eastern part of the conti-nent which has been looking

increasingly unstable.

The challenge for the Community during the rest of the 1990s will be to manage its own enlargement and meet the expectations vested in it from outside - without disrupting the finely-tuned balance of interests and opportunities among its present 12 member

One fundamental point is clear. The unexpected achievement of the single market for-mula in capturing the imagina-



tion of businesses, politicians and ordinary people around the Continent has helped imbue the overall goal of Euro-pean integration with a new driving force. The agreement in October to set up a free trade area, from 1993 onwards, between the EC and the seven-nation European Free Trade Association (Efta) was a direct consequence. Provided parliamentary ratification goes through, a total of 380m con-sumers in 19 countries - the

so-called European Economic Area (EEA) - will experience

The implications of the 1992 process were not lost on the people of eastern Europe, struggling to come to terms with inefficiency, waste and corruption. Among the factors contributing to the dramatic collapse of communism in the east of the continent in 1989-90.

Europe preparing for a co-oper-ative and dynamic future was one of the most powerful Yet, despite the roll-call of positive events which it has

nelped shape, the success of the single market idea has been only partial. Fears in the rest of the world - especially the US - that post-1992 Europe would become a trade fortress, barricaded off from outside, have not been entirely dis-pelled. The long-running dispute at the Gatt trade talks over liberalising farm policies, as well as the Community's eluctance to lift barriers on low-cost imports from eastern Europe, has not helped to

assuage these worries. The progressive liberalisa tion of intra-EC trade has acted as a great stimulus to cross-border business ties, but a thick residue of underlying protectionist sentiment remains in key areas. It has

been difficult enough to stem such pressures during the last three years of faster economic expansion in Europe. Maintaining resistance may require more political will, now that the continent is headed for a period of slower growth in the wake of the deceleration of the

German economy The passage to democracy in eastern Europe, coinciding with the disintegration of the Soviet Union, has brought to the fore the need for restruct-uring of the utmost complex-ity. Czechoslovakia, Poland and Hungary have succeeded in increasing exports to western Europe since 1988, offset-ting part of the decline in commerce with the Soviet Union. Consequently, Germany has become the main trading partner for all three countries -underlining the pivotal posi-tion which the united Federal Republic occupies in the new

Europe. These three countries badly need liberalised markets in the west - as well as plentiful access to western ideas and capital - to stave off disillusionment with life after com-

Challenges of a different order are also lying in store for the Efta countries - Sweden, Switzerland, Norway, Pinland, Austria, Iceland and Liechten-stein. The irony of the EC-Efta agreement is that the idea was originally conceived in January 1989 as a means of postponing any early decisions on enlarging the Community.

In fact, the deal has ended up intensifying deliberations on extending the EC eastwards and northwards. As negotiations got under way, the seven nations of Efta soon realised that they would be taking on economic obligations - in par-ticular, to dismantle protectionistic support for indigenous

industries - without gaining any new political rights. Additionally, the obstacle to EC membership previously posed by the neutral status of Swe den, Austria and Switzerland suddenly loomed much less large as a result of the ending

of the Cold War.

Most of the Efta countries have thus made clear that the agreement with the EC represents simply a stepping-stone on the route to full EC membership. They have effectively been admitted into an antechamber of the EC - the prearation for a move which could swell the ranks of the Community to 18 or 24 by the end of

the century.

The rapid announcement of the candidacy of the latest escapee from the break-up of escapee from the break-up of the Soviet Union — the Ukraine — has added further to the enlargement headaches that lie ahead. One factor mak-ing for caution is that the attractiveness of the EC "model" has partly been a reflection of the economic gloom elsewhere on the Continent. There is clearly a risk that the heady hopes held out by countries wishing to join up

may be disappointed. When Mr Carl Bildt, the Swedish prime minister, declared, "Now we can go full speed ahead into the EC" (after the EC-Efta treaty had been agreed in October), he was voicing the hope that the Community would provide balm for the country's deep economic malaise. Sweden, currently undergoing a deep recession, has declared its ambition of joining the EC by 1995. Accession will, however, only come at the price of further eco-nomic liberalisation - and this will bring pain as well as

s part of the accord on the European Economic Area, Efta countries will have to dismantle barriers on movement of goods, workers and capital by January 1 1993. although special dispensations will apply to food, fish, energy, and coal and steel. Efta will assume EC rules on company law, consumer protection, education, the environment, research and development, and social policy. Additionally, the countries taking part will also

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Illustration: John Batten

adopt EC anti-trust rules -

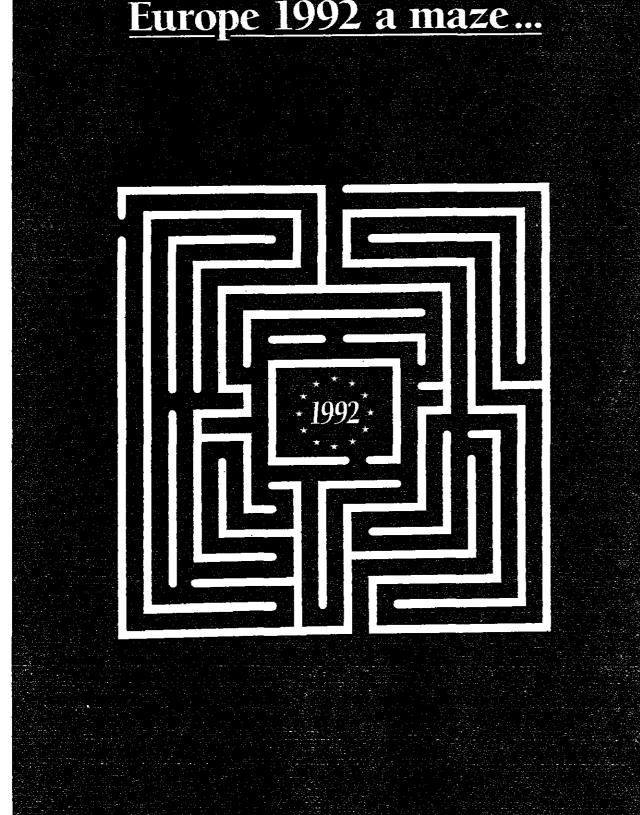
significant change, above all for Switzerland, which at present has no cartel laws.

A foretaste of the pressures caused by liberalisation came earlier this month when Sweden was forced to raise interest rates by six percentage points to ward off capital outflows caused by financial deregulation. Even before this, Mr Ulf Laurin, the chairman of the Swedish Employers' Federation, warned of opposition from fringe political groups against the economic rigours associated with the move towards

the Common Market.

Similar worries are rife in Switzerland, where the Efta deal will require ratification by referendums in the cantonal states as well as in the country as a whole. The road to post-1992 Europe will certainly be profitable – but there is every sign that it will also be bumpy.

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1992: The European Market 2

Andrew Hill examines the single-market programme

PEOPLE WHO spend much of their time scanning the horizon are

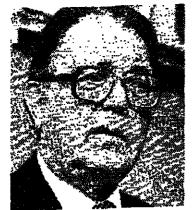
After the rigours of Maastricht, EC governments have been brought down to earth with a joit this week by a hectic schedule of ministers' meetings and the stark realisation that, in 54 weeks' time, they should be feting the arrival of the barrierfree single market.

Compared with the lofty long-term aims of economic, monetary and political union, the singlemarket programme seems somewhat mundane: 282 measures, covering everything from boar-meat to banking.

But in the short-term, at least, the EC's attempts to ensure free movement across borders for goods. services, capital and labour will have an infinitely greater effect on the common man and woman than political and monetary union - the principal benefits of which are only just appearing over the horizon.

So with 12 months to go until the self-imposed deadline of January 1, 1993, how close is the Community to a genuine single market?

First, the arithmetic. Of the 282 measures proposed by the British internal market commissioner, Lord Cockfield, in his 1985 white paper on the single market, some 217 had



Lord Cockfield: white paper proposed some 282 measures

been adopted or provisionally agreed by EC ministers by the beginning of last week. By the end of this week, thanks to a spate of council meetings since Maastricht, European Commission officials hope that less than 50 decisions may be left.

The more important statistics are those on the implementation of the single-market measures which have been adopted. Unless directives are transformed into national law, they can have no effect. A table updating those figures was quietly slipped into EC leaders' Maastricht dosFifty decisions to go

into speeding up their rate of imple-The Commission's cajoling seems

to be having some effect. Italy has still only changed half the relevant measures into national law, a long way behind Denmark, top of the class with 93 per cent. But others are making a strong effort. Since July, for example, two former lag-gards - Spain and Ireland - have pushed through 15 or 16 measures each, according to the Commission.

But the real goal is not to score 282 out of 282. As one Brussels officials says: "We think [the success of the single market programme] will be judged by the extent to which internal border controls have been removed." In that case, the jury is still out, although there have been some notable successes.

In June, for example, Mrs Christiane Scrivener, the French tax commissioner, won a victory on one of the knottiest single-market dos-siers, the harmonisation of indirect

siers, partly to shame some of them into speeding up their rate of imple-grudging Britain, reached a political agreement on a 15 per cent minimum standard rate of VAT. The Commission has yet to decide

whether to push its luck with the UK and produce a formal directive on VAT harmonisation - which, unlike most internal market measures, would have to be approved unanimously. But if member states stick to their promises, one argument in favour of border controls that they are needed to prevent trade distortion caused by bargainhunting cross-border shoppers -

will be swept away.
Others remain. The issue of how
to control cross-border traffic in arms and works of art is still a problem. In addition, Britain and ireland are standing firm on the need to retain stringent checks on animals crossing from continental Europe, to guard against rabies, and others join them in wishing to keep at least half an eye on travellers criss-crossing borders within the

Charles Leadbeater on competition policy

more success in pressing member states to abandon some of the unique – and often quirky – national controls on goods as diverse as homing pigeons and

Some advocates of a truly single market are also critical of what they see as the replacement of visible border checks with new "invisible" systems of monitoring - for example, the administration of VAT for businesses trading within the EC, which some fear might hinder rather than help the growth of cross-border commerce.

Member states are making heavy weather of some parts of the legislative programme, too, particularly the more technical financial or corporate measures. The investment services directive, which would har-monise securities trading across the Community and was once a top priority, seems to have disappeared from view, while some of the com-pany law directives appear to have



Christiane Scrivener: victory on difficult Indirect tax dossie

run aground completely. Priority is being given instead to the European Company Statute, which would, in theory, provide a single legal umbrella for Euro-companies – but a number of member states appear sceptical about its chances.

However, this past fortnight of meetings under the Dutch EC presidency – and the fast approaching 1993 deadline – could loosen small clots of legislation which have been held up. At tomorrow's meeting of internal market ministers, for example, a trio of directives on car standards - blocked for more than

a decade by France, Italy and Spain for political reasons - may at last be approved, completing a single set of technical standards for cars in

the Community. Some of the outstanding single market measures have already been superseded by other legislation; others will be quietly dropped as unnecessary before 1993 arrives. At the same time, in certain key areas - such as car imports, and energy (which was never part of the original Cockfield programme) - the Commission has been forced to concede comparatively long transition periods for the liberalisation of the market, a reflection of the political constraints on the free-trade

Nevertheless, there is optimism in Brussels as the deadline approaches. "My prognosis would be that there's a very reasonable chance that the key elements of the single-market programme will be implemented by January 1993," says

one senior internal market official.
The Commission could have an The Commission could have an unlikely ally for the final push. Britain holds the EC presidency for the six months immediately ahead of the opening of the internal market, and on this issue at least the Conservative government — if it is still in power by the end of the year is a construct form anthusiast. is a convinced Euro-enthusiast.

THE EUROPEAN Commission's votes on competition-policy cases are the closest it gets to an opinion poll to test the balance of power. Most recently, crucial votes on a

Franco-Italian proposal to take over De Havilland of Canada, the regional jet manufacturer, and state aid for Air France and for Usinor Sacilior, the French steel group, have been a litmus test of the balance of dirigiste and liberal opinion on the Commission.

The tension between those who believe in the primacy of competi-tion policy and those who believe an active industrial policy is needed to create European companies capable of matching their com-petitors in the US and Japan, goes to the heart of the Community's

Sir Denys Henderson, chairman of UK chemicals group ICI, says: There is an urgent need to reconcile industrial and competition pol-icy. The single market is the cornerstone of the European economy. but I do not think market forces alone will make European industry

Mr Eberhard von Koerber, chief executive of the German operations of ABB, the Swedish-Swiss power engineering group, acknowledges that, in France and Italy, the state is expected to play a greater role in industrial affairs. But he warns: "We cannot accept French planning as the basis for European policy. Europe must be built upon competitive markets."



Sir Denys Henderson: 'an urgent need for reconciliation'

Mr Wolfgang Kartte, the outspo ken head of Germany's cartel office, warns that any commitment to support "industries of the future" could allow a new breed of European companies to be "doped

The tension between industrial and competition policy raises diffi-cult questions about the how closed or open the single European mar-ket should be to international trade, investment and foreign companies; the respective roles of the EC and national government's in fostering competitiveness; and the links between regional and industrial policy.

Broadly speaking, the liberal camp, which wants competition policy to take the lead in deciding A three-point debate

these questions, consists of Britain, Germany and the Netherlands. France, Italy, Spain and Portugal see merit in a commitment to public-sector industrial policies.
Industrial policy is made up of several threads, which together determine the interaction of EC policy and industrial performance.

The EC is directly involved in support to European industry, through research programmes such as Jessi and Esprit in electronics. The EC plans to spend Ecu5.7bn between 1990 and 1994 to support research and development, 40 per cent of it on collaborative research in information technology. It wants to channel this money into fewer, larger schemes, but complains that its spending is diffused because all governments insist on a share of the pie.

European industry also gets sub stantial sums through the EC's structural funds. Between 1989 and 1993, about ECu9.5bn is earmarked to support of business infrastructure and increase business competi-

These programmes are diffuse,

compared with the scale of invest-

ment needed in areas such as semi-conductors. This might change if spending on the Common Agricultural Policy declined and resources were diverted into other sectors. However, in the main, the debate about EC industrial policy is not about how the EC itself should support industry financially.

The terrain of the debate between industrial and competition policy is marked out by three issues.

Trade policy. In sectors such a electronics and automobiles, one of the main issues has been how far European-based producers should be protected from international competition. Significantly, the number of anti-dumping cases brought by the EC, mainly against far-eastern suppliers, has declined markedly in the past four years.

mForeign investment. Companies wary of Europe's becoming a trade fortress will invest in EC production plants, to make sure their products are not excluded from the market by trade barriers. This means the questions of trade policy
- how open the EC should be to international competition quickly become a question of the

conditions imposed on foreign

investment. As European companies in cars, electronics, aerospace and aviation seek to extend international alliances, to give them access to foreign markets, technology and resources, the definition and treatment of foreign companies will become a more controversial

Two questions stand out. First, will foreign companies which invest in the EC or form alliances with European partners be given access to EC research programmes? Fujitsu, the Japanese computer manufacturer, which last year took over ICL, the British group, feels it has been unfairly excluded from European programmes.

Second, the future of local-con-tent requirements, which specify that production plants here should obtain a high proportion of their supplies locally. Will these rules be sustainable when leading European producers in electronics, for instance, are increasingly having to consider sourcing from the Far

■Competition policy. Narrow competition policy will focus on two issues, which will be central to the way industry develops on the



basis of the single market. Again, two issues will be central.

First, will competition remain the overriding issue in considering whether mergers between Euro-pean groups will be allowed? Or will other factors, such as "interna-

sector enterprises, particularly in France and Italy, and sectors such as airlines and steel will confinue to be contentions. In steel, for instance, private sector suppliers in Germany and the UK complain that subsidies to public-sector groups in France and Italy are seriously distorting competition in the single

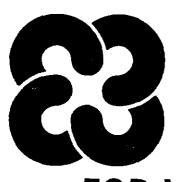
market.

Industrial policy is no longer simply a question of subsidies. It increasingly involves subtler questions, such as how standards. should be set for such products high-definition television.

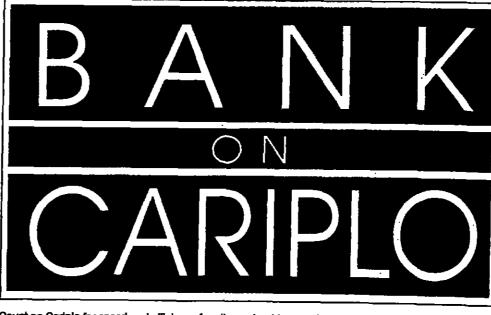
The debate between the propo-

nents of competition and industrial policy may crystallise in an argument over the future of the Commission's competition division. Some in the dirigiste tendency, most strongly represented in the industry division DG III, would like to see the competition wing merged with the industrial division to create a body with an over-arching view of how EC industry should develop, striking a balance between promoting competition and invest-ment in strategic industries.

The liberals would see this as smothering competition within the embrace of industrial policy. Their preferred option would be an inde-pendently constituted competition authority for the EC, modelled on the powerful German cartel office. The authority's institutional independence from political meddling would enshrine once and for all the



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tional competitiveness", be taken into account? The lesson which supporters of competition policy draw from Japan is that ferocious competition between a number of domestic suppliers is vital to international com-petitiveness. But in the airline industry, for instance, companies insist that they must merge within Europe to create groupings large enough to compete with the hig US carriers in international markets. Second, the treatment of public-

instincts of sveral commissioners.

& CONF

fortress walls.

US and Japan?

Europe as a trading region.

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the post of the po While Europeans have been the liberality of the state of celebrating the creation of a European Economic Area (EEA), to bring Scandinavia, leeland, Austria and Switzerland closer to the EC fold, Europe's trading partners worry about raised barriers to their exports, and a widening imbalance in bargaining

They foresee the countries of eastern Europe, such as Poland, Hungary and Czechoslovakia, moving towards integration into the European Community, pushing still tor the legal to the median to

more markets behind Europe's 380m consumers when it is might to define the rules of fortress walls. Some consumers when it is might to define the rules of fortress walls. How justified are these for at least 40 per cent of exporters' fears? Is the creworld trade.

ation of Europe's internal mar-Nor is he wrong to pinpoint ket likely to have protectionist Europe's introversion. A total results? Worse still, might it of 59 per cent of the trade of trigger a disintegration of the EC member states is with present world trading system, leading to protected regional other countries in the Community. This has risen from 53 trading blocs focused on the per cent in 1989, and can be expected to grow steadily as Mr Ya is not wrong to focus the process of integration on the growing might of

deepeus following 1992. By comparison, the US and Japan are much less introverted. Countries in east Asia buy and sell just 37 per cent of their goods inside the region (up from 33 per cent in 1980). while intra-American trade accounts for 36 per cent of the region's total trade. The immersion of the Euro-

pean Free Trade Association (Efta) states into the EEA is likely to increase Europe's preoccupation with internal trade. The EC is the predominant trading partner for all six

It will not be long before a strengthened European Commission translates its clout into efforts to have a greater influence on the shape and direction of world trading practices. However, this is likely to be of greater concern to the US, which has, over four decades, used its trading

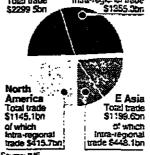
developing world, and even in Japan, have long grown used to the need to "play trade to US rules". The emergence of a challenge to the US's defining monopoly might offer advantages as well as disadvantages

David Dodwell considers the implications for world trade

Anxiety and Europhoria

Europe's single-market ini-tiative, which comes into effect on January 1, 1993, has increasingly preoccupied national leaders across Europe over the past year. It has turned businesses attentions inward, as they have sought to harmonise practices and standards across Europe, rationalise distribution across the sinele market, and seal strategic alliances with one-time competitors. Companies without a foothold inside Europe could be forgiven for feeling forgotten, or at least marginalised.
It is also plausible to argue

that Europe's manufacturers, able to work within the EC's tariff walls, and rationalise production and distribution throughout the single market, will constitute a formidable competitive threat to outsiders. Indeed, this logic - along with fears of being blocked from the European market after 1992 - has pressed many Japanese and US manufactur-ers to pre-empt problems by establishing subsidiary regional trade 1989



operations within Europe's frontiers, or acquiring a European company. This has fuelled a surge of inward investment into Europe over the past five years.

Even the Efta countries have

been motivated to link with the EC in order to win back manufacturing investment that has in recent years been lost to EC member states. Many observers expect a resurgence of foreign direct invest-ment in countries such as Sweden and Finland once it is clear that output from their factories can be sold without impediment across Europe Those familiar with the pernicious effects of Europe's



common agricultural policy (CAP) on world farm trade are inclined to see the creation of any new pan-European institutions as protectionist instruments to keep predators at bay. They see "1992" as being driven by protectionist senti-ments. They see the voluntary" restraint agreements, limiting Japanese car sales into Europe, as implausible "anti-dumping" actions that are used as a disguised form of protectionism; and demands for minimum levels of local content, in products coming from non-EC factories based in Europe, as constant reminders of the fortress instincts of

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European Free Trade Asso

Efta: Direction of trade 1989

many EC member states. These quite reasonable anxieties have nevertheless diverted attention from some of the positive aspects of European integration. The "Euroa market of 380m people. The application of common stan-dards to all countries in the market will simplify the task

of selling to them. Perhaps most important, many argue that the process of unification has in itself been liberalising. "Experience with the liberalisation of the EC markets has taught governments and sectoral interests in Europe that the retention of sovereignty is inconsistent with effective rule-making in interdependent economies." argued Mr Stephen Woolcock, in a recent paper from the London-based Royal Institute for International Affairs.

Companies that have rationalised their operations across Europe have taken a step towards the globalisation of their operations, which would inevitably press them to seek a multilateral route to freer

world trade. For these reasons, Harvard's Professor Robert Lawrence recently argued that emergent regional trading blocs "are more likely to represent the building blocks of an integrated world economy than stumbling blocks which pre-

vent its emergence".

Prof Lawrence may be right, but much will depend on the current Uruguay round of world trade talks. A successful outcome to the talks - which means not just effective liber-alisation, but liberalisation without extreme acrimony could well turn trading blocks into the building blocks he predicts. However, if the Uruguay round flounders, his optimism may be ill-founded.

A pan-European market

Aim is a circle of 22 nations

THE EUROPEAN Community took two large steps this autumn towards creating a pan-European market, by stri-king far-reaching agreements with the European Free Trade Association (Efta) and with central Europe.

ingle a question of steel involves s The most important and immediate is that which sets up the 19-state European Economic Area (EEA) with Efta. Formal signature has been delayed by last-minute quib-bles by the Community's Court of Justice; but once this has been sorted out, and once the EEA accord has been ratified by all 19 national parliaments and the European Parliament, the single EC market will be effectively extended to Austria, Switzerland, Sweden, Finland, Norway and Iceland from January 1, 1993.

· Basically, these Efta states will be taking on most of the economic rights and obligations of Community membership, but without, of course, in the EC council of ministers. Negotiating this half-way arrangement has been highly

Switzerland will be given five years to adapt its strict rules on admitting foreign workers

complex, probably more so than if the Efta states had all gone for straight EC membership.
For a start, the Efta coun-

tries are to put more than 1,500 pieces of existing Community legislation on their statute books. Through an elaborate system of consultation, Efta countries will be given a hand in the "decision-shaping", but not "the decision-making", of legislation in Brussels.

An REA council of ministers is to be set up, to decide which new pieces of EC law should apply to the EEA zone, and a joint court, with five EC and three Efta judges, will be estabfished to rule on disputes. The EC Court of Justice's quibble is over whether rulings by this court would prejudice its own

interpretations of EC law.

The substance of the agreement should allow a free flow of goods, services, capital and labour among the 19 EEA members, with certain exceptions and transitional arrange-ments. Switzerland, for instance, will be given five

years to adapt its strict rules on admitting foreign workers. Three disputes — over fish, money and transit rights held up agreement for several months. They centred largely on fears by southern EC states that they were letting competi-tive Efta industries into their markets, for little return. So, as compensation, Norway has been persuaded to give Spanish and Portuguese fishermen more access to its waters, and, more generally, Efta states have agreed to lend poorer EC states Ecus2bn at subsidised interest rates. Austria and Switzerland have agreed to let more EC trucks use their environmentally-sensitive Alpine

passes.

Efta will not be taking on the EC's entire single-market programme. The issues of harmonisation of indirect taxes and of alternative controls on people, animals and goods ~ all related to the removal of border checks within the EC ~ will not apply, because Efta states will maintain controls on their frontiers with the Community. Nor does the EEA affect Efta's relations with the outside world. The EEA will turn the EC-Efta zone into a

highly sophisticated free-trade area, but not – at this stage – into a customs union with a common external tariff, which would perforce drag Efta into following the EC on any trade sanctions and anti-dumping measures against third coun-

It is nonetheless very ambitious, and perhaps painful for some lifta parliaments to rat-ify. It involves major changes, will be required to set up their own supranational equivalent of EC rules controlling monop-olies, restrictive practices and tition. It is this acceptance of many supranational EC rules, without having a vote on them in Brussels, that may lead more Eita states to conclude that they would be better off right inside the Community.

Austria and Sweden have already reached this conclusion, and Finland may do so soon. Norway may follow one day, though Iceland with its uniquely piscatorial economy probably never will.

Opening the Community's frontier to the east are the new accords reached with Poland, Hungary and Czechoslovakia These so-called "European ements" are different from the Community's standard association agreements with countries around the Mediterranean, because they explicitly hold out the prospect that this trio of central European states will eventually join the Com-

They will also involve the three countries in a much closer political dialogue with the Twelve than is offered to other states, including the Efta members. This is in recogni-tion of the special security worries that Warsaw, Budapest and Prague feel, with the rise of nationalism in the east and the break-up of the Soviet

But the agreements' economic content is more modest than the arrangements reached with Efta, which has had free trade in manufactured goods with the Community since the 1970s. Free trade in goods between the EC and central Europe is to be phased in over 10 years, with the former bringing down its tariffs and quotas faster than the latter. Likewise, the opening up of service sectors will not happen overnight; while, as regards free movement of workers, the initial aim is just to help Poles, Hungarians and Czechs who are legally resident in one EC state to move more easily

around other EC states.

As in the Efta negotiations, three sectors caused particular trouble. But the EC finally

agreed to:

Phase out so-called voluntary
curbs on central Europe's steel
shipments next year, while maintaining a special surveil-lance over those imports; mEliminate all tariffs and quo-

tas on central European tex-tiles within six years; and Modestly increase market access for central European farm produce.

France fought hard against the last concession, but eventu-ally gave in, after receiving a Community undertaking that Brussels would try to get Rus-sians to resume buying – per-haps with EC loans – the food they used to import from cen-tral Europe.

To complete the circle, Efta is in the process of phasing out trade restrictions towards central Europe, so that eventually, by early next century, a free-trade zone of some 22 countries

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pessimism" of a decade ago

has been transformed through the unification process into a

vibrant "Europhoria", which

is expected to underpin strong

economic growth across

that economies of scale, and

intensified competition across

the single warket, can be expected to produce gains of between Ecu62bn and

Eculo7bn. The removal of bar-

riers to trade and production across Europe could generate

further gains of Ecu65-Ecu80bn. That would add per-

haps 5 per cent to Europe's GDP. The larger market would

inside it, but exporters to it.

nies operating inside the Com-

munity will benefit from the

free movement of goods across

In addition, non-EC compa-

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1992: The European Market 4

Further change awaits the food industry, says Guy de Jonquières

Dancing to the retail tune

THE WAVE of mega-mergers which swept through the European food industry in the late 1980s may have subsided, at least for the moment. But the underlying pressures which powered it continue to gather strength, pointing to further rapid change in the industry's structure during the 1990s.

Not that acquisition activity has ground to a halt. Food remains one of the most frag-mented industries of its size in Europe, affording plenty of scope for further concentration both within and across bor-

But the recent emphasis has been on smaller deals. That reflects in part the dwindling number of large takeover opportunities and an onset of caution among even the most well-heeled predators as to whether fresh acquisitions at recent sky-high prices can be made to pay in a recessionary

Behind the re-shaping of the industry lies a growing perception that securing brand leadership and scale in a carefully selected range of businesses is increasingly vital to generate the returns needed to survive long term.

At its most brutal, the message is summed up in the much-quoted dictum of Mr Antoine Riboud, chairman of

KITROPE IS becoming the main

battleground in the world auto-

motive industry in the 1990s.

with Japanese car makers set to increase rapidly their mar-

ket share as local production

builds up. In consequence, Europeau

car makers are under intense

pressure to restructure their

operations and management

methods, in order to become

fully competitive in a world

According to Sir Leon Brit-

tan, EC competition commis-sioner, the earlier boom years

enjoyed by the European motor

industry "sadly, have not always been used by European

BSN of France: "In this business, the No 1 makes a lot of money, the No 2 can make a decent living, the No 3 just In practice, such logic has

encouraged a high degree of specialisation, even among the biggest food groups. Most of Nestle's businesses are clustered around coffee and milkbased products. Philip Morris in Europe is concentrated largely on cheese, coffee and chocolate, while Unilever's core strengths are in edible fats, ice cream and tea. Mr Floris Maljers, Unilever's

Dutch co-chairman, argues that a principal benefit of large-scale specialisation is that it permits heavy investments in innovation. He says his company's strength in edible fats, for instance, owes much to research breakthroughs in polyunsaturates. which smaller rivals were unable to match.

To fund such investments, manufacturers need to seek ever larger markets for their products - an objective which. in Europe, involves a complex balancing act. Substantial effi-ciency gains can be made by concentrating production for the whole region into fewer plants, as most bigger compa-

ucts across borders is a tricky business in a region renowned for its national taste differences - and frequently boils down to trial and error. Even the few genuine "Euro-products", such as Mars bars, are often subtly tailored to local preferences. Sometimes it is easier to transfer concepts, such as healthy eating, between countries than the

products themselves. Partly because of Europe's diversity, there remains plenty of scope for small and mediumsized food manufacturers, provided they are intelligently specialised.

For instance, Barrilla of Italy and Bahisen of Germany thrive by focusing respectively on pasta and premium biscuits, while Britain's Northern Foods remains the European leader in chilled convenience foods, albeit entirely on the basis of

the UK market. Even BSN, though the fourth largest European food company by turnover, has a decidedly regional emphasis. Half its sales are still in France, and half the rest are in Italy. BSN's good fortune is that both countries are trend-setters in international taste.

Furthermore, the food industry is sufficiently fast-moving to deny established sector leaders a monopoly over product innovation. In ice cream, many of the most original recent developments have been initiated by outsiders such as Mars. which re-defined the business by launching frozen bars, and Grand Metropolitan, which has successfully transferred Haagen-Dazs from the US to

Increasingly, winning and maintaining leadership in any sector of the food industry depends on being able to offer distinctive product. Important as advertising and marketing are, they are no longer sufficient on their own to guarantee brand strength in increasingly crowded markets.

As Dr Jim Grover, of OC&C Strategies, a London-based consultant, puts it: "In the past you could sell by playing the perceived benefits game. In the future, manufacturers will have to spend more time and money on the products them-

That does not just mean faster new product launches, but also the constant updating of older lines. Nestlé and Kelloggs, for instance, have been able to keep profitable leader-ship, respectively, in instant coffee and breakfast cereals through steady improvements in production technology, which have yielded perceptible benefits to the consumer as

expansion - a process which has developed much more These trends, clearly, spell bad news for manufacturers with portfolios of "follower" slowly among European retailbrands, or a competitive ers than among their suppliers. advantage based solely on low-cost production. They are Few, if any, supermarket chains have established a sizelikely to find it increasingly able presence outside their home markets, while the hard to differentiate their prodmuch-trumpeted emergence of trans-European retail buying consortia has yet to have any ucts in the market and, conse-

real impact. In the short term, these pres-Much the most powerful sures are being exacerbated by weapon at the retailers' disslower economic growth throughout Europe. Longerposal is technology, chiefly in the form of computerised systems which provide a stream of highly detailed shifts in the balance of power between suppliers and retailup-to-the-minute data on sales ers, largely in favour of the turnover, stock levels, orders and delivery schedules. The installation of such systems is

These shifts are only indi-

well as enhancing efficiency.

quently, to convince profit-con-scious retailers to give them

shelf-space.

furthest advanced in the UK, rectly related to cross-border where supermarkets have also invested in centralised distribution networks, with larger Dutch chains not far behind. Such systems greatly strengthen the retailers' bar-

gaining power by providing them with superior information. That, in turn, has enabled them to extend their influence over the supply chain well beyond manufacturers' factory gates into the factories themselves. In the UK, one conse quence has been the steady growth of supermarkets' ownlabel products, which now account for one third of their total food sales.

The prospect of having to dance increasingly to the retailers' tune is unsettling

even some of Europe's biggest manufacturers. One symptom of their discomfort was a recent speech by Mr Mike Heron, a Unilever director, at Templeton College, Oxford, calling for a radical change in the retailer-supplier relation-

ship.

Both sides, he argued, should seek to replace their traditionally adversarial attitudes with "strategic partner-bine" designed to maximise ships" designed to maximise mutual benefits. An essential condition was that retailers share proprietary commercial information more freely with their suppliers. In the power struggle in Europe's food industry during the 1990s, much may depend on how the big retailers respond.



Local specialities: transferring products across borders is a tricky business in a region renowned for its national taste differences

However, transferring prod-Car makers are under pressure to be more competitive, says **Kevin Done**, as...

Transplants put heart into Japan

1.23m vehicles (cars and light

The way appears to have

producers in order to restructure, to remain at the forefront of car technology and to

develop new production and management techniques." The understanding finally reached by the European Com-mission and Japan at the end of July, on the vexed issue of Japanese car sales in Europe, appears effectively to have set

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a limit until the end of the decade on the level of direct exports from Japan to the EC of cars and light commercial

after years of tortuous negotiations - among EC member states themselves, as well as between Brussels and Tokyo suggests a level of direct

commercial vehicles of up to five tonnes), compared with a level of 1.24m in 1989. The agreement, reached only

been left open, however, for Japanese car makers to build up significantly the volume of vehicles assembled at so-called transplants (Japanese plants in Europe), with no restrictions being placed either on Japa-nese investment or on the free PRIVREDNA BANKA ZAGREB *D.D.* circulation of European-built

Japanese vehicles in the EC.
Japanese vehicle makers also appear to be free to export cars from the US to Europe outside

any ceiling. When the deal was announced, Brussels said it had estimated that output of Japanese cars in Europe could rise to 1.2m by 1999. Officials of the Japanese Ministry of International Trade and Indus-try insist that Tokyo has not accepted any such limit, and the Commission admits the 1.2m figure was only an internal "working assumption".

Interpretations of the agreement already differ greatly, with London insisting that no limit has been set on the level of transplant production, while French car makers appear to consider the 1.2m units as a ceiling.

Intelligence Unit forecast, Japanese vehicle manufacturers could produce more than 1.8m

Europe's skies.

new, more competitive deregu-lated market.

The lessons of air transport deregulation in the US are

haunting European carriers. Deregulation has led to unprecedented concentration in the

American airline industry

which is now dominated by a handful of giant carriers.

In the past 13 years, the US industry has seen 150 airline

bankruptcies and 50 mergers.

Out of 178 new US airlines

which attempted to enter the

market, only one. America West, is still alive, and it is cur-

rently operating under the pro-

tection of the US bankruptcy

European carriers, both large and small, have sought to pro-

tect and strengthen their

chances of survival in a new

liberalised environment by

negotiating partnerships with

other European and interna-

British Airways has been

negotiating a global alliance with KLM Royal Dutch Airlines and Northwest Airlines of the US: Air France is hoping to

invest in a stake in Belgian car-

rier Sabena; the Scandinavian

Airlines System, Swissair and

Austrian Airlines have formed a

marketing and co-operation partnership called the European

tional carriers.

vehicles a year in Europe by 1999, including cars and light commercial vehicles, compared with 257.000 in 1990.

Under the deal between the European Commission and the Japanese Ministry of International Trade and Industry, Japan will monitor exports to the EC as a whole, in accor-dance with a forecast level of exports in 1999 of 1.23m, bas on an assumed level of demand in the EC of 15.1m (cars and light commercial vehicles) in

Most automotive analysts consider that sales will easily exceed this level by the end of the decade, however, as the BC forecast suggests only a minimal growth of 0.8 per cent a year from the 13.946m vehicles (cars and light commercial vehicles) achieved in 1989.

Included in the overall export figure of 1.23m are subceilings for exports to the five EC states - France (150,000), Italy (138,000), Spain (79,000), Portugal (23,000) and the UK (190,000) - which now impose national curbs on Japanese car

The five have promised to end their national restrictions by the end of 1992, by which time the EC must also have introduced single-type approval for cars, setting com-mon specification standards, and thereby greatly simplifying the engineering of cars for sale in Europe.

Air transport

From 1993 until the end of the century, it will be up to the Japanese side to control the flow of their direct car exports, following consultations every six months with the EC. The aim of the deal is that the EC car market should be fully liberalised from the end of the decade, although scepticism remains about how the agree-

ment will work in practice. Last year, Japanese car reg-istrations in western Europe increased by 5.6 per cent to 1.54m in a total market of 13.2m, representing a market share of 11.7 per cent. In the EC alone, the market share was 10 per cent, compared with 30 per cent in the Efta com-

While Japanese car makers captured a 5.1 per cent share of the "restricted" European markets last year, they already controlled more than 30 per cent of the "open markets".

Yet, even before the full Japanese assault on the European car market is launched, several of the traditional European producers have found themselves on a bumpy road into the 1990s

In the last two years, sales patterns have diverged sharply in different European markets as demand in several key volume countries, such as the UK. France and Spain nose-dived, while sales in Germany surged to a record level.

Many German car plants

have worked at full capacity, while the industry elsewhere has been forced to shed thousands of jobs. The profits of some car producers in Europe, such as Renault and Ford, have plunged; while others, such as Rover, Volvo, Saab and Jaguar, have collapsed into loss, in the face of severe sales problems, not only in Europe but also in the US.

The UK has suffered a slump with a 20 per cent fall in new car sales in 1991. Only the German economy has provided badly needed support for the western European car market, which is still forecast to grow 1.7 per cent this year to a

Excluding Germany, the

market is set to show a fall of around 8.7 per cent for 1991, however, with only four of 16 markets - Germany, Greece, Portugal and Austria ing growth according to the latest forecast by DRI Europe, the London-based automotive

western European new car

The west European market is forecast to fall by 2.4 per cent to 13.15m in 1992, largely reflecting an expected 19 per cent drop in German new car demand to 3.3m. Excluding Germany, the demand outlook is more favourable, with western European sales elsewhere forecast to recover by 5 per cent to 9.8m next year from 9.3m in 1991.



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Bernard Attali: 'larger entities'

Quality Alliance.
Mr Bernard Attali, the Air he expected to see European carriers creating larger entities, based around a few important European airport hubs, competing against the big US and Asian carriers in a few years

Unlike US deregulation, liberalisation of air transport in Europe has been a gradual process, based on three separate packages of measures. These have included much greater dexibility and freedom in setting fares and offering services on intra-European routes. The ultimate idea is to break down all national barriers between EC countries to create a truly open

market within Europe, But this is unlikely to suddenly happen in January 1993, the target date for European "open skies". Governments are expected to try to dilute full liberalisation to protect the interests of many state-owned national flag carriers in Europe. Many in the industry believe that complete liberalisation will not occur before 1996 or possibly

A free market is supposed to

greater competition. But concentration risks undermining competition, although the EC has committed itself to ensure hig airlines do not abuse open skies. Competition also risks being distorted by the chronic infrastructure problems facing European air transport. Congestion in European airspace is acute. Many large airports are saturated. Although individual countries have been investing to

provide consumers with more

choice and lower fares from

improve and expand their airtraffic control systems, efforts to harmonise the different systems to create a single European air traffic control system have been slow because of political obsta-Building new airport and run-way facilities has proved even more difficult. As a result, one

in every four flights in Europe is still delayed by more than 15 minutes, and new entrants in the market are bandicapped because of the lack of capacity available at busy airports.

The challenge for the EC in

1992 will be to put into place a competition policy which will protect consumer interests at the same time as allowing European airlines to develop strategies to compete in an increas-ingly global civil aviation

The Commission itself is split. One camp is worried that mergcarriers will reduce choice and squeeze smaller airlines out of the market. The other believes European carriers will need to match the size and world market penetration of the big US and Asian airlines if they are to survive in the global market place. A way will have to be found if liberalisation is to work

Paul Betts

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Seeking a unified system

A GENUINE single market will need a unified financial sys-tem With that in mind, the Commission had prepared its directive on banking by 1989. Rather than impose a new set of arrangements on banks in member countries, it has tried to give them the freedom

RES MAISON PARTY IN CLYMBING

to expand across frontiers. To operate anywhere inside the European Community, a bank will need only to have a state. It will then be aute or provide banking services in any of the 11 other member

states.

Banl
the di Banking under the terms of the directorate, will not mean just taking deposits and lending money, but also investment banking services, such as fund management and stock-broking, and related services such as insurance.

This does not mean that banks will find it easy to rush into each other's markets.

member state which national boundaries will no longer mean much. They have tried several strategies. ■Some banks have bought subsidiaries in other European markets. Deutsche Bank bought the leading UK mer-

Some markets (the UK and

France) are aiready more open

than others (Germany). Some

financial services are more eas-

ily transplanted than others.

Insurance crosses frontiers

more easily than housing

finance.
But the banks have started

to prepare for a future in

To operate anywhere

inside the EC, a bank

will need only to have

a licence from one

chant bank, Morgan Grenfell, two years ago. Abbey National and Woolwich building society

Heated dispute

Securities

THE FINAL part the Commission's financial services programme concerns the securities markets - and it is securities markets — and he se per conte member states have arisen.

member states have arisen.

London already boasts the most developed international investment markets, covering Eurobonds and international countries. Yet efforts by some equities. Yet efforts by some countries – notably France, Italy and Spain — could force investment business within the EC back into national market-

places.
The proposed Investment German Services Directive (ISD), which by deman, this particular dispute, has still to be agreed, in spite of being targeted by the Dutch presirioter dency as a top priority. Similarly caught up between war-ring states is a related directive on minimum capital requirements for non-bank securities firms, which London

Touchstone has:

fears could also jeopardise its position as an international

Parallel to the ISD has been the failure this year of negotiations between national stock exchanges, which could have led to a single, EC-wide stock market. Any spirit of co-opera-tion that once existed has disappeared in the rush by national centres to make their own markets more appealing.

Any agreement that emerges is likely to focus on one fundamental distinction: that the services and level of regulation demanded by retail investors, who deal mainly in domestic markets, are different from those demanded by profes-sional investment institutions, which these days drive investment markets and have an international perspective. That agreement, though, seems some way off yet.

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Richard Waters

have bought subsidiaries in France, Italy, and Spain.

Some smaller players have

made cross-frontier alliances, cemented by cross-sharehold-ings. Bank of Scotland and Santander established an alliance in 1988. There have been plenty of others. Recently TSB and Cariplo of Italy set up an

■Others have pooled their resources to serve one particular type of customer, often the small businessman. Royal Bank has IBOS; while Credit Agricole of France, Rabobank of the Netherlands, Banco Ambrosiano of Italy, Lloyds Bank of the UK and Bayerische Vereinsbank of Germany have another agreement, allowing each others' customers access to their branches.

One area of banking where the Commission wants to see rapid progress is the crucial one of clearing systems. At present, transfers of money across frontiers and between currencies in the Twelve are

slow and expensive.

The banks are reluctant to move away too fast from their domestic clearing systems -or to give up the handsome fees they earn at present on cross-national currency transfers. But the Commission is prodding them to do so.

in the insurance markets, things are moving faster. With much of the regulatory frame-work either in place or at an advanced stage, a single Euro-pean market in insurance is well on the way.

Cultural, tax and other pecu-liarities mean that the market will be far from perfect, yet insurers across the Community recognise the scale of opportunities being created, and within the last few years there has been a plethora of initia-tives as insurers have positioned themselves to take advantage of them. Insurance has long been the poor relation in the European Commission's efforts to forge liberalisation in the financial services market, but over the past two years the Council of Ministers has approved regulatory changes.

The second non-life directive

- approved by Brussels in 1989 and now implemented by most

member states - represents the most significant step forward, by allowing medium and large commercial and industrial companies to buy insurance cover from insurers based in any member state.

Other directives will also extend to sales of personal lines of insurance to individuals throughout the Community. The European Commission hopes the Council of Ministers will approve three further directives in the next year. One would harmonise accounting standards. Two others would establish a "single licence", allowing suppliers of life and non-life insurance to operate freely across the EC.

The prospect of a single mars stimulated a number of insurance companies to expand their activities across the continent. Initiatives have taken a variety of forms.

In straight acquisition, Alli-anz, the Munich-based German insurer, has been the hungriest predator. Since the mid-1980s it has bought subsidiarles in most European markets. including RAS (Italy's second largest insurer), Rhin et Moselle (of France) and Cornhill (of the UK).

In other cases, the potential cost of acquisition has been excessive so, like the banks.

some insurance companies have developed a variety of deals, which range from joint-ventures to strategic alliances. Royal Insurance of the UK, Fondiaria (Italy's third largest group) and Aachener und Munchener (of Germany) are also discussing the development of a long-term alliance, which seems likely to focus on busi-ness outside their home countries. Other insurance companies have set up operations from scratch in neighbouring territories, or thrown more resources into existing foreign subsidiaries. Winterthur of Switzerland and Topdanmark of Denmark have both begun direct motor-insurance subsidiaries (combining telephone sales with mass media advertising) in the UK; while General Accident and Commercial Union have adopted the same

techniques to expand their

French operations.

Telecommunications

Still far from a network Utopia

FROM JANUARY 1 1993. jet-setting executives will be Brittan, the competition com-European Community country, dial 00 and know that they have selected the correct access code for an interna-

tional call. Liberalisation of the EC telecommunications market must have come a long way, one might think, if ministers who agreed this measure on

November 4 – are reduced to debating such trivialities.
Indeed, much has been done. The European Commission adopted a green paper on the liberalisation of the telecoms terminal equipment sector and telecoms services in 1987.

Almost all its legislative goals have been achieved.

As Gijs de Vries, the Dutch MEP, said in September: "This in itself is a remarkable feat, in view of the highly politicised nature of the telecommunications industry and the controversial character of many of

the proposed directives." In 1989, member states agreed a directive on telecoms services and a framework directive on open network pro-vision. The former opens val-ue-added services — such as electronic mail and video-shop-ping — to competition. The latter has already spawned a subsidiary directive - agreed at the same November meeting of

ministers - setting out the cri-teria for allowing non-discriminatory access to leased lines. Terminal equipment markets have been liberalised and, as a by-product of the single market programme, the Commission is challenging restrictive procedures for public procurement in the telecoms sector.

But much work remains

before telecoms users will be truly satisfied with "a technically advanced, Europe-wide and low-cost telecommunications network" - the Utopia of the 1987 green paper.

Most member states are roving sluggish to implement the telecoms directives. A satellite green paper is set to change the regulatory environ-ment, but faces obstacles in ment, but laces obstacles in the form of existing treaties for dividing up the "space seg-ment" of satellite activities. Perhaps, most important, the Commission still faces the difficult political question of how to break up monopolies in ordi-nary phone calls. Not that Brussels is short of

ammunition for the fight against monopolies. Within the past 18 months, the Commission has strengthened its armoury of weapons for challenging dominant positions in the public and private sector.

In September 1990, Sir Leon merger regulation which allows the Commission to examine and, if necessary, unravel takeovers which are anti-competitive. He has already acted against one telecoms merger, forcing Telefonica, the Spanish telecoms monopoly, to break off shareholding links with its main suppliers of switching and transmission equipment – Alcatel and Telettra – after

the two companies merged.

More important for the voice telephony question, the European Court upheld the Commission's right to use Article 90 of the Treaty of Rome to issue directives aimed at breaking up unjustified public monopolies without member states' formal approval. The telecoms terminals directive and the services directive were both issued under such authority and had been challenged by

national governments.
Free-marketeers believe the reinforcement of Article 90 gives Brussels the means to champion consumers who have become fed up with paying much more for their interna-tional and intra-EC calls than their US counterparts, as a side-effect of the fragmentation of national markets.

The services directive singled out voice telephony as an area in which the decision to introduce competition would be left to member states, but the Commission has to review such reserved services by the end of 1992. Brussels is already working on a voice telephony directive, which could apply the results of that review. At the same time, the Commission wants to lay down tariff princi-ples. If the review finds that the national telecoms behem oths have not changed their anti-competitive ways, they may find Article 90 being used against them as well.

"In voice telephony, the Commission has three aims," says one official: "making sure the user has rights and under-stands what they are; opening up these networks to allow more competition and more innovative services; and trying to create a Europe-wide tele phone service which goes a lit tle bit further than straightfor ward calling."

It seems unlikely that all those ambitions will be realised by 1993, but it is clear the jet-setting executive will even tually get more from the single market than a harmonised international dialling code.

Andrew Hill



Alan Cane reviews the ailing electronics industry

In search of a level playing field

THE SINGLE market seems unlikely to bring much cheer to Europe's ailing electronics industry. Most of the region's large computer and semiconductor companies are losing money. Their share of the global information technology market is disproportionately

small and falling.

Europe's large semiconductor companies – for example, Siemens of Germany, Philips of Holland and the French Italian SGS Thomson - produce only about 10 per cent of the world's output of chips, compared with 36.5 per cent for the US and

49.5 per cent for Japan. The output of Europe's computer manufacturers is sufficient to meet only two-thirds of the region's demand. Its IT trade balance with the rest of the world is deteriorating

steadily. The sources of Europe's continuing uncompetitiveness are deeply ingrained. First, it is less a single homogeneous market than a series of small markets, each with its own "national champion" but each one too small to allow the economies of scale necessary in today's capital-hungry IT

Furthermore, products developed in Europe are rarely successful across national boundaries. An exception is business software developed by the German software house SAP.

which a number of multipational companies are now adopting as standard across their organisation.

Second. Europe has significantly failed to take a lead in world IT. In semiconductors, the US companies Intel and Motorola lead in microproces-sors, while Japan and other Asian countries lead in mem-ory. The US still sets the pace in data-processing, from mainframes to personal computers, while the Japanese have pioneered truly portable "notebook" computers. US companies dominate the world

software market. There are occasional bright spots. Inmos, part of the French Italian SGS Thomson group, provides IBM with key personal-computer chips, and Siemens is working with IBM on future generations of semi-

conductor memory. Third. Europe's computer manufacturers have found it impossible to sink their differ-ences in the development of a united front against the US and Japanese competition. There have been continuous discussions between the lead-ing players - Siemens Nixdorf of Germany, Groupe Bull of France, Olivetti of Italy and ICL of the UK - but each attempt to put together a joint initiative has collapsed over

questions of management and

control.

Japan, last year, essentially put paid to any ideas of a Europe wide coalition. Ironically. ICL at present seems to be the most successful of all the European-based computer manufacturers. It is profitable, and Fujitsu intends to market its personal computers and workstations outside Japan. At the same time, ICL is planning to market Fujitsu's IBM-com-

patible mainframes to custom-

ers in Eastern Europe.

Competition for the native producers is certain to inten-sify. The US and Japan have been active in establishing plants within Europe.
The list includes: Motorola,

Texas Instruments and intel, of the US: and NEC. Hitachi. Toshiba, Sony and Mitsubishi, of Japan. In late November, Fujitsu. Japan's leading computer manufacturer, opened its first semiconductor manufacturing plant in Europe, at Newton Aycliffe, County Durham, representing the first £200m of

a planned £400m investment. European countries and companies seem hopelessly divided over the best way to combat the threat from outside. Mr Michel Carpentier, director general for the information technology industries at the European Commission, says there is a five-point plan through which the Commis-sion will attempt to help the ers themselves.

for IT, by providing the impe-tus for what has become known as the European Nervous System, a trans-European data network designed to co-or-dinate aspects of social policy in the countries of the Commu-

■Sponsored research will be closer to the market than in earlier programmes, which have been essentially precom-

■The Commission will continue to develop training programmes, to diffuse technologi-cal skills and knowledge through the community.

■It will attempt to ensure fair competition within the IT business, by stepping up political efforts with countries that have clear structural barriers to trade.

■And it will seek ways of financing European high-tech-nology investment: The Commission would like to develop in collaboration with public authorities, financial institu-tions and the industry itself, instruments to improve the financing conditions at a level which is similar to that of our main competitors."

The implication is clear: the Commission will do what it can to level the playing field, but the quality of the game remains a matter for the play-



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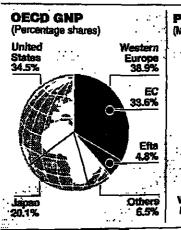
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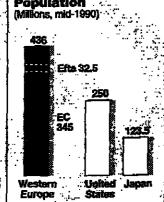
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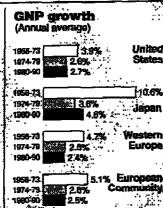
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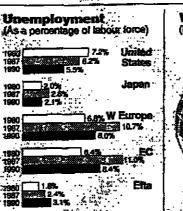
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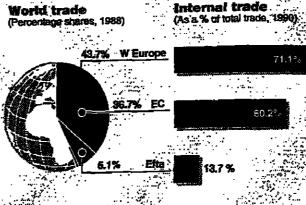


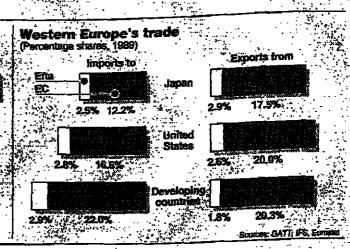




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STEEL HAS a historic status within the European Community. The single-market programme could mark the biggest threat yet to the industry's spe-

The Treaty of Paris, the cornerstone for the EC, has been the source of the industry's special status since 1951. The logic of the single-market programme is that steel should become an industry just like any other, subject to the normal rules of competition policy. The transfor mation in the industry's posi-tion is symbolic of how the EC sims of economic integration have changed in a decade.

Under Article 58 of the Paris Treaty the EC. in October 1980. introduced "manifest crisis measures" which sanctioned the collusion between companies, heavy government subsidies to keep loss-making producers in business, protection against lower-priced imports, and commission regulation of the quantity and price of virtually all steel produced within the Community. It was a free marketeer's nightmare, the antithesis of the liberal aims underpinning the

single-market programme Supporters of the manifest crisis regime argue that, in the 1970s, steel's crisis was not purely industrial: it threatened a political crisis at the heart of the Community. The steel and coal community was the starting point for the creation of a wider common market. If the steel community had disintegrated into industrial nationalism, the development of the common market as a whole would have been retarded. So the Commission had to take responsibility for its well-being.

Steel industry

Special status under threat

Nevertheless, the regime succeeded in warding off national-ism only at a considerable price: distortion of the industry's structure. Smaller private-sector steel makers were driven out of business by larger groups backed by hefty state subsidies. New entrants were deterred and

technological change retarded.
In the past decade, the industry has changed considerably. The manifest crisis measures were withdrawn in the late 1980s, when economic growth and lower costs pulled most steel makers back into profit. Production capacity was cut, so that surplus capacity was reduced from about 80m tonnes at the start of the 1980s to about 20m tonnes now.

Industries in France, Italy and Britain were substantially restructured under state owner ship. Thousands of workers left gies such as continuous casting were widely introduced.

However, in spite of political initiatives under the manifest crisis measures and the corporate initiatives to be more efficient, there are still huge swings in the industry's fortunes.

Slower growth and a steep fall in prices have taken a heavy toll upon steel-producers' finances in the past few months. British

Steel, widely regarded as Europe's financially strongest producer, last month reported had collapsed to just £19m, from £307m last year. Analysts expect

it could make a loss of up to

£100m this year.

It is in good company. In Germany, first half pre-tax profits at Krupp Stahl fell 69 per cent, while at Hoesch the fall was 65 per cent. Usinor Sacilor of France warned that there were signs that the second half of its financial year would be worse than the first when pre-tax profits fell 72 per cent.
On top of slow growth within

the west European market, producers face the threat of cheap imports from eastern Europe and tighter export markets elsewhere in the world.

With east European demand falling, about 40m tonnes of steel could be searching for a home at very low prices. In September, a tonne of sections for the construction industry could be bought in Romania for 30,000 lei (\$162).

The message is that further restructuring is needed, not just within national industries but internationally, across borders. The steel industry is remarkably fragmented by comparison with other European industries,

which are relatively capital in-tensive. Four producers in the bulk chemical industry account for 80 per cent of output, the same as the oil industry. In con-trast, it takes 10 producers to make up 80 per cent of western Europe's steel output.

Further cross-border consoli-dation will be needed to put the industry on a firmer footing. This will pose tricky political questions for the EC. If it does not sanction mergers to create larger European steel groups, then it is likely that the steel market will remain unstable That in turn will raise the pros pect of the public-sector producers being given covert subsidies.

Another big obstacle to inter-national restructuring is the German industry, which accounts for a third of European output. German producers have been notoriously unwilling to talk to other European groups about mergers. However, that may be changing, according to British steel executives, who have recently held talks with

German groups. Steel executives say there is already a single market in steel. Continental producers are used to having at least 40 per cent of their domestic market taken by other European producers. Steel prices in most west European

markets converge.

The future of the industry will turn upon the inter-action of politics and markets, whether national government and the EC act to create an open competitive market, or whether they continue to intervene, however covertly, to keep the industry's historic structure intact.

FEW SECTORS face more upheaval from the creation of the single European market than the pharmaceuticals industry. The existing trade barriers within the EC are Gordian in their complexity - a knot of differing national regulations governing the safety, quality and efficacy of drugs, as well as their price.

The process of harmonising those regulations is a mammoth task. Prices vary considerably, and free trade is almost non-existent. The challenge is dannt ing even for the most convinced

free-marketeer.
Even so, the EC has tabled wide-ranging and far-reaching proposals. These include changes in patent protection harmaceutical advertising, the packaging and labelling of drugs, and the standards gov-erning the regulation of drugs. The proposals are not uncon-troversial. Member states, as

divided among themselves over the proposal At stake is the success of one of Europe's most lucrative industries. Six of the world's eight largest pharmaceutical companies are based in the UK or on the Continent. The industry, with a turnover of more

well as the industry, are

than £28bn, is a substantial earner of hard currency. Some of Europe's pharmaceu ticals companies, such as Glaxo, Hoechst, Bayer, Ciba-Geigy and SmithKline Beecham, are giants. Fiddling with one of Europe's few industrial success stories is not done lightly.

least part of the success of the

European companies is attribut-able to the protection offered to

Pharmaceuticals

Knot of national regulations

enormous. A recent report by the British-based National Con-sumer Council suggested that prices in Greece, Italy, Portugal and Spain are between 60 and 65 per cent of those of the UK. In contrast, those in Denmark, local manufacturers. Such pro-tectionism is often rampant in

In the UK and Germany where drug prices are high, for example, health agencies have supported indigenous manufacturers through a variety of measures. In particular, high prices are used to support ambi-tious research and development

In addition, some govern-ments have also offered attractive prices for non-indigenous companies that have decided to set up manufacturing operations in their countries. Analysis estimate there is as much as 50 per cent over-capacity within the EC at present.

Other states, such as Greece and Portugal, have little interest in supporting local manufacturers, but are more concerned about the scale of their pharma-centicals bill. These countries have tended to keep down their

Not surprisingly, the discrepancies in pricing are at times

domestic market. The most immediate measure that is to be decided is the issue of patent protection. On December 19, internal market ministers will be meeting to discuss the extention of natent lives the extention of patent lives within the EC. The measure being discussed involves the creation of a supplementary Protection Certificate, which would extend patent life for 10

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The effect of such measures on the market for generic, nonpatented, products could be sig-nificant. The European Generics Association argues that it could artificially raise the price of prescribing drugs, hitting the pockets of the man in the street, patients, health services and health-care insurers.

Dr Rainer Dittman, the association's chairman, describes the proposed regulation as a "blank cheque" for the manufacturers of branded products. He says that, if generics were substituted for branded products. ucts at the same level as the US, there would be immediate savings of as much as Ecusion a

With so much money at stake, any changes introduced from Brussels are likely to be opposed by one section or another of the pharmaceuticals single market will not be easy.

Paul Abrahams

Profile: Rotork

the Netherlands and former

West Germany are between 35 and 50 per cent more expensive

than in Britain. The level of parallel importing from low-priced countries to higher-

priced countries can be consid-

ing are likely to create all sorts

of adjustments from the phar-maceuticals suppliers. The fears

of the large manufacturers is that prices will fall to the low-

est common denominator - a

government expenditure, but which would do little for Euro-

They also fear that it could become increasingly difficult to

compete with US manufacturers

which would continue to bene fit from higher prices in their

sure that might well benefit

Keeping up standards

THE RESPONSE of many UK engineering companies to the question "What will 1992 mean for you?" is a rather defensive: "Well, of course, Europe has always been very important for us." But not everyone can say that with the same conviction as Mr Tom Eassie.

He is chief executive of Bath-based Rotork, the leading international supplier of products, systems and services for the motorisation of industrial valves. The company's central product is the electrically-operated actuator to control valves, used chiefly in the hydrocarbon, water treatment and power generation industries

Mr Eassie points out that there are some aspects of the actuator business where the single market is no longer an issue. While many industries still have to grapple with national differences in technical standards and certification issues, common standards have already been introduced on the fittings linking actuators to valves, and on

selling for hazardous locations.

Similarly, there are broad global technology trends that are as important for Rotork as any single-market-related legis-lation. Customers, for example, are increasingly demanding actuators such as Rotork's with sophisticated controls to allow operation from a central loca-

Tighter environmental legisla tion, much of it emanating from California, is a further positive factor for Rotork, and of considerable importance for an environmental analysis subsidiary that is still in its infancy. Some UK environmental standards are 15 years behind their Ger-man counterparts, says Mr Eassie, explaining why non-UK sales growth will be so impor-

Rotork was export-oriented virtually from its foundation in 1957, due partly to the conservatism of UK valve-makers unused to actuators as an alternative to manual control

The company set up a French sales office in 1960, and subsequently expanded its presence in Europe and elsewhere through licensing agreements.

Apart from a Japanese licensing agreement, these have now been terminated in favour of the company's own salesforces, recognising the complexity of a selling process involving the valvemaker, the end-user and, frequently, engineering consultants and contractors.

But pre-1992 selling has not been plain sailing for Rotork. In Germany, for example, domestic competitors control a market which prefers cheaper actuators, and treats the product as a com-

And in the power-generating equipment market in particular, buying practices have traditionally been intensely nationalistic. Mr Eassie says that Electricité de France (EdF), the big utility, has never bought a Rotork actu-

It is in this area that he hopes the EC's new public procurement rules - an integral part of the 1992 programme - may have an impact, obliging compa-

nies which hitherto had only oil sector - has raced to catch been buying parts from local suppliers to widen their supply net. Mr Eassie concedes that up with the rest of the EC. this may take a while, but he believes Rotork could be well placed as younger engineers in the power industry, more will-

ing to accept microtechnology, become more influential. The German power market may still be difficult for Rotork, because of the buying preferences of power-engineering groups such as Asea Brown Boveri or Siemens, Mr Eassie suggests. However, he points out that the power market as a whole is a relatively declining business for Rotork, because valves are not used as much in

modern gas turbine power In the hydrocarbon industry, where Rotork actuators are sold mainly at the downstream end, buying practices are very different, and already pan-European. But there has been an indirect effect of the single market changes in Spain. Here, Rotork has been working flat out over

the past two years as Spanish industry - and particularly the

Rotork is expanding its on-the-ground presence in Europe, having opened a Dutch office earlier this year, and further development of sales networks is likely as the company moves to fill gaps in its coverage.

Another area where single market reforms might be

thought to have an affect is in Rotork's own purchasing arrangements. Alone among the leading players in a fragmented industry, it buys all the parts for its actuators, concentrating on designing, assembly and sell-

There are 1,000 parts in an actuator, and Rotork has hundreds of suppliers. The ideal supplier, says Mr Eassie, is sit-uated within 50 miles of Bath and heavily dependent on Rotork, giving ease of commu-nication and keen prices.

But Rotork is sourcing some motors, gears and castings from Europe, and purchasing policy is already "sort of pan-European," says Mr Eassie.

Andrew Baxter

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